

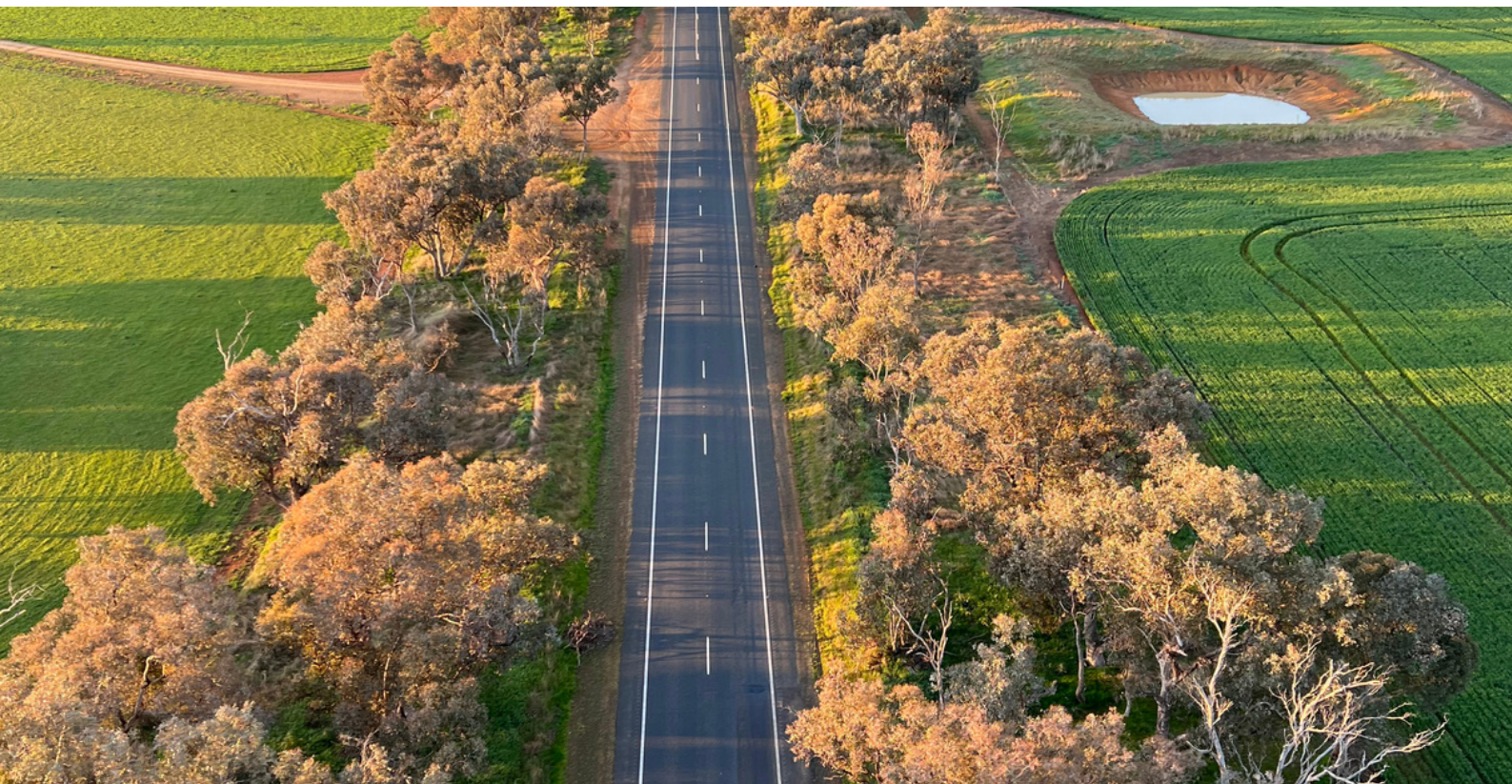
DELIVERY PROGRAM

1 JULY 2023 - 30 JUNE 2027

OPERATIONAL PLAN

1 JULY 2023 - 30 JUNE 2024

(incorporating long term financial plan)



BOOK 3: DETAILED BUDGET

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BOOK 3 – DETAILED BUDGETS

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Coolamon Shire Council											
Consolidated Funds Budgeted Income Statement											
	2023/2033 LONG TERM FINANCIAL PLAN										
	2023/2027 DELIVERY PROGRAM										
	2023/2024 ESTIMATE OPERATIONAL PLAN \$'000	2024/2025 ESTIMATE YEAR 2 \$'000	2025/2026 ESTIMATE YEAR 3 \$'000	2026/2027 ESTIMATE YEAR 4 \$'000	2027/2028 ESTIMATE YEAR 5 \$'000	2028/2029 ESTIMATE YEAR 6 \$'000	2029/2030 ESTIMATE YEAR 7 \$'000	2030/2031 ESTIMATE YEAR 8 \$'000	2031/2032 ESTIMATE YEAR 9 \$'000	2032/2033 ESTIMATE YEAR 10 \$'000	
Income from continuing operations											
<i>Revenue:</i>											
Rates & annual charges	4,272	4,399	4,530	4,664	4,835	5,012	5,195	5,386	5,583	5,788	
User charges & fees	6,856	7,285	7,401	7,518	7,647	7,778	7,912	8,049	8,189	8,331	
Other revenues	418	416	425	426	427	429	432	432	433	437	
Grants and contributions provided for operating purposes	8,951	6,738	6,800	6,849	6,898	6,949	6,999	7,050	7,102	7,155	
Grants and contributions provided for capital purposes	3,380	1,242	460	465	5,425	476	481	487	492	498	
Interest and investment revenue	774	715	781	904	1,008	1,024	1,077	1,085	1,132	1,165	
Other income	395	401	403	409	411	417	420	426	429	435	
Net gain from the disposal of assets	397	471	619	721	255	194	60	60	76	60	
Share of interest in joint ventures & associates using the equity method	14	15	15	15	15	15	15	15	15	15	
Total revenues from continuing operations	25,455	21,681	21,433	21,972	26,922	22,293	22,591	22,990	23,452	23,884	
Expenses from continuing operations											
Employee benefits and on-costs	7,035	7,105	7,315	7,492	7,674	7,860	8,051	8,247	8,447	8,652	
Materials & contracts	9,162	7,148	7,214	7,358	7,562	7,785	7,864	8,038	8,262	8,506	
Borrowing costs	10	10	10	10	10	10	10	10	10	10	
Depreciation and amortisation	4,807	4,878	4,936	4,986	5,054	5,218	5,282	5,348	5,414	5,482	
Impairment											
Other expenses	463	475	487	500	516	533	550	567	585	604	
Net loss from the disposal of assets											
Share of interest in joint ventures & associates using the equity method											
Total expenses from continuing operations	21,477	19,616	19,963	20,347	20,816	21,406	21,757	22,210	22,719	23,255	
Operating result from continuing operations	3,979	2,064	1,469	1,623	6,104	886	833	781	732	628	
Net operating result for the year before grants and contributions provided for capital purposes	599	822	1,009	1,158	679	410	352	294	240	130	

Coolamon Shire Council										
Consolidated Funds Budgeted Balance Sheet										
	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM				2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	2023/2024 ESTIMATE OPERATIONAL PLAN \$'000	2024/2025 ESTIMATE YEAR 2 \$'000	2045/2026 ESTIMATE YEAR 3 \$'000	2026/2027 ESTIMATE YEAR 4 \$'000	ESTIMATE YEAR 5 \$'000	ESTIMATE YEAR 6 \$'000	ESTIMATE YEAR 7 \$'000	ESTIMATE YEAR 8 \$'000	ESTIMATE YEAR 9 \$'000	ESTIMATE YEAR 10 \$'000
Assets										
Current Assets										
Cash & Cash Equivalents	803	625	3,974	7,038	7,564	9,159	9,486	10,868	11,818	12,993
Investments	19,502	21,502	21,502	21,502	21,502	21,502	21,502	21,502	21,502	21,502
Receivables	922	924	926	928	931	933	929	900	903	906
Inventories	4,544	3,897	2,252	548	290	97	97	97	97	97
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	25,770	26,948	28,654	30,016	30,287	31,691	32,014	33,367	34,320	35,498
Non-Current Assets										
Investments	0	0	0	0	0	0	0	0	0	0
Receivables	239	198	157	116	75	34	0	0	0	0
Inventories	429	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	282,780	289,303	294,459	300,143	311,482	316,524	322,750	327,942	333,558	338,921
Accumulated Dep'n	-67,199	-72,078	-77,014	-82,001	-87,055	-92,273	-97,555	-102,902	-108,316	-113,799
Investments (the equity method)	203	218	233	247	263	278	293	308	323	337
Other										
Total Non-Current Assets	216,452	217,641	217,835	218,505	224,765	224,563	225,488	225,348	225,565	225,459
TOTAL ASSETS	242,222	244,589	246,489	248,521	255,052	256,254	257,502	258,715	259,885	260,957
Liabilities										
Current Liabilities										
Payables	8,925	9,166	9,407	9,645	9,872	10,099	10,326	10,545	10,765	10,986
Contract Liabilities	18	18	18	18	18	18	18	18	18	17
Borrowings	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	2,201	2,253	2,433	2,595	2,784	2,863	3,040	3,243	3,452	3,665
Total Current Liabilities	11,144	11,437	11,858	12,258	12,674	12,980	13,384	13,806	14,235	14,668
Non-Current Liabilities										
Payables	4	4	4	4	4	4	4	4	4	4
Borrowings	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	131	131	131	131	131	131	131	132	131	131
Provisions	1,095	1,105	1,115	1,125	1,135	1,145	1,155	1,165	1,175	1,185
Investments (the equity method)	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	1,231	1,240	1,250	1,260	1,270	1,280	1,290	1,301	1,310	1,320
TOTAL LIABILITIES	12,374	12,677	13,108	13,518	13,944	14,260	14,674	15,107	15,545	15,988
NET ASSETS	229,848	231,912	233,381	235,003	241,108	241,994	242,828	243,608	244,340	244,969
Equity										
Retained Earnings	115,991	118,055	119,524	121,147	127,251	128,137	128,971	129,751	130,484	131,112
Revaluation Reserves	113,857	113,857	113,857	113,857	113,857	113,857	113,857	113,857	113,857	113,857
TOTAL EQUITY	229,848	231,912	233,381	235,004	241,108	241,994	242,828	243,608	244,341	244,969

Coolamon Shire Council

Consolidated Funds Budgeted Cash Flow Statement

	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM									
	2023/2024 ESTIMATE OPERATIONAL PLAN \$'000	2024/2025 ESTIMATE YEAR 2 \$'000	2045/2026 ESTIMATE YEAR 3 \$'000	2026/2027 ESTIMATE YEAR 4 \$'000	2027/2028 ESTIMATE YEAR 5 \$'000	2028/2029 ESTIMATE YEAR 6 \$'000	2029/2030 ESTIMATE YEAR 7 \$'000	2030/2031 ESTIMATE YEAR 8 \$'000	2031/2032 ESTIMATE YEAR 9 \$'000	2032/2033 ESTIMATE YEAR 10 \$'000
Cash flows from operating activities										
<i>Receipts:</i>										
Rates & annual charges	4,270	4,397	4,527	4,662	4,832	5,009	5,193	5,383	5,581	5,785
User charges & fees	6,856	7,285	7,401	7,518	7,647	7,778	7,912	8,049	8,189	8,331
Investment revenue and interest	774	715	782	904	1,008	1,024	1,077	1,085	1,132	1,165
Grants and contributions	8,523	7,980	7,260	7,314	12,323	7,424	7,480	7,537	7,594	7,653
Other	2,513	1,317	1,328	1,335	1,339	1,346	1,352	1,358	1,362	1,371
<i>Payments:</i>										
Employee benefits and on-costs	(6,956)	(7,053)	(7,137)	(7,330)	(7,485)	(7,782)	(7,874)	(8,045)	(8,238)	(8,439)
Materials and contracts	(8,929)	(6,916)	(6,982)	(7,127)	(7,330)	(7,553)	(7,632)	(7,805)	(8,030)	(8,274)
Borrowing costs	0	0	0	0	0	0	0	0	0	0
Other	(657)	(732)	(744)	(760)	(787)	(803)	(820)	(845)	(863)	(881)
Net cash provided by (or used in) Operating activities	6,394	6,993	6,435	6,516	11,547	6,443	6,688	6,718	6,728	6,712
Cash flows from investing activities										
<i>Receipts:</i>										
Sale of investments	2,000	0	0	0	0	0	0	0	0	0
Sale of real estate assets	1,663	1,991	2,168	2,295	436	327	0	0	0	0
Sale of infrastructure, PP & E	199	128	188	141	76	60	60	60	76	60
Other	41	41	41	41	41	41	41	31	0	0
<i>Payments:</i>										
Purchase of investments	0	(2,000)	0	0	0	0	0	0	0	0
Purchase of infrastructure, PP & E	(9,497)	(6,791)	(5,481)	(5,928)	(11,571)	(5,275)	(6,459)	(5,425)	(5,851)	(5,594)
Purchase of real estate	(460)	(537)	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net cash provided by (or used in) Investing activities	(6,054)	(7,168)	(3,084)	(3,451)	(11,017)	(4,846)	(6,358)	(5,334)	(5,775)	(5,534)
Cash flows from financing activities										
<i>Receipts:</i>										
Borrowings and advances	0	0	0	0	0	0	0	0	0	0
<i>Payments:</i>										
Borrowings and advances	0	0	0	0	0	0	0	0	0	0
Net cash provided by (or used in) Financing activities	0	0	0	0	0	0	0	0	0	0
Net increase/(decrease) in Cash & Cash Equivalents	341	(175)	3,351	3,065	530	1,597	330	1,384	953	1,178
Cash & Cash Equivalents-beginning of year	464	805	629	3,980	7,045	7,575	9,172	9,502	10,886	11,839
Cash & Cash Equivalents-end of year	805	629	3,980	7,045	7,575	9,172	9,502	10,886	11,839	13,017
Additional Information										
plus: Investments on hand-end of year	19,502	21,502	21,502	21,502	21,502	21,502	21,502	21,502	21,502	21,502
Total Cash, Cash Equivalents & Investments	20,306	22,131	25,482	28,548	29,077	30,674	31,004	32,388	33,341	34,519

Coolamon Shire Council			
Consolidated Funds Budgeted Note 2a Functions			
for the year ended 30 June 2024			
	Revenues, expenses and assets have been directly attributed to the		
	Revenues from continuing operations	Expense from continuing operations	Operating results from continuing operations
	Budget	Budget	Budget
	2024	2024	2024
	\$'000	\$'000	\$'000
Functions/Activities			
Governance	0	816	(816)
Administration	552	0	552
Public order and safety	123	652	(529)
Health	28	283	(255)
Environment	1,071	1,300	(229)
Community services & education	3,192	3,303	(111)
Housing & community amenities	271	820	(549)
Sewerage services	1,690	675	1,015
Recreation & culture	1,488	2,488	(1,000)
Mining, manufacture & construction	91	334	(243)
Transport & communication	4,442	6,236	(1,794)
Economic affairs	4,654	4,570	84
Total functions & activities	17,602	21,477	(3,875)
Shares of gains or losses in associated & joint ventures using the equity method	14		14
General purpose revenues ⁽¹⁾	7,840		7,840
Surplus/(deficit) from all activities	25,456	21,477	3,979

Coolamon Shire Council											
Consolidated Funds Fit for the Future Ratios \$'000											
	2023/2033 LONG TERM FINANCIAL PLAN										
	2023/2027 DELIVERY PROGRAM										
	2023/2024 ESTIMATE OPERATIONAL PLAN \$'000	2024/2025 ESTIMATE YEAR 2 \$'000	2045/2026 ESTIMATE YEAR 3 \$'000	2026/2027 ESTIMATE YEAR 4 \$'000	2027/2028 ESTIMATE YEAR 5 \$'000	2028/2029 ESTIMATE YEAR 6 \$'000	2029/2030 ESTIMATE YEAR 7 \$'000	2030/2031 ESTIMATE YEAR 8 \$'000	2031/2032 ESTIMATE YEAR 9 \$'000	2032/2033 ESTIMATE YEAR 10 \$'000	
Sustainability											
Operating Performance Ratio											
<i>Total continuing operating revenue (exc. capital grants and contributions) less operating expenses</i>	188	338	376	423	411	202	278	219	150	56	
<i>Total continuing operating revenue (exc. capital grants and contributions)</i>	21,665	19,954	20,338	20,770	21,227	21,608	22,035	22,429	22,869	23,311	
Benchmark of greater or equal to break-even average over 3 years	0.01	0.02	0.02	0.02	0.02	0.01	0.01	0.01	0.01	0.00	
			0.01	0.02	0.02	0.02	0.01	0.01	0.01	0.01	
Own Source Revenue											
<i>Total continuing operating revenue less all grants and contributions</i>	12,714	13,216	13,539	13,921	14,328	14,660	15,036	15,378	15,767	16,156	
<i>Total continuing operating revenue inclusive of capital grants and contributions</i>	25,045	21,196	20,799	21,235	26,652	22,084	22,516	22,915	23,361	23,809	
Benchmark of greater than 60% average over 3 years	51%	62%	65%	66%	54%	66%	67%	67%	67%	68%	
			59%	64%	61%	62%	62%	67%	67%	67%	
Building & Infrastructure Renewals											
<i>Asset renewals (building and infrastructure)</i>	4,309	4,634	4,036	4,303	10,207	3,896	4,195	3,975	4,325	4,057	
<i>Depreciation, amortisation and impairment (building and infrastructure)</i>	4,265	4,336	4,394	4,444	4,512	4,676	4,740	4,805	4,872	4,940	
Benchmark of greater than 100% average over 3 years	101.02%	106.86%	91.85%	96.82%	226.22%	83.32%	88.51%	82.71%	88.77%	82.13%	
			99.91%	98.51%	138.30%	135.46%	132.68%	84.85%	86.66%	84.54%	

Coolamon Shire Council											
Consolidated Funds Fit for the Future Ratios \$'000											
	2023/2033 LONG TERM FINANCIAL PLAN										
	2023/2027 DELIVERY PROGRAM										
	2023/2024 ESTIMATE OPERATIONAL PLAN \$'000	2024/2025 ESTIMATE YEAR 2 \$'000	2045/2026 ESTIMATE YEAR 3 \$'000	2026/2027 ESTIMATE YEAR 4 \$'000	2027/2028 ESTIMATE YEAR 5 \$'000	2028/2029 ESTIMATE YEAR 6 \$'000	2029/2030 ESTIMATE YEAR 7 \$'000	2030/2031 ESTIMATE YEAR 8 \$'000	2031/2032 ESTIMATE YEAR 9 \$'000	2032/2033 ESTIMATE YEAR 10 \$'000	
Infrastructure and Service Management											
Infrastructure Backlog											
<i>Estimated cost to bring assets to a satisfactory condition</i>	0	0	0	0	0	0	0	0	0	0	
<i>Total (WDV) of infrastructure, buildings, other structures and depreciable land improvement assets</i>	206,915	208,559	208,779	209,476	215,761	215,585	216,529	216,374	216,576	216,456	
Benchmark of less than 2%	0	0	0	0	0	0	0	0	0	0	
Asset Maintenance											
<i>Actual asset maintenance</i>	2,852	2,932	2,989	3,042	3,104	3,167	3,232	3,299	3,367	3,437	
<i>Required asset maintenance</i>	2,852	2,932	2,989	3,042	3,104	3,167	3,232	3,299	3,367	3,437	
Benchmark of greater than 100% average over 3 years	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	
			100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	
Debt Service											
<i>Cost of debt service (interest expense & principal repayments)</i>	0	0	0	0	0	0	0	0	0	0	
<i>Total continuing operating revenue (exc. capital grants and contributions)</i>	21,665	19,954	20,338	20,770	21,227	21,608	22,035	22,429	22,869	23,311	
Benchmark of greater than 0 and less than or equal to 20% average over 3 years	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Efficiency											
Real Operating Expenditure per capita											
<i>Total operating expenses</i>	21,477	19,616	19,963	20,347	20,816	21,406	21,757	22,210	22,719	23,255	
<i>Population (forecast.id 8.97% increase 2016-2036)</i>	4,392	4,412	4,431	4,451	4,471	4,491	4,512	4,532	4,552	4,572	
Expenditure deflation	1.78%	1.78%	1.78%	1.78%	1.78%	1.78%	1.78%	1.78%	1.78%	1.78%	
<i>Total deflated operating expenses</i>	18,039	16,183	16,176	16,194	16,272	16,435	16,407	16,451	16,528	16,617	
<i>Population</i>	4,392	4,412	4,431	4,451	4,471	4,491	4,512	4,532	4,552	4,572	
Benchmark of a decrease in Real Operating Expenditure per capita over time	4.11	3.67	3.65	3.64	3.64	3.66	3.64	3.63	3.63	3.63	

Consolidated Funds Cash Management Budget												
			2023/2033 LONG TERM FINANCIAL PLAN									
			2023/2027 DELIVERY PROGRAM									
			2023/2024 ESTIMATE OPERATIONAL PLAN									
	Balance 30th June 2022	Estimated Balance 30th June 2023	Net Transfer	Estimated Balance 30th June 2024	Net Transfer	Estimated Balance 30th June 2025	Net Transfer	Estimated Balance 30th June 2026	Net Transfer	Estimated Balance 30th June 2027	Net Transfer	Estimated Balance 30th June 2028
"General" Fund												
<i>Externally Restricted</i>												
Developer Contributions	90,212	102,137	-9,305	92,832	15,767	108,599	-88,191	20,408	-20,408	0	0	0
Voluntary Planning Agreements - Roads		0	-26,075	-26,075	206,460	180,385	-43,540	136,845	206,460	343,305	-34,184	309,121
CT & HCP	438,403	270,928	0	270,928	0	270,928	0	270,928	0	270,928	0	270,928
Grant Liabilities	1,673,202	3,824,599	-3,807,017	17,582	0	17,582	0	17,582	0	17,582	0	17,582
Grant Revenues	809,255	48,763	0	48,763	0	48,763	0	48,763	0	48,763	0	48,763
Stormwater Management	10,525	1	25,775	25,776	-25,776	0	0	0	0	0	25,775	25,775
Allawah Lodge Accommodation Payments	4,356,549	2,631,597	1,200,000	3,831,597	0	3,831,597	0	3,831,597	0	3,831,597	0	3,831,597
Allawah Village Loan-Licence	3,874,001	4,185,919	304,000	4,489,919	241,000	4,730,919	241,000	4,971,919	237,500	5,209,419	227,000	5,436,419
Waste Management	849,242	652,757	32,236	684,993	58,556	743,549	62,813	806,362	67,316	873,678	51,642	925,320
	12,101,388	11,716,700	-2,280,386	9,436,314	496,007	9,932,321	172,083	10,104,403	490,868	10,595,272	270,233	10,865,505
<i>Council Discretionary Funds</i>												
Employees Leave Entitlements	1,700,000	1,793,500	35,000	1,828,500	7,175	1,835,675	133,429	1,969,104	115,265	2,084,369	140,184	2,224,554
Plant/Asset Replacement	1,000,000	1,000,000	0	1,000,000	0	1,000,000	0	1,000,000	0	1,000,000	0	1,000,000
Shire Swimming Pools	75,000	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000
Rehabilitation of Gravel Pits	215,000	255,000	40,000	295,000	40,000	335,000	40,000	375,000	40,000	415,000	40,000	455,000
Ardlethan Preschool	58,770	81,610	20,939	102,549	20,939	123,488	20,939	144,427	20,939	165,366	20,939	186,305
Financial Assistance Grant	3,159,565	0	0	0	0	0	0	0	0	0	0	0
Deferred Works	73,760	57,790	-57,790	0	0	0	0	0	0	0	0	0
CECC	442,957	442,957	-17,076	425,881	-1,682	424,200	-3,699	420,500	-2,730	417,771	-1,760	416,011
Allawah Lodge	939,414	1,104,986	-412	1,104,574	348,831	1,453,405	323,552	1,776,958	309,645	2,086,602	294,847	2,381,449
Allawah Village	326,777	442,401	-27,938	414,464	-26,183	388,280	-21,796	366,484	-12,080	354,404	-14,936	339,468
Asset Management/Development & Unrestricted Cash	4,756,067	2,829,555	564,091	3,393,646	882,164	4,275,810	2,621,683	6,897,493	2,482,906	9,380,399	911,935	10,292,334
	12,747,310	8,047,799	556,815	8,604,614	1,271,244	9,875,858	3,114,109	12,989,966	2,953,945	15,943,911	1,391,210	17,335,121
Total Cash Balance - General Fund	24,848,698	19,764,499	-1,723,572	18,040,928	1,767,250	19,808,178	3,286,191	23,094,370	3,444,813	26,539,183	1,661,443	28,200,625
Sewerage Fund												
<i>Externally Restricted</i>												
Coolamon Shire Sewerage	2,256,858	2,201,023	62,066	2,263,089	55,175	2,318,265	62,603	2,380,868	-381,725	1,999,142	-1,137,037	862,106
Total Cash Balance - Sewerage	2,256,858	2,201,023	62,066	2,263,089	55,175	2,318,265	62,603	2,380,868	-381,725	1,999,142	-1,137,037	862,106
TOTAL CONSOLIDATED CASH	27,105,557	21,965,522	-1,661,505	20,304,017	1,822,426	22,126,443	3,348,794	25,475,237	3,063,088	28,538,325	524,406	29,062,731

Consolidated Funds Cash Mar											
2023/2033 LONG TERM FINANCIAL PLAN											
	Estimated Balance 30th June 2028	Net Transfer	Estimated Balance 30th June 2029	Net Transfer	Estimated Balance 30th June 2030	Net Transfer	Estimated Balance 30th June 2031	Net Transfer	Estimated Balance 30th June 2032	Net Transfer	Estimated Balance 30th June 2033
"General" Fund											
<i>Externally Restricted</i>											
Developer Contributions	0	-1	0	1	0	0	0	1	0	6,395	6,395
Voluntary Planning Agreements - Roads	309,121	225,232	534,354	-30,363	503,991	234,332	738,323	-26,283	712,039	243,799	955,838
CT & HCP	270,928	0	270,928	0	270,928	0	270,928	0	270,928	0	270,928
Grant Liabilities	17,582	0	17,582	0	17,582	0	17,582	0	17,582	0	17,582
Grant Revenues	48,763	0	48,763	0	48,763	0	48,763	0	48,763	0	48,763
Stormwater Management	25,775	25,775	51,550	25,775	77,325	25,775	103,100	25,775	128,875	25,775	154,650
Allawah Lodge Accommodation Payments	3,831,597	0	3,831,597	0	3,831,597	0	3,831,597	0	3,831,597	0	3,831,597
Allawah Village Loan-Licence	5,436,419	227,000	5,663,419	227,000	5,890,419	220,000	6,110,419	220,000	6,330,419	220,000	6,550,419
Waste Management	925,320	87,967	1,013,287	99,953	1,113,240	112,858	1,226,098	97,737	1,323,834	140,733	1,464,567
	10,865,505	565,973	11,431,478	322,366	11,753,844	592,965	12,346,809	317,229	12,664,037	636,702	13,300,739
<i>Council Discretionary Funds</i>											
Employees Leave Entitlements	2,224,554	28,689	2,253,243	126,281	2,379,524	150,963	2,530,487	154,737	2,685,224	158,606	2,843,829
Plant/Asset Replacement	1,000,000	0	1,000,000	0	1,000,000	0	1,000,000	0	1,000,000	0	1,000,000
Shire Swimming Pools	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000
Rehabilitation of Gravel Pits	455,000	40,000	495,000	40,000	535,000	40,000	575,000	40,000	615,000	40,000	655,000
Ardlethan Preschool	186,305	20,939	207,244	20,939	228,183	20,939	249,122	20,939	270,061	20,939	291,000
Financial Assistance Grant	0	0	0	0	0	0	0	0	0	0	0
Deferred Works	0	0	0	0	0	0	0	0	0	0	0
CECC	416,011	-1,760	414,251	278	414,530	1,349	415,879	2,456	418,335	3,600	421,935
Allawah Lodge	2,381,449	278,775	2,660,225	261,367	2,921,592	242,557	3,164,149	222,278	3,386,427	200,458	3,586,885
Allawah Village	339,468	-15,027	324,442	-17,021	307,421	-18,710	288,711	-23,130	265,581	-23,451	242,130
Asset Management/Development & Unrestricted Cash	10,292,334	736,163	11,028,497	-376,007	10,652,489	393,317	11,045,807	243,896	11,289,702	160,969	11,450,671
	17,335,121	1,087,780	18,422,901	55,838	18,478,738	830,416	19,309,154	661,175	19,970,329	561,120	20,531,449
Total Cash Balance - General Fund	28,200,625	1,653,753	29,854,379	378,204	30,232,582	1,423,380	31,655,963	978,404	32,634,367	1,197,822	33,832,188
Sewerage Fund											
<i>Externally Restricted</i>											
Coolamon Shire Sewerage	862,106	-64,562	797,544	-55,965	741,579	-46,422	695,157	-35,875	659,283	-24,259	635,024
Total Cash Balance - Sewerage	862,106	-64,562	797,544	-55,965	741,579	-46,422	695,157	-35,875	659,283	-24,259	635,024
TOTAL CONSOLIDATED CASH	29,062,731	1,589,192	30,651,923	322,239	30,974,162	1,376,958	32,351,120	942,529	33,293,649	1,173,563	34,467,212

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Operating Result												
	General Purpose Revenues	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876	8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
	Administration	629,842	639,288		(1,892,036)	(1,955,004)	(2,005,128)	(2,053,562)	(2,105,440)	(2,154,729)	(2,205,002)	(2,256,628)	(2,308,961)
	Governance	(763,169)	(815,789)		(759,059)	(693,905)	(707,961)	(764,478)	(837,399)	(761,953)	(777,444)	(840,633)	(919,267)
	Public Order & Safety	(522,030)	(529,341)		(389,423)	(398,511)	(407,827)	(419,207)	(430,928)	(442,999)	(455,431)	(468,235)	(481,422)
	Health	(310,537)	(255,065)		(158,378)	(165,396)	(168,365)	(171,433)	(174,579)	(177,808)	(181,120)	(184,519)	(188,006)
	Environment	(329,843)	(380,504)		(156,716)	(155,626)	(154,357)	(147,333)	(140,380)	(131,835)	(122,445)	(112,155)	(101,823)
	Community Services & Education	(129,963)	(391,467)		(167,509)	(172,625)	(174,833)	(177,153)	(179,526)	(181,947)	(184,426)	(186,958)	(189,547)
	Housing & Community Amenities inc. DWM	(493,928)	(502,051)		(306,103)	(312,965)	(320,027)	(327,410)	(335,013)	(342,842)	(350,904)	(359,205)	(367,753)
	Sewerage Services	7,267	63,066		56,205	63,664	71,655	63,279	(63,387)	(54,746)	(45,158)	(34,564)	(22,900)
	Recreation & Culture	(1,688,765)	(1,663,601)		(1,635,479)	(1,652,070)	(1,676,605)	(1,705,987)	(1,736,144)	(1,767,099)	(1,798,873)	(1,831,489)	(1,864,971)
	Mining, Manufacture & Construction	(226,850)	(243,289)		(103,860)	(105,930)	(108,059)	(110,254)	(112,513)	(114,836)	(117,226)	(119,684)	(122,213)
	Transport & Communication	(2,508,106)	(2,802,241)		(1,759,477)	(1,829,671)	(1,901,395)	(1,980,010)	(2,060,515)	(2,142,961)	(2,227,393)	(2,313,864)	(2,402,424)
	Economic Affairs	(420,541)	(403,784)		123,689	98,339	89,567	67,032	45,848	21,282	(4,530)	(34,694)	(62,455)
GF	Gain/(Loss) on Sale of Assets	213,248	396,712		470,846	619,144	720,840	254,806	194,105	60,000	60,000	75,999	60,000
	TOTAL OPERATING RESULT INC. ASSET SALES	(2,579,962)	585,010		807,444	993,970	1,142,381	664,451	395,215	337,272	278,839	225,089	114,960
	Capital Grants, Contributions & Donations	7,690,850	3,379,682		1,241,769	460,273	465,350	5,424,937	475,809	481,196	486,690	492,295	498,012
	OPERATING RESULT AFTER CAPITAL AMOUNTS	5,110,888	3,964,693		2,049,213	1,454,243	1,607,731	6,089,389	871,024	818,468	765,529	717,384	612,972
	Add: Non-cash operating expenses	4,978,985	4,988,353		5,063,740	5,126,080	5,180,610	5,252,783	5,421,374	5,490,413	5,560,805	5,632,576	5,705,755
	Less: Non-cash operating incomes	0	0		0	0	0	0	0	0	0	0	0
	CURRENT FUNDS AVAILABLE	10,089,873	8,953,046		7,112,953	6,580,323	6,788,341	11,342,172	6,292,399	6,308,881	6,326,335	6,349,960	6,318,727
	Less: Capital expenses (non-operating funds deple	20,225,521	13,871,263		7,539,379	5,569,392	6,041,692	11,673,078	5,492,263	6,582,650	5,534,231	5,960,616	5,703,806
	Add: Capital incomes (non-operating funds emplo	4,995,614	3,256,712		2,248,852	2,337,862	2,316,439	858,563	794,173	601,005	590,754	560,001	560,000
	NETT CHANGE IN "CASH" HELD	(5,140,035)	(1,661,505)		1,822,426	3,348,794	3,063,088	527,657	1,594,309	327,237	1,382,857	949,345	1,174,921

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM			2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2024/2025 ESTIMATE YEAR 2							2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
	NETT CHANGE IN "CASH" HELD	(5,140,035)	(1,661,505)		1,822,426	3,348,794	3,063,088	527,657	1,594,309	327,237	1,382,857	949,345	1,174,921
	Less: Transfers to External Restrictions												
AC	Allawah Fund	1,050,000	1,700,000		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
DWM	Domestic Waste Management Fund	0	32,236		58,556	62,813	67,316	51,642	87,967	99,953	112,858	97,737	140,733
SEW	Sewerage Fund	0	62,066		55,175	62,603	0	0	0	0	0	0	0
		1,050,000	1,794,302		613,732	625,416	567,316	551,642	587,967	599,953	612,858	597,737	640,733
	Add: Transfers from External Restrictions												
AC	Allawah Fund	2,463,034	196,000		259,000	259,000	262,500	273,000	273,000	273,000	280,000	280,000	280,000
DWM	Domestic Waste Management Fund	196,485	0		0	0	0	0	0	0	0	0	0
SEW	Sewerage Fund	55,835	0	-	0	0	381,725	1,137,037	64,562	55,965	46,422	35,875	24,259
		2,715,354	196,000		259,000	259,000	644,225	1,410,037	337,562	328,965	326,422	315,875	304,259
	NETT CHANGE IN GENERAL FUND "CASH" HELD	(3,474,681)	(3,259,807)		1,467,694	2,982,378	3,139,997	1,386,052	1,343,904	56,249	1,096,421	667,483	838,447
	Less: Transfers to Internal Restrictions												
		6,813,112	2,626,464		3,228,123	3,420,947	3,515,443	1,730,085	1,617,453	1,285,832	1,270,857	1,235,999	1,225,333
	Add: Transfers from Internal Restrictions												
		10,714,043	5,999,584		1,782,094	834,033	925,774	755,495	620,402	1,643,569	520,007	795,596	536,497
	NETT BALANCING TRANSFER TO ASSET MANAGEMENT/DEVELOPMENT	426,251	113,313		21,665	395,464	550,328	411,462	346,853	413,985	345,571	227,080	149,611

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: General Purpose Revenues												
	Total Function Revenue	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876	8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
	OPERATING RESULT - GENERAL PURPOSE REVENUES	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876	8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
	Function: Administration												
	Operating Revenues												
	Service: Corporate Services	564,713	580,288		587,168	594,552	601,707	611,973	620,206	632,474	645,238	658,167	671,941
	Service: Engineering & Works	40,129	24,000		24,644	25,306	25,987	26,686	27,405	28,145	28,905	29,686	30,489
	Total Function Revenue	604,842	604,288		611,812	619,858	627,694	638,660	647,612	660,619	674,143	687,853	702,431
	Operating Expenditure												
	Service: Corporate Services	1,392,167	1,386,184		1,424,659	1,459,842	1,491,763	1,524,479	1,557,981	1,592,285	1,627,413	1,663,384	1,700,219
	Service: Engineering & Works	1,009,273	1,079,159		1,114,189	1,150,021	1,176,059	1,202,742	1,230,071	1,258,063	1,286,733	1,316,097	1,346,173
	Service: Other Support Services	(25,000)	(35,000)		(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
	Function Expenditure	2,376,440	2,430,343		2,503,848	2,574,862	2,632,821	2,692,221	2,753,052	2,815,348	2,879,145	2,944,481	3,011,392
	Less: Admin. & Eng. & Wks. Overheads	2,401,440	2,465,343										
	Total Function Expenditure	(25,000)	(35,000)		2,503,848	2,574,862	2,632,821	2,692,221	2,753,052	2,815,348	2,879,145	2,944,481	3,011,392
	OPERATING RESULT - ADMINISTRATION	629,842	639,288		(1,892,036)	(1,955,004)	(2,005,128)	(2,053,562)	(2,105,440)	(2,154,729)	(2,205,002)	(2,256,628)	(2,308,961)
	Function: Governance												
	Operating Expenditure												
	Service: Governance	763,169	815,789		759,059	693,905	707,961	764,478	837,399	761,953	777,444	840,633	919,267
	Total Function Expenditure	763,169	815,789		759,059	693,905	707,961	764,478	837,399	761,953	777,444	840,633	919,267
	OPERATING RESULT - GOVERNANCE	(763,169)	(815,789)		(759,059)	(693,905)	(707,961)	(764,478)	(837,399)	(761,953)	(777,444)	(840,633)	(919,267)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Public Order & Safety												
	Operating Revenues												
	Service: Fire Protection.	823	0	0	0	0	0	0	0	0	0	0	0
	Service: Animal Control	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500
	Service: Emergency Services	110,940	110,940	0	0	0	0	0	0	0	0	0	0
	Total Function Revenue	123,263	122,440	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500
	Operating Expenditure												
	Service: Fire Protection.	435,154	436,888	357,802	366,260	374,930	385,541	396,471	407,729	419,324	431,267	443,569	443,569
	Service: Animal Control	33,176	28,197	22,677	22,796	22,918	23,042	23,170	23,299	23,432	23,568	23,706	23,706
	Service: Emergency Services	176,963	186,697	20,444	20,955	21,479	22,123	22,787	23,471	24,175	24,900	25,647	25,647
	Total Function Expenditure	645,293	651,781	400,923	410,011	419,327	430,707	442,428	454,499	466,931	479,735	492,922	492,922
	OPERATING RESULT - PUBLIC ORDER & SAFETY	(522,030)	(529,341)	(389,423)	(398,511)	(407,827)	(419,207)	(430,928)	(442,999)	(455,431)	(468,235)	(481,422)	(481,422)
	Function: Health												
	Operating Revenues												
	Service: Food Control	2,000	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,390
	Service: Health Centre	24,253	25,903	26,421	26,949	27,488	28,038	28,599	29,171	29,754	30,349	30,956	30,956
	Total Function Revenue	26,253	27,903	28,461	29,030	29,611	30,203	30,807	31,423	32,052	32,693	33,347	33,347
	Operating Expenditure												
	Service: Administration & Inspection	236,368	194,019	130,076	137,328	140,532	143,814	147,176	150,620	154,148	157,762	161,464	161,464
	Service: Food Control	3,581	3,940	2,550	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988	2,988
	Service: Health Centres	96,840	85,009	54,213	54,498	54,791	55,115	55,450	55,795	56,152	56,520	56,901	56,901
	Total Function Expenditure	336,790	282,968	186,839	194,426	197,976	201,635	205,386	209,231	213,172	217,212	221,352	221,352
	OPERATING RESULT - HEALTH	(310,537)	(255,065)	(158,378)	(165,396)	(168,365)	(171,433)	(174,579)	(177,808)	(181,120)	(184,519)	(188,006)	(188,006)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Environment												
	Operating Revenues												
	Service: Noxious Plants	78,290	48,290	48,531	48,774	49,018	49,263	49,509	49,757	50,006	50,256	50,507	
	Service: Other Health Services	0	0	0	0	0	0	0	0	0	0	0	
DWM	Service: Household Garbage Collection	913,248	913,740	939,924	967,763	996,510	1,032,378	1,068,916	1,107,987	1,148,787	1,191,396	1,234,883	
	Service: Urban Stormwater Drainage	46,638	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	
	Total Function Revenue	1,038,176	1,010,805	1,037,230	1,065,313	1,094,303	1,130,416	1,167,200	1,206,519	1,247,568	1,290,427	1,334,165	
	Operating Expenditure												
	Service: Insect/Vermin Control	1,830	1,946	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
	Service: Noxious Plants	287,815	247,730	129,838	132,435	135,083	137,785	140,541	143,351	146,218	149,143	152,126	
	Service: Other Health Services	0	0	0	0	0	0	0	0	0	0	0	
DWM	Service: Household Garbage Collection	881,733	931,449	954,309	977,888	1,002,129	1,027,668	1,053,876	1,080,957	1,108,847	1,137,573	1,167,059	
	Service: Street Cleaning	68,618	77,846	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	
	Service: Urban Stormwater Drainage	127,932	132,338	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	
	Service: Environmental Protection	91	0	0	0	0	0	0	0	0	0	0	
	Total Function Expenditure	1,368,019	1,391,310	1,193,946	1,220,939	1,248,660	1,277,750	1,307,580	1,338,355	1,370,013	1,402,582	1,435,988	
	OPERATING RESULT - ENVIRONMENT	(329,843)	(380,504)	(156,716)	(155,626)	(154,357)	(147,333)	(140,380)	(131,835)	(122,445)	(112,155)	(101,823)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Community Services & Education												
	Operating Revenues												
	Service: Child Care	175,836	187,300		188,784	193,549	197,679	201,708	205,834	210,064	214,398	218,837	223,385
CECC	Service: Child Care - CECC	866,440	883,950		931,674	954,966	978,840	1,003,311	1,028,394	1,054,104	1,080,457	1,107,468	1,135,155
	Service: Youth & Community Services	401,864	47,500		45,500	45,500	45,500	45,500	45,500	45,500	45,500	45,500	45,500
	Service: Aged & Disabled.	1,449,674	2,073,624		2,111,003	2,149,088	2,187,894	2,236,266	2,285,784	2,336,474	2,388,369	2,441,495	2,495,883
	Total Function Revenue	2,893,814	3,192,374		3,276,961	3,343,103	3,409,913	3,486,785	3,565,512	3,646,142	3,728,724	3,813,300	3,899,923
	Operating Expenditure												
	Service: Child Care	260,157	249,547		232,344	237,474	241,981	246,430	250,989	255,665	260,460	265,375	270,414
CECC	Service: Child Care - CECC	844,577	916,026		938,730	964,424	987,723	1,011,628	1,036,125	1,061,221	1,086,938	1,113,288	1,140,288
	Service: Youth & Community Services	375,608	173,327		162,393	164,741	167,148	169,614	172,141	174,730	177,382	180,100	182,885
	Service: Aged & Disabled.	1,543,434	2,244,940		2,111,003	2,149,088	2,187,894	2,236,266	2,285,784	2,336,474	2,388,369	2,441,495	2,495,883
	Total Function Expenditure	3,023,777	3,583,840		3,444,469	3,515,728	3,584,746	3,663,938	3,745,038	3,828,089	3,913,150	4,000,258	4,089,470
	OPERATING RESULT - COMMUNITY SERVICES & EDUCATION	(129,963)	(391,467)		(167,509)	(172,625)	(174,833)	(177,153)	(179,526)	(181,947)	(184,426)	(186,958)	(189,547)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4	
	Function: Housing & Community Amenity													
	<i>Operating Revenues</i>													
	Service: Housing													
	Service: Housing	133,640	136,500	137,745	139,003	140,274	141,557	142,853	144,162	145,484	146,819	148,168		
	Service: Town Planning	103,649	68,100	69,361	70,646	71,956	73,291	74,652	76,039	77,452	78,893	80,362		
	Service: Public Cemeteries	95,000	95,000	96,900	98,838	100,815	102,831	104,888	106,985	109,125	111,308	113,534		
	Service: Street Lighting	18,065	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000		
	Total Function Revenue	350,354	317,600	322,006	326,487	331,045	335,679	340,392	345,186	350,061	355,020	360,063		
	<i>Operating Expenditure</i>													
	Service: Housing	260,158	250,736	215,588	218,010	220,495	223,159	225,897	228,712	231,605	234,579	237,637		
	Service: Town Planning	208,562	287,862	168,793	172,882	177,072	181,363	185,759	190,262	194,875	199,601	204,441		
	Service: Public Cemeteries	148,543	112,887	97,930	99,902	101,917	103,975	106,078	108,228	110,423	112,667	114,960		
	Service: Public Conveniences	97,277	102,786	88,849	90,317	91,815	93,343	94,903	96,494	98,117	99,773	101,463		
	Service: Street Lighting	129,742	65,380	56,950	58,341	59,773	61,248	62,767	64,332	65,944	67,605	69,315		
	Total Function Expenditure	844,282	819,651	628,110	639,452	651,071	663,089	675,405	688,028	700,965	714,225	727,816		
	OPERATING RESULT - HOUSING & COMMUNITY AMENITIES	(493,928)	(502,051)	(306,103)	(312,965)	(320,027)	(327,410)	(335,013)	(342,842)	(350,904)	(359,205)	(367,753)		
	Function: Sewerage Services													
	<i>Operating Revenues</i>													
SEW	Service: Coolamon Shire Sewerage	786,030	820,523	844,039	867,954	892,789	908,187	898,213	926,879	956,990	988,620	1,021,849		
	Total Function Revenue	786,030	820,523	844,039	867,954	892,789	908,187	898,213	926,879	956,990	988,620	1,021,849		
	<i>Operating Expenditure</i>													
	Service: Coolamon Sewerage													
SEW	Service: Coolamon Sewerage	778,763	757,456	787,834	804,291	821,134	844,908	961,600	981,625	1,002,148	1,023,184	1,044,749		
	Total Function Expenditure	778,763	757,456	787,834	804,291	821,134	844,908	961,600	981,625	1,002,148	1,023,184	1,044,749		
	OPERATING RESULT - SEWERAGE	7,267	63,066	56,205	63,664	71,655	63,279	(63,387)	(54,746)	(45,158)	(34,564)	(22,900)		

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Recreation & Culture												
	Operating Revenues												
	Service: Public Libraries	78,098	70,392	70,402	70,412	70,423	70,433	70,444	70,455	70,466	70,478	70,490	
	Service: Museums	10,866	12,592	12,796	13,006	13,222	13,497	13,782	14,077	14,383	14,701	15,030	
	Service: Community Centres & Halls	53,539	53,592	54,664	55,758	56,873	57,514	58,163	58,820	59,485	60,158	60,839	
	Service: Other Cultural Services	104,725	0	0	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	
	Service: Swimming Pools	0	0	0	0	0	0	0	0	0	0	0	
	Service: Sporting Grounds	1,636	687,909	1,669	1,702	1,736	1,771	1,806	1,842	1,879	1,917	1,955	
	Service: Parks & Gardens	3,700	0	0	0	0	0	0	0	0	0	0	
	Total Function Revenue	252,564	824,486	139,531	153,378	154,754	155,715	156,695	157,695	158,714	159,754	160,814	
	Operating Expenditure												
	Service: Public Libraries	315,882	337,980	325,692	333,911	342,352	351,996	361,941	372,196	382,772	393,679	404,928	
	Service: Museums	147,462	125,689	119,184	120,251	121,346	122,485	123,653	124,853	126,085	127,350	128,648	
	Service: Community Centres & Halls	169,152	147,869	140,316	141,679	143,079	144,567	146,099	147,676	149,301	150,973	152,696	
	Service: Other Cultural Services	79,681	26,597	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
	Service: Swimming Pools	487,742	466,055	443,441	448,937	454,567	460,366	466,309	472,399	478,641	485,037	491,593	
	Service: Sporting Grounds	229,955	765,297	131,602	132,136	132,683	133,249	133,829	134,425	135,036	135,663	136,306	
	Service: Parks & Gardens	511,455	618,600	589,774	603,535	612,330	624,039	636,008	648,244	660,752	673,540	686,614	
	Total Function Expenditure	1,941,329	2,488,086	1,775,010	1,805,448	1,831,358	1,861,702	1,892,839	1,924,793	1,957,587	1,991,242	2,025,785	
	OPERATING RESULT - RECREATION & CULTURE	(1,688,765)	(1,663,601)	(1,635,479)	(1,652,070)	(1,676,605)	(1,705,987)	(1,736,144)	(1,767,099)	(1,798,873)	(1,831,489)	(1,864,971)	
	Function: Mining, Manufacture & Construction												
	Operating Revenues												
	Service: Building Control	128,100	90,600	92,400	94,236	96,109	98,019	99,967	101,955	103,982	106,049	108,158	
	Total Function Revenue	128,100	90,600	92,400	94,236	96,109	98,019	99,967	101,955	103,982	106,049	108,158	
	Operating Expenditure												
	Service: Building Control	321,472	300,122	165,593	169,478	173,460	177,539	181,718	186,001	190,389	194,884	199,491	
	Service: Quarries & Pits	33,479	33,767	30,667	30,687	30,708	30,734	30,761	30,790	30,819	30,849	30,881	
	Total Function Expenditure	354,950	333,889	196,260	200,166	204,168	208,273	212,480	216,790	221,207	225,733	230,371	
	OPERATING RESULT - MINING, MANUFACTURE & CONSTRUCTION	(226,850)	(243,289)	(103,860)	(105,930)	(108,059)	(110,254)	(112,513)	(114,836)	(117,226)	(119,684)	(122,213)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Transport & Communication												
	Operating Revenues												
	Service: Urban Sealed Roads	3,600	0	0	0	0	0	0	0	0	0	0	0
	Service: Sealed Local Rural Roads	2,403,797	2,231,171	770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000
	Service: Unsealed Local Rural Roads	166,674	0	0	0	0	0	0	0	0	0	0	0
	Service: Sealed Regional Roads	1,421,797	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000
	Service: Bridges & Major Culverts	0	0	0	0	0	0	0	0	0	0	0	0
	Service: Other Transport & Communication	0	0	0	0	0	0	0	0	0	0	0	0
	Total Function Revenue	3,995,868	3,434,171	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000
	Operating Expenditure												
	Service: Urban Sealed Roads	654,824	620,530	562,283	573,973	585,921	599,150	612,705	626,593	640,824	655,406	670,349	670,349
	Service: Sealed Local Rural Roads	2,972,506	3,060,808	925,609	945,224	965,258	986,879	1,009,002	1,031,639	1,054,802	1,078,505	1,102,760	1,102,760
	Service: Sealed Regional Roads	1,427,569	1,232,775	1,121,474	1,134,904	1,148,602	1,162,574	1,176,825	1,191,362	1,206,189	1,221,313	1,236,739	1,236,739
	Service: Unsealed Local Rural Roads	1,341,350	1,211,295	1,018,387	1,041,752	1,065,661	1,093,274	1,121,628	1,150,744	1,180,643	1,211,346	1,242,876	1,242,876
	Service: Bridges & Major Culverts	32,000	32,640	33,293	33,959	34,638	35,331	36,037	36,758	37,493	38,243	39,008	39,008
	Service: Footpaths	59,998	61,939	59,191	60,374	61,582	62,814	64,070	65,351	66,658	67,991	69,351	69,351
	Service: Other Transport & Communication	15,726	16,426	12,240	12,485	12,734	12,989	13,249	13,514	13,784	14,060	14,341	14,341
	Total Function Expenditure	6,503,974	6,236,412	3,732,477	3,802,671	3,874,395	3,953,010	4,033,515	4,115,961	4,200,393	4,286,864	4,375,424	4,375,424
	OPERATING RESULT - TRANSPORT & COMMUNICATION	(2,508,106)	(2,802,241)	(1,759,477)	(1,829,671)	(1,901,395)	(1,980,010)	(2,060,515)	(2,142,961)	(2,227,393)	(2,313,864)	(2,402,424)	(2,402,424)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

COOLAMON SHIRE COUNCIL CONSOLIDATED FUNDS

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Economic Affairs												
	Operating Revenues												
	Service: Caravan Parks	60,000	89,591	91,383	93,210	95,075	96,976	98,916	100,894	102,912	104,970	107,069	
	Service: Tourism	21,392	0	0	0	0	0	0	0	0	0	0	
	Service: Industrial Development	25,159	0	0	0	0	0	0	0	0	0	0	
	Service: Other Business Undertakings	104,977	95,521	96,121	96,733	97,357	97,994	98,643	99,306	99,981	100,671	101,374	
AC	Service: Allawah Complex	3,311,093	4,124,798	4,517,228	4,592,683	4,664,116	4,732,602	4,804,693	4,875,180	4,946,491	5,015,224	5,088,943	
	Total Function Revenue	3,522,621	4,309,910	4,704,731	4,782,626	4,856,547	4,927,572	5,002,252	5,075,380	5,149,384	5,220,865	5,297,386	
	Operating Expenditure												
	Service: Caravan Parks	164,621	161,858	108,436	110,111	111,824	113,580	115,376	117,213	119,091	121,012	122,977	
	Service: Tourism	218,744	196,688	132,484	135,251	138,084	140,982	143,949	146,984	150,092	153,271	156,526	
	Service: Industrial Development	47,688	0	0	0	0	0	0	0	0	0	0	
	Service: Real Estate Development	0	0	0	0	0	0	0	0	0	0	0	
	Service: Other Business Undertakings	179,673	173,001	115,817	117,530	119,292	121,277	123,324	125,436	127,616	129,865	132,186	
AC	Service: Allawah Complex	3,332,436	4,182,148	4,224,305	4,321,395	4,397,781	4,484,701	4,573,755	4,664,464	4,757,115	4,851,411	4,948,153	
	Total Function Expenditure	3,943,162	4,713,694	4,581,042	4,684,287	4,766,980	4,860,539	4,956,403	5,054,098	5,153,914	5,255,559	5,359,841	
	OPERATING RESULT - ECONOMIC AFFAIRS	(420,541)	(403,784)	123,689	98,339	89,567	67,032	45,848	21,282	(4,530)	(34,694)	(62,455)	
	TOTAL OPERATING REVENUE	17,685,299	22,228,175	20,526,416	20,921,011	21,362,139	21,831,896	22,224,237	22,666,043	23,074,908	23,530,799	23,989,338	
	TOTAL OPERATING EXPENDITURE	20,478,509	22,039,877	20,189,818	20,546,185	20,940,598	21,422,250	22,023,127	22,388,770	22,856,069	23,381,710	23,934,378	
	TOTAL OPERATING RESULT BEFORE ASSET SALES	(2,793,210)	188,298	336,599	374,826	421,542	409,645	201,110	277,272	218,839	149,090	54,960	

Coolamon Shire Council											
Consolidated General Fund Budgeted Income Statement											
	2023/2033 LONG TERM FINANCIAL PLAN										
	2023/2027 DELIVERY PROGRAM										
	2023/2024 ESTIMATE OPERATIONAL PLAN \$'000	2024/2025 ESTIMATE YEAR 2 \$'000	2025/2026 ESTIMATE YEAR 3 \$'000	2026/2027 ESTIMATE YEAR 4 \$'000	2027/2028 ESTIMATE YEAR 5 \$'000	2028/2029 ESTIMATE YEAR 6 \$'000	2029/2030 ESTIMATE YEAR 7 \$'000	2030/2031 ESTIMATE YEAR 8 \$'000	2031/2032 ESTIMATE YEAR 9 \$'000	2032/2033 ESTIMATE YEAR 10 \$'000	
Income from continuing operations											
<i>Revenue:</i>											
Rates & annual charges	3,562	3,667	3,775	3,887	4,029	4,177	4,329	4,488	4,652	4,822	
User charges & fees	6,856	7,285	7,401	7,518	7,647	7,778	7,912	8,049	8,189	8,331	
Other revenue	387	385	394	396	397	398	401	401	403	406	
Share of interest in joint ventures & associates using the equity method	5	6	6	6	6	6	6	6	6	6	
Grants and contributions provided for operating purposes	8,951	6,738	6,800	6,849	6,898	6,949	6,999	7,050	7,102	7,155	
Grants and contributions provided for capital purposes	2,511	1,242	460	465	471	476	481	487	492	498	
Interest and investment revenue	695	634	698	818	936	991	1,047	1,057	1,106	1,140	
Other income	395	401	403	409	411	417	420	426	429	435	
Net gain from the disposal of assets	397	471	619	721	255	194	60	60	76	60	
Internal income	82	84	87	89	91	90	93	96	99	102	
Total revenues from continuing operations	23,839	20,913	20,643	21,159	21,141	21,476	21,748	22,120	22,553	22,955	
Expenses from continuing operations											
Employee benefits and on-costs	7,209	7,284	7,498	7,680	7,866	8,057	8,253	8,454	8,659	8,870	
Materials & contracts	8,601	6,575	6,627	6,758	6,948	7,157	7,221	7,379	7,588	7,816	
Borrowing costs	10	10	10	10	10	10	10	10	10	10	
Depreciation and amortisation	4,519	4,571	4,623	4,668	4,723	4,779	4,836	4,894	4,953	5,013	
Impairment											
Other expenses	463	475	487	500	516	533	550	567	585	604	
Share of interest in joint ventures & associates using the equity method											
Net loss from the disposal of assets											
Total expenses from continuing operations	20,801	18,914	19,246	19,617	20,063	20,535	20,869	21,303	21,795	22,313	
Operating result from continuing operations	3,038	1,998	1,397	1,542	1,078	940	879	817	758	642	
Net operating result for the year before grants and contributions provided for capital purposes	527	756	936	1,077	607	465	398	330	266	144	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Operating Result												
	General Purpose Revenues	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876	8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
	Administration	629,842	639,288		(1,892,036)	(1,955,004)	(2,005,128)	(2,053,562)	(2,105,440)	(2,154,729)	(2,205,002)	(2,256,628)	(2,308,961)
	Governance	(763,169)	(815,789)		(759,059)	(693,905)	(707,961)	(764,478)	(837,399)	(761,953)	(777,444)	(840,633)	(919,267)
	Public Order & Safety	(522,030)	(529,341)		(389,423)	(398,511)	(407,827)	(419,207)	(430,928)	(442,999)	(455,431)	(468,235)	(481,422)
	Health	(310,537)	(255,065)		(158,378)	(165,396)	(168,365)	(171,433)	(174,579)	(177,808)	(181,120)	(184,519)	(188,006)
	Environment	(329,843)	(380,504)		(156,716)	(155,626)	(154,357)	(147,333)	(140,380)	(131,835)	(122,445)	(112,155)	(101,823)
	Community Services & Education	(129,963)	(391,467)		(167,509)	(172,625)	(174,833)	(177,153)	(179,526)	(181,947)	(184,426)	(186,958)	(189,547)
	Housing & Community Amenities	(493,928)	(502,051)		(306,103)	(312,965)	(320,027)	(327,410)	(335,013)	(342,842)	(350,904)	(359,205)	(367,753)
	Recreation & Culture	(1,688,765)	(1,663,601)		(1,635,479)	(1,652,070)	(1,676,605)	(1,705,987)	(1,736,144)	(1,767,099)	(1,798,873)	(1,831,489)	(1,864,971)
	Mining, Manufacture & Construction	(226,850)	(243,289)		(103,860)	(105,930)	(108,059)	(110,254)	(112,513)	(114,836)	(117,226)	(119,684)	(122,213)
	Transport & Communication	(2,508,106)	(2,802,241)		(1,759,477)	(1,829,671)	(1,901,395)	(1,980,010)	(2,060,515)	(2,142,961)	(2,227,393)	(2,313,864)	(2,402,424)
	Economic Affairs	(420,541)	(403,784)		123,689	98,339	89,567	67,032	45,848	21,282	(4,530)	(34,694)	(62,455)
GF	Gain/(Loss) on Sale of Assets	213,248	396,712		470,846	619,144	720,840	254,806	194,105	60,000	60,000	75,999	60,000
	TOTAL OPERATING RESULT INC. ASSET SALES	(2,587,229)	521,944		751,239	930,306	1,070,727	601,172	458,602	392,018	323,997	259,653	137,860
	Capital Grants, Contributions & Donations	6,979,338	2,510,591		1,241,769	460,273	465,350	470,527	475,809	481,196	486,690	492,295	498,012
	OPERATING RESULT AFTER CAPITAL AMOUNTS	4,392,109	3,032,535		1,993,008	1,390,579	1,536,076	1,071,699	934,411	873,214	810,688	751,948	635,872
	Add: Non-cash operating expenses	4,696,871	4,699,686		4,755,777	4,812,985	4,862,296	4,921,626	4,982,138	5,043,857	5,106,806	5,171,010	5,236,496
	Less: Non-cash operating incomes	0	0		0	0	0	0	0	0	0	0	0
	CURRENT FUNDS AVAILABLE	9,088,980	7,732,222		6,748,785	6,203,564	6,398,372	5,993,325	5,916,549	5,917,071	5,917,494	5,922,958	5,872,368
	Less: Capital expenses (non-operating funds deplc	19,168,793	12,712,506		7,230,386	5,255,235	5,269,999	5,187,195	5,051,851	6,134,874	5,078,968	5,497,739	5,233,188
	Add: Capital incomes (non-operating funds emplo	4,995,614	3,256,712		2,248,852	2,337,862	2,316,439	858,563	794,173	601,005	590,754	560,001	560,000
	NETT CHANGE IN "CASH" HELD	(5,084,200)	(1,723,572)		1,767,250	3,286,191	3,444,813	1,664,694	1,658,870	383,202	1,429,279	985,220	1,199,180

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM			2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2024/2025 ESTIMATE YEAR 2							2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
	NETT CHANGE IN "CASH" HELD	(5,084,200)	(1,723,572)		1,767,250	3,286,191	3,444,813	1,664,694	1,658,870	383,202	1,429,279	985,220	1,199,180
	Less: Transfers to External Restrictions												
AC	Allawah Entry Contributions & Loan Licences	1,050,000	1,700,000		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
DWM	Domestic Waste Management Fund	0	32,236		58,556	62,813	67,316	51,642	87,967	99,953	112,858	97,737	140,733
		1,050,000	1,732,236		558,556	562,813	567,316	551,642	587,967	599,953	612,858	597,737	640,733
	Add: Transfers from External Restrictions												
AC	Allawah Entry Contributions & Loan Licences	2,463,034	196,000		259,000	259,000	262,500	273,000	273,000	273,000	280,000	280,000	280,000
DWM	Domestic Waste Management Fund	196,485	0		0	0	0	0	0	0	0	0	0
		2,659,519	196,000		259,000	259,000	262,500	273,000	273,000	273,000	280,000	280,000	280,000
	NETT CHANGE IN GENERAL FUND "CASH" HELD	(3,474,681)	(3,259,807)		1,467,694	2,982,378	3,139,997	1,386,052	1,343,904	56,249	1,096,421	667,483	838,447
	Less: Transfers to Internal Restrictions	6,764,349	2,626,464		3,228,123	3,420,947	3,515,443	1,730,085	1,617,453	1,285,832	1,270,857	1,235,999	1,225,333
	Add: Transfers from Internal Restrictions	10,714,043	5,999,584		1,782,094	834,033	925,774	755,495	620,402	1,643,569	520,007	795,596	536,497
	NETT BALANCING TRANSFER TO ASSET MANAGEMENT/DEVELOPMENT	475,014	113,313		21,665	395,464	550,328	411,462	346,853	413,985	345,571	227,080	149,611

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: General Purpose Revenues												
	Total Function Revenue	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876	8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
	OPERATING RESULT - GENERAL PURPOSE REVENUES	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876	8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
	Function: Administration												
	Operating Revenues												
	Service: Corporate Services	564,713	580,288		587,168	594,552	601,707	611,973	620,206	632,474	645,238	658,167	671,941
	Service: Engineering & Works	40,129	24,000		24,644	25,306	25,987	26,686	27,405	28,145	28,905	29,686	30,489
	Total Function Revenue	604,842	604,288		611,812	619,858	627,694	638,660	647,612	660,619	674,143	687,853	702,431
	Operating Expenditure												
	Service: Corporate Services	1,392,167	1,386,184		1,424,659	1,459,842	1,491,763	1,524,479	1,557,981	1,592,285	1,627,413	1,663,384	1,700,219
	Service: Engineering & Works	1,009,273	1,079,159		1,114,189	1,150,021	1,176,059	1,202,742	1,230,071	1,258,063	1,286,733	1,316,097	1,346,173
	Service: Other Support Services	(25,000)	(35,000)		(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
	Function Expenditure	2,376,440	2,430,343		2,503,848	2,574,862	2,632,821	2,692,221	2,753,052	2,815,348	2,879,145	2,944,481	3,011,392
	Less: Admin. & Eng. & Wks. Overheads	2,401,440	2,465,343										
	Total Function Expenditure	(25,000)	(35,000)		2,503,848	2,574,862	2,632,821	2,692,221	2,753,052	2,815,348	2,879,145	2,944,481	3,011,392
	OPERATING RESULT - ADMINISTRATION	629,842	639,288		(1,892,036)	(1,955,004)	(2,005,128)	(2,053,562)	(2,105,440)	(2,154,729)	(2,205,002)	(2,256,628)	(2,308,961)
	Function: Governance												
	Operating Expenditure												
	Service: Governance	763,169	815,789		759,059	693,905	707,961	764,478	837,399	761,953	777,444	840,633	919,267
	Total Function Expenditure	763,169	815,789		759,059	693,905	707,961	764,478	837,399	761,953	777,444	840,633	919,267
	OPERATING RESULT - GOVERNANCE	(763,169)	(815,789)		(759,059)	(693,905)	(707,961)	(764,478)	(837,399)	(761,953)	(777,444)	(840,633)	(919,267)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM			2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2							2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
	Function: Public Order & Safety												
	Operating Revenues												
	Service: Fire Protection.	823	0		0	0	0	0	0	0	0	0	0
	Service: Animal Control	11,500	11,500		11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500
	Service: Emergency Services	110,940	110,940		0	0	0	0	0	0	0	0	0
	Total Function Revenue	123,263	122,440		11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500
	Operating Expenditure												
	Service: Fire Protection.	435,154	436,888		357,802	366,260	374,930	385,541	396,471	407,729	419,324	431,267	443,569
	Service: Animal Control	33,176	28,197		22,677	22,796	22,918	23,042	23,170	23,299	23,432	23,568	23,706
	Service: Emergency Services	176,963	186,697		20,444	20,955	21,479	22,123	22,787	23,471	24,175	24,900	25,647
	Total Function Expenditure	645,293	651,781		400,923	410,011	419,327	430,707	442,428	454,499	466,931	479,735	492,922
	OPERATING RESULT - PUBLIC ORDER & SAFETY	(522,030)	(529,341)		(389,423)	(398,511)	(407,827)	(419,207)	(430,928)	(442,999)	(455,431)	(468,235)	(481,422)
	Function: Health												
	Operating Revenues												
	Service: Food Control	2,000	2,000		2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390
	Service: Health Centre	24,253	25,903		26,421	26,949	27,488	28,038	28,599	29,171	29,754	30,349	30,956
	Total Function Revenue	26,253	27,903		28,461	29,030	29,611	30,203	30,807	31,423	32,052	32,693	33,347
	Operating Expenditure												
	Service: Administration & Inspection	236,368	194,019		130,076	137,328	140,532	143,814	147,176	150,620	154,148	157,762	161,464
	Service: Food Control	3,581	3,940		2,550	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988
	Service: Health Centres	96,840	85,009		54,213	54,498	54,791	55,115	55,450	55,795	56,152	56,520	56,901
	Total Function Expenditure	336,790	282,968		186,839	194,426	197,976	201,635	205,386	209,231	213,172	217,212	221,352
	OPERATING RESULT - HEALTH	(310,537)	(255,065)		(158,378)	(165,396)	(168,365)	(171,433)	(174,579)	(177,808)	(181,120)	(184,519)	(188,006)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Environment												
	Operating Revenues												
	Service: Noxious Plants	78,290	48,290	48,531	48,774	49,018	49,263	49,509	49,757	50,006	50,256	50,507	
	Service: Other Health Services	0	0	0	0	0	0	0	0	0	0	0	
DWM	Service: Household Garbage Collection	913,248	913,740	939,924	967,763	996,510	1,032,378	1,068,916	1,107,987	1,148,787	1,191,396	1,234,883	
	Service: Urban Stormwater Drainage	46,638	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	
	Total Function Revenue	1,038,176	1,010,805	1,037,230	1,065,313	1,094,303	1,130,416	1,167,200	1,206,519	1,247,568	1,290,427	1,334,165	
	Operating Expenditure												
	Service: Insect/Vermin Control	1,830	1,946	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
	Service: Noxious Plants	287,815	247,730	129,838	132,435	135,083	137,785	140,541	143,351	146,218	149,143	152,126	
	Service: Other Health Services	0	0	0	0	0	0	0	0	0	0	0	
DWM	Service: Household Garbage Collection	881,733	931,449	954,309	977,888	1,002,129	1,027,668	1,053,876	1,080,957	1,108,847	1,137,573	1,167,059	
	Service: Street Cleaning	68,618	77,846	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	
	Service: Urban Stormwater Drainage	127,932	132,338	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	
	Service: Environmental Protection	91	0	0	0	0	0	0	0	0	0	0	
	Total Function Expenditure	1,368,019	1,391,310	1,193,946	1,220,939	1,248,660	1,277,750	1,307,580	1,338,355	1,370,013	1,402,582	1,435,988	
	OPERATING RESULT - ENVIRONMENT	(329,843)	(380,504)	(156,716)	(155,626)	(154,357)	(147,333)	(140,380)	(131,835)	(122,445)	(112,155)	(101,823)	
	Function: Community Services & Education												
	Operating Revenues												
	Service: Child Care	175,836	187,300	188,784	193,549	197,679	201,708	205,834	210,064	214,398	218,837	223,385	
CECC	Service: Child Care - CECC	866,440	883,950	931,674	954,966	978,840	1,003,311	1,028,394	1,054,104	1,080,457	1,107,468	1,135,155	
	Service: Youth & Community Services	401,864	47,500	45,500	45,500	45,500	45,500	45,500	45,500	45,500	45,500	45,500	
	Service: Aged & Disabled.	1,449,674	2,073,624	2,111,003	2,149,088	2,187,894	2,236,266	2,285,784	2,336,474	2,388,369	2,441,495	2,495,883	
	Total Function Revenue	2,893,814	3,192,374	3,276,961	3,343,103	3,409,913	3,486,785	3,565,512	3,646,142	3,728,724	3,813,300	3,899,923	
	Operating Expenditure												
	Service: Child Care	260,157	249,547	232,344	237,474	241,981	246,430	250,989	255,665	260,460	265,375	270,414	
CECC	Service: Child Care - CECC	844,577	916,026	938,730	964,424	987,723	1,011,628	1,036,125	1,061,221	1,086,938	1,113,288	1,140,288	
	Service: Youth & Community Services	375,608	173,327	162,393	164,741	167,148	169,614	172,141	174,730	177,382	180,100	182,885	
	Service: Aged & Disabled.	1,543,434	2,244,940	2,111,003	2,149,088	2,187,894	2,236,266	2,285,784	2,336,474	2,388,369	2,441,495	2,495,883	
	Total Function Expenditure	3,023,777	3,583,840	3,444,469	3,515,728	3,584,746	3,663,938	3,745,038	3,828,089	3,913,150	4,000,258	4,089,470	
	OPERATING RESULT - COMMUNITY SERVICES & EDUCATION	(129,963)	(391,467)	(167,509)	(172,625)	(174,833)	(177,153)	(179,526)	(181,947)	(184,426)	(186,958)	(189,547)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Housing & Community Amenity												
	Operating Revenues												
	Service: Housing												
	Service: Housing	133,640	136,500		137,745	139,003	140,274	141,557	142,853	144,162	145,484	146,819	148,168
	Service: Town Planning	103,649	68,100		69,361	70,646	71,956	73,291	74,652	76,039	77,452	78,893	80,362
	Service: Public Cemeteries	95,000	95,000		96,900	98,838	100,815	102,831	104,888	106,985	109,125	111,308	113,534
	Service: Street Lighting	18,065	18,000		18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
	Total Function Revenue	350,354	317,600		322,006	326,487	331,045	335,679	340,392	345,186	350,061	355,020	360,063
	Operating Expenditure												
	Service: Housing	260,158	250,736		215,588	218,010	220,495	223,159	225,897	228,712	231,605	234,579	237,637
	Service: Town Planning	208,562	287,862		168,793	172,882	177,072	181,363	185,759	190,262	194,875	199,601	204,441
	Service: Public Cemeteries	148,543	112,887		97,930	99,902	101,917	103,975	106,078	108,228	110,423	112,667	114,960
	Service: Public Conveniences	97,277	102,786		88,849	90,317	91,815	93,343	94,903	96,494	98,117	99,773	101,463
	Service: Street Lighting	129,742	65,380		56,950	58,341	59,773	61,248	62,767	64,332	65,944	67,605	69,315
	Total Function Expenditure	844,282	819,651		628,110	639,452	651,071	663,089	675,405	688,028	700,965	714,225	727,816
	OPERATING RESULT - HOUSING & COMMUNITY AMENITIES	(493,928)	(502,051)		(306,103)	(312,965)	(320,027)	(327,410)	(335,013)	(342,842)	(350,904)	(359,205)	(367,753)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Recreation & Culture												
	Operating Revenues												
	Service: Public Libraries	78,098	70,392	70,402	70,412	70,423	70,433	70,444	70,455	70,466	70,478	70,490	
	Service: Museums	10,866	12,592	12,796	13,006	13,222	13,497	13,782	14,077	14,383	14,701	15,030	
	Service: Community Centres & Halls	53,539	53,592	54,664	55,758	56,873	57,514	58,163	58,820	59,485	60,158	60,839	
	Service: Other Cultural Services	104,725	0	0	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	
	Service: Swimming Pools	0	0	0	0	0	0	0	0	0	0	0	
	Service: Sporting Grounds	1,636	687,909	1,669	1,702	1,736	1,771	1,806	1,842	1,879	1,917	1,955	
	Service: Parks & Gardens	3,700	0	0	0	0	0	0	0	0	0	0	
	Total Function Revenue	252,564	824,486	139,531	153,378	154,754	155,715	156,695	157,695	158,714	159,754	160,814	
	Operating Expenditure												
	Service: Public Libraries	315,882	337,980	325,692	333,911	342,352	351,996	361,941	372,196	382,772	393,679	404,928	
	Service: Museums	147,462	125,689	119,184	120,251	121,346	122,485	123,653	124,853	126,085	127,350	128,648	
	Service: Community Centres & Halls	169,152	147,869	140,316	141,679	143,079	144,567	146,099	147,676	149,301	150,973	152,696	
	Service: Other Cultural Services	79,681	26,597	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
	Service: Swimming Pools	487,742	466,055	443,441	448,937	454,567	460,366	466,309	472,399	478,641	485,037	491,593	
	Service: Sporting Grounds	229,955	765,297	131,602	132,136	132,683	133,249	133,829	134,425	135,036	135,663	136,306	
	Service: Parks & Gardens	511,455	618,600	589,774	603,535	612,330	624,039	636,008	648,244	660,752	673,540	686,614	
	Total Function Expenditure	1,941,329	2,488,086	1,775,010	1,805,448	1,831,358	1,861,702	1,892,839	1,924,793	1,957,587	1,991,242	2,025,785	
	OPERATING RESULT - RECREATION & CULTURE	(1,688,765)	(1,663,601)	(1,635,479)	(1,652,070)	(1,676,605)	(1,705,987)	(1,736,144)	(1,767,099)	(1,798,873)	(1,831,489)	(1,864,971)	
	Function: Mining, Manufacture & Construction												
	Operating Revenues												
	Service: Building Control	128,100	90,600	92,400	94,236	96,109	98,019	99,967	101,955	103,982	106,049	108,158	
	Total Function Revenue	128,100	90,600	92,400	94,236	96,109	98,019	99,967	101,955	103,982	106,049	108,158	
	Operating Expenditure												
	Service: Building Control	321,472	300,122	165,593	169,478	173,460	177,539	181,718	186,001	190,389	194,884	199,491	
	Service: Quarries & Pits	33,479	33,767	30,667	30,687	30,708	30,734	30,761	30,790	30,819	30,849	30,881	
	Total Function Expenditure	354,950	333,889	196,260	200,166	204,168	208,273	212,480	216,790	221,207	225,733	230,371	
	OPERATING RESULT - MINING, MANUFACTURE & CONSTRUCTION	(226,850)	(243,289)	(103,860)	(105,930)	(108,059)	(110,254)	(112,513)	(114,836)	(117,226)	(119,684)	(122,213)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Transport & Communication												
	Operating Revenues												
	Service: Urban Sealed Roads	3,600	0	0	0	0	0	0	0	0	0	0	0
	Service: Sealed Local Rural Roads	2,403,797	2,231,171	770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000
	Service: Unsealed Local Roads	166,674	0	0	0	0	0	0	0	0	0	0	0
	Service: Sealed Regional Roads	1,421,797	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000
	Service: Bridges & Major Culverts	0	0	0	0	0	0	0	0	0	0	0	0
	Service: Other Transport & Communication	0	0	0	0	0	0	0	0	0	0	0	0
	Total Function Revenue	3,995,868	3,434,171	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000
	Operating Expenditure												
	Service: Urban Sealed Roads	654,824	620,530	562,283	573,973	585,921	599,150	612,705	626,593	640,824	655,406	670,349	670,349
	Service: Sealed Local Rural Roads	2,972,506	3,060,808	925,609	945,224	965,258	986,879	1,009,002	1,031,639	1,054,802	1,078,505	1,102,760	1,102,760
	Service: Sealed Regional Roads	1,427,569	1,232,775	1,121,474	1,134,904	1,148,602	1,162,574	1,176,825	1,191,362	1,206,189	1,221,313	1,236,739	1,236,739
	Service: Unsealed Local Rural Roads	1,341,350	1,211,295	1,018,387	1,041,752	1,065,661	1,093,274	1,121,628	1,150,744	1,180,643	1,211,346	1,242,876	1,242,876
	Service: Bridges & Major Culverts	32,000	32,640	33,293	33,959	34,638	35,331	36,037	36,758	37,493	38,243	39,008	39,008
	Service: Footpaths	59,998	61,939	59,191	60,374	61,582	62,814	64,070	65,351	66,658	67,991	69,351	69,351
	Service: Other Transport & Communication	15,726	16,426	12,240	12,485	12,734	12,989	13,249	13,514	13,784	14,060	14,341	14,341
	Total Function Expenditure	6,503,974	6,236,412	3,732,477	3,802,671	3,874,395	3,953,010	4,033,515	4,115,961	4,200,393	4,286,864	4,375,424	4,375,424
	OPERATING RESULT - TRANSPORT & COMMUNICATION	(2,508,106)	(2,802,241)	(1,759,477)	(1,829,671)	(1,901,395)	(1,980,010)	(2,060,515)	(2,142,961)	(2,227,393)	(2,313,864)	(2,402,424)	(2,402,424)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Consolidated "General Fund"

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN										
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3							2026/2027 ESTIMATE YEAR 4
	Function: Economic Affairs												
	Operating Revenues												
	Service: Caravan Parks	60,000	89,591	91,383	93,210	95,075	96,976	98,916	100,894	102,912	104,970	107,069	
	Service: Tourism	21,392	0	0	0	0	0	0	0	0	0	0	
	Service: Industrial Development	25,159	0	0	0	0	0	0	0	0	0	0	
	Service: Other Business Undertakings	104,977	95,521	96,121	96,733	97,357	97,994	98,643	99,306	99,981	100,671	101,374	
AC	Service: Allawah Complex	3,311,093	4,124,798	4,517,228	4,592,683	4,664,116	4,732,602	4,804,693	4,875,180	4,946,491	5,015,224	5,088,943	
	Total Function Revenue	3,522,621	4,309,910	4,704,731	4,782,626	4,856,547	4,927,572	5,002,252	5,075,380	5,149,384	5,220,865	5,297,386	
	Operating Expenditure												
	Service: Caravan Parks	164,621	161,858	108,436	110,111	111,824	113,580	115,376	117,213	119,091	121,012	122,977	
	Service: Tourism	218,744	196,688	132,484	135,251	138,084	140,982	143,949	146,984	150,092	153,271	156,526	
	Service: Industrial Development	47,688	0	0	0	0	0	0	0	0	0	0	
	Service: Real Estate Development	0	0	0	0	0	0	0	0	0	0	0	
	Service: Other Business Undertakings	179,673	173,001	115,817	117,530	119,292	121,277	123,324	125,436	127,616	129,865	132,186	
AC	Service: Allawah Complex	3,332,436	4,182,148	4,224,305	4,321,395	4,397,781	4,484,701	4,573,755	4,664,464	4,757,115	4,851,411	4,948,153	
	Total Function Expenditure	3,943,162	4,713,694	4,581,042	4,684,287	4,766,980	4,860,539	4,956,403	5,054,098	5,153,914	5,255,559	5,359,841	
	OPERATING RESULT - ECONOMIC AFFAIRS	(420,541)	(403,784)	123,689	98,339	89,567	67,032	45,848	21,282	(4,530)	(34,694)	(62,455)	
	TOTAL OPERATING REVENUE	16,899,269	21,407,652	19,682,377	20,053,057	20,469,351	20,923,709	21,326,023	21,739,163	22,117,919	22,542,180	22,967,489	
	TOTAL OPERATING EXPENDITURE	19,699,746	21,282,420	19,401,984	19,741,895	20,119,464	20,577,343	21,061,526	21,407,145	21,853,921	22,358,526	22,889,629	
	TOTAL OPERATING RESULT BEFORE ASSET SALES	(2,800,477)	125,232	280,393	311,162	349,887	346,366	264,497	332,018	263,997	183,654	77,860	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		Operating Result													
		General Purpose Revenues	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876		8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702
		Administration	(1,771,598)	(1,826,055)		(1,892,036)	(1,955,004)	(2,005,128)		(2,053,562)	(2,105,440)	(2,154,729)	(2,205,002)	(2,256,628)	(2,308,961)
		Governance	(636,702)	(692,506)		(759,059)	(693,905)	(707,961)		(764,478)	(837,399)	(761,953)	(777,444)	(840,633)	(919,267)
		Public Order & Safety	(392,178)	(399,047)		(389,423)	(398,511)	(407,827)		(419,207)	(430,928)	(442,999)	(455,431)	(468,235)	(481,422)
		Health	(208,842)	(151,633)		(158,378)	(165,396)	(168,365)		(171,433)	(174,579)	(177,808)	(181,120)	(184,519)	(188,006)
		Environment	(140,829)	(139,227)		(142,331)	(145,501)	(148,739)		(152,044)	(155,420)	(158,866)	(162,385)	(165,978)	(169,647)
		Community Services & Education	48,082	(155,804)		(160,452)	(163,167)	(165,950)		(168,836)	(171,796)	(174,831)	(177,945)	(181,138)	(184,414)
		Housing & Community Amenities	(372,618)	(379,438)		(306,103)	(312,965)	(320,027)		(327,410)	(335,013)	(342,842)	(350,904)	(359,205)	(367,753)
		Recreation & Culture	(1,540,599)	(1,514,237)		(1,635,479)	(1,652,070)	(1,676,605)		(1,705,987)	(1,736,144)	(1,767,099)	(1,798,873)	(1,831,489)	(1,864,971)
		Mining, Manufacture & Construction	(82,450)	(101,848)		(103,860)	(105,930)	(108,059)		(110,254)	(112,513)	(114,836)	(117,226)	(119,684)	(122,213)
		Transport & Communication	(1,478,579)	(1,715,297)		(1,759,477)	(1,829,671)	(1,901,395)		(1,980,010)	(2,060,515)	(2,142,961)	(2,227,393)	(2,313,864)	(2,402,424)
		Economic Affairs	(219,613)	(165,617)		(169,233)	(172,950)	(176,768)		(180,869)	(185,090)	(189,434)	(193,905)	(198,508)	(203,245)
		Gain/(Loss) Sale of Property		0		0	0	0		0	0	0	0	0	0
	App 1A-C	Gain/(Loss) Sale of Plant & Equip.	213,248	147,905		92,723	95,424	130,500		60,000	60,000	60,000	60,000	60,000	60,000
S.3.1.4		Gain/(Loss) Sale of Real Estate		232,808		378,122	523,720	590,340		178,807	134,105	-	-	0	0
		TOTAL OPERATING RESULT INC. ASSET SALES	(2,619,264)	613,079		479,758	678,601	818,894		340,878	220,355	161,389	101,162	31,837	(65,621)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		TOTAL OPERATING RESULT INC. ASSET SALES	(2,619,264)	613,079		479,758	678,601	818,894		340,878	220,355	161,389	101,162	31,837	(65,621)
		Capital Grants, Contributions & Donations													
		<u>Health</u>													
		Coolamon Dentist Construction Funding				250,000									
		<u>Environment</u>													
		Developer Contribution - Stormwater	1,370,591	66,545											
		Recreation & Culture													
		SCCF Projects	370,233												
		Local Government Flood Recovery		100,000											
		SCCF5 - Coolamon Showground		563,819											
		<u>Mining, Manufacture & Construction</u>													
		<u>Transport & Communication</u>													
		Section 7.11 Developer Contributions	39,957	39,957	2.00	40,757	41,572	42,403		43,251	44,116	44,999	45,899	46,817	47,753
S.1.3.8		TNSW Active Transport													
	App 7D	TNSW Repair Contribution	206,460	224,220		206,460	206,460	206,460		206,460	206,460	206,460	206,460	206,460	206,460
		RNSW Fixing Local Roads	316,731	454,718											
		Developer Contributions (Kerb & Gutter)	400,568	84,886		90,909									
		Developer Contributions (Footpaths)													
		Developer Contributions (Roads)													
		VPA Contributions		204,000	2.00	208,080	212,242	216,486		220,816	225,232	229,737	234,332	239,019	243,799
		Stimulus Safety	573,004												
		Heavy Vehicle Productivity	790,247												
		LRCIP1 - Projects	78,244												
		LRCIP2 - Projects	90,858												
		LRCIP3 - Projects	772,445												
		LRCIP4 - Roads				445,563									
		<u>Economic Affairs</u>													
		LRCIP4		772,445											
		RNSW - Drought Stimulus - Business Park	1,970,000	-											
			6,979,338	2,510,591		1,241,769	460,273	465,350		470,527	475,809	481,196	486,690	492,295	498,012
		OPERATING RESULT AFTER CAPITAL AMOUNTS	4,360,073	3,123,670		1,721,527	1,138,874	1,284,243		811,406	696,164	642,585	587,853	524,132	432,391

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		OPERATING RESULT AFTER CAPITAL AMOUNTS	4,360,073	3,123,670		1,721,527	1,138,874	1,284,243		811,406	696,164	642,585	587,853	524,132	432,391
		Add: Non-cash operating expenses													
		Depreciation	3,947,400	3,928,568	-	3,972,087	4,016,477	4,061,754		4,107,937	4,155,044	4,203,093	4,252,103	4,302,093	4,353,082
		Asset Impairment	0	0		0	0	0		0	0	0	0	0	0
		Financing Charges on Restoration Liability	10,000	10,000		10,000	10,000	10,000		10,000	10,000	10,000	10,000	10,000	10,000
		Bad & Doubtful Debts	939		3.00				3.70						
		Increase in Employee Leave Entitlements	127,000	127,000	2.50	130,175	133,429	136,765		140,184	143,689	147,281	150,963	154,737	158,606
			4,085,339	4,065,568		4,112,262	4,159,906	4,208,519		4,258,121	4,308,733	4,360,374	4,413,066	4,466,830	4,521,688
		Less: Non-cash operating incomes													
		Developer Assets		0		0	0	0		0	0	0	0	0	0
			0	0		0	0	0		0	0	0	0	0	0
		CURRENT FUNDS AVAILABLE	8,445,412	7,189,238		5,833,789	5,298,780	5,492,762		5,069,527	5,004,896	5,002,959	5,000,918	4,990,962	4,954,079
		Less: Capital expenses (non-operating funds deployed)													
		MISCELLANEOUS OPERATING													
		Employees Leave Entitlements on Retirement	33,500	92,000	2.80	123,000	0	21,500		0	115,000	21,000	0	0	0
		Decrease in Payables													
	App 2	Grant Liabilities	155,680	3,807,018		0	0	0		0	0	0	0	0	0
		Regional NSW Fund	908,940												
		RNSW Drought Stimulus	591,000												
		Decrease in ELE Provisions													
		Increase in Rates Receivable D/Debts	939	939	2.50	962	987	1,011	3.00	1,042	1,073	1,105	1,138	1,172	1,207
		INVESTING ACTIVITIES													
	App 1A-C	Acquisition of assets	11,825,314	7,550,360		5,725,262	4,401,335	4,391,528		4,269,147	4,052,082	5,220,235	4,169,310	4,533,910	4,305,031
S.3.1.4	App 1A-C	Development of Real Estate	2,680,294	460,014		536,688	0	0							
		FINANCING ACTIVITIES													
		Internal Loan to Sewerage Fund													
		Advance to Coolamon Lions Club													
			16,195,667	11,910,331		6,385,912	4,402,322	4,414,039		4,270,188	4,168,154	5,242,340	4,170,448	4,535,082	4,306,239
		Add: Capital incomes (non-operating funds employed)													
		MISCELLANEOUS OPERATING													
	App 2	Increase in Payables	3,807,017	0		(0)	0	0		0	0	0	0	0	0
		INVESTING ACTIVITIES													
	App 1A-C	Carrying amount of assets sold/written off	118,597	35,095		35,277	92,576	10,500							
S.3.1.4	App 1A-C	Cost of Real Estate Assets sold		1,430,612		1,612,570	1,644,281	1,704,934		257,557	193,167	0	0	0	0
		Repayments by Long Term Debtors		41,005		41,005	41,005	41,005		41,005	41,005	41,005	30,754		
		FINANCING ACTIVITIES													
		Internal Loan from Sewerage Fund													
S.1.2.1	CECC	Repayment by CECC Fund	20,000	0		10,000	10,000	10,000		10,000	10,000	10,000	10,000	10,000	10,000
			3,945,614	1,506,711		1,698,852	1,787,862	1,766,439		308,562	244,173	51,005	40,754	10,000	10,000
		Coolamon Shire Council – Delivery Program 2023/2027 & Operational Plan 2023/2024													
		NETT CHANGE IN "CASH" HELD	(3,804,641)	(3,214,382)		1,146,728	2,684,321	2,845,162		1,107,900	1,080,915	(188,376)	871,225	465,880	657,840

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		NETT CHANGE IN "CASH" HELD	(3,804,641)	(3,214,382)		1,146,728	2,684,321	2,845,162		1,107,900	1,080,915	(188,376)	871,225	465,880	657,840
		Transfers to Internal Restrictions													
	App 2	Grant liabilities	3,807,017	0	(0)	0	0	0		0	0	0	0	0	0
	App 2	Contributions Plan	39,957	39,957	40,757	41,572	68,842		43,251	44,116	44,999	45,899	46,817	47,753	
	App 2	Voluntary Planning Agreements - Roads	0	204,000	206,460	206,460	206,460		220,816	225,232	229,737	234,332	239,019	243,799	
	App 2	Grant revenues	0	0	0	0	0		0	0	0	0	0	0	
	App 2	Financial Assistance Grant Prepayment		0											
	App 2	Stormwater Management	46,638	48,775	48,775	48,775	48,775		48,775	48,775	48,775	48,775	48,775	48,775	
	App 2	Employees Leave Entitlements	127,000	127,000	130,175	133,429	136,765		140,184	143,689	147,281	150,963	154,737	158,606	
	App 2	Plant/Asset Replacement Reserve	389,700	395,000	305,000	340,000	285,000		380,000	385,000	390,000	395,000	400,000	405,000	
	App 2	Shire Swimming Pools	40,000	40,000	40,000	40,000	40,000		40,800	41,616	42,448	43,297	44,163	45,046	
	App 2	Gravel Pit Rehabilitation	40,000	40,000	40,000	40,000	40,000		40,000	40,000	40,000	40,000	40,000	40,000	
	App 2	Ardlethan Preschool	22,840	20,939	20,939	20,939	20,939		20,939	20,939	20,939	20,939	20,939	20,939	
	App 2	Deferred Works	0	0	0	0	0		0	0	0	0	0	0	
	App 2	Asset Management/Development	1,970,000	1,710,793	2,047,187	2,226,219	2,359,017		500,473	389,310	60,007	47,746	16,816	11,358	
			6,483,152	2,626,464	2,879,293	3,097,394	3,205,798		1,435,238	1,338,678	1,024,187	1,026,951	1,011,265	1,021,276	
		Transfers from Internal Restrictions													
	App 2	Grant liabilities	1,655,620	3,807,018	0	0	0		0	0	0	0	0	0	
	App 2	Contributions Plan	28,032	49,262	24,990	129,763	89,250		40,000	40,000	40,000	40,000	40,000	40,000	
	App 2	Voluntary Planning Agreements - Roads	0	230,075	0	250,000	0		255,000	0	260,100	0	265,302	0	
	App 2	Grant revenues	809,255	0	0	0	0		0	0	0	0	0	0	
	App 2	Financial Assistance Grant Prepayment	3,159,565	0	0	0	0		0	0	0	0	0	0	
	App 2	Stormwater Management	57,162	23,000	74,551	48,775	48,775		23,000	23,000	23,000	23,000	23,000	23,000	
	App 2	Employees Leave Entitlements	33,500	92,000	123,000	0	21,500		0	115,000	21,000	0	0	0	
	App 2	Plant/Asset Replacement Reserve	389,700	395,000	305,000	340,000	285,000		380,000	385,000	390,000	395,000	400,000	405,000	
	App 2	Shire Swimming Pools	75,000	40,000	40,000	40,000	40,000		40,800	41,616	42,448	43,297	44,163	45,046	
	App 2	Gravel Pit Rehabilitation	0	0	0	0	0		0	0	0	0	0	0	
	App 2	Ardlethan Preschool	0	0	0	0	0		0	0	0	0	0	0	
	App 2	Deferred Works	57,790	57,790	0	0	0		0	0	0	0	0	0	
	App 2	Asset Management/Development	4,280,944	1,260,014	1,186,688	0	426,439		0	0	850,000	0	0	0	
		Home Care Packages	167,475												
			10,714,043	5,954,159	1,754,229	808,538	910,964		738,800	604,616	1,626,548	501,297	772,465	513,046	
		NETT BALANCING TRANSFER TO ASSET MANAGEMENT/DEVELOPMENT	426,250	113,313	21,665	395,464	550,328		411,462	346,853	413,985	345,571	227,080	149,611	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: General Purpose Revenues														
		Operating Revenues														
		Ordinary General Rates Levied														
		- Ardlethan (business & residential)	99,630	102,998	3.00	106,088	109,271	112,549	3.70	116,713	121,031	125,510	130,153	134,969	139,963	
		- Coolamon (business & residential)	340,956	351,156	3.00	361,691	372,541	383,718	3.70	397,915	412,638	427,906	443,738	460,156	477,182	
		- Ganmain (business & residential)	138,767	144,021	3.00	148,342	152,792	157,376	3.70	163,199	169,237	175,499	181,992	188,726	195,709	
		- Villages & Other (business & res.)	284,413	292,579	3.00	301,356	310,397	319,709	3.70	331,538	343,805	356,526	369,717	383,397	397,583	
		- Rural (farmland)	1,773,802	1,838,022	3.00	1,893,163	1,949,958	2,008,456	3.70	2,082,769	2,159,832	2,239,745	2,322,616	2,408,553	2,497,669	
		Less: Abandoned Rates - Pensioners	(53,542)	(53,400)	3.00	(55,002)	(56,652)	(58,352)	3.70	(60,511)	(62,750)	(65,071)	(67,479)	(69,976)	(72,565)	
		Less: Abandoned Rates - Others	(500)	(500)	3.00	(515)	(530)	(546)	3.70	(567)	(588)	(609)	(632)	(655)	(679)	
		Transfer from Doubtful Rates	0	0	3.00	0	0	0	3.70	0	0	0	0	0	0	
		Extra Charges & Recoverable Legal Fees	6,000	10,000	-	10,000	10,000	10,000		10,000	10,000	10,000	10,000	10,000	10,000	
		Less: Abandoned Rates - Extra Charges	(500)	(500)	-	(500)	(500)	(500)		(500)	(500)	(500)	(500)	(500)	(500)	
		Grant - Financial Assistance - General	668,284	2,913,247	1.00	2,942,380	2,971,803	3,001,521		3,031,537	3,061,852	3,092,470	3,123,395	3,154,629	3,186,175	
		Grant - Financial Assistance - Roads	345,512	1,479,015	1.00	1,493,805	1,508,743	1,523,830		1,539,069	1,554,459	1,570,004	1,585,704	1,601,561	1,617,577	
		Grant - Pensioners Rate Subsidy	27,714	29,370		30,251	31,159	32,093		33,281	34,512	35,789	37,113	38,487	39,911	
		Interest on Investments - Bank	320,520	360,700	3.50	248,197	288,332	382,284	3.50	481,864	520,641	558,473	551,880	582,373	598,678	
		Interest received on Loans	12,358	6,368		5,490	7,213	12,738		9,853	6,916	4,004	1,093	0		
		Interest on Advances			-											
		Total Function Revenue	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876		8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702	
		OPERATING RESULT - GENERAL PURPOSE REVENUES	3,963,414	7,473,076		7,484,745	7,654,526	7,884,876		8,136,160	8,331,086	8,529,745	8,688,791	8,891,719	9,086,702	

Council's General Purpose Revenues can be utilised across all functions and activities of Council.

Council has specifically allocated the Roads Component of the Financial Assistance Grant towards funding the following activities in the order as detailed:

Street Lighting - operating costs, maintenance and construction

Street Cleaning - operating costs

Footpaths - operating costs, maintenance & construction

Roads - operating costs, maintenance & construction

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL .%	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL .%	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Administration														
		<i>Operating Revenues</i>														
		Service: Corporate Services														
		Fees & Charges (eg. Sec. 603 cert.)	10,000	10,000	1.50	10,150	10,302	10,457			10,614	10,773	10,934	11,098	11,265	11,434
		Management Fees	426,760	468,288	1.00	475,018	482,250	489,250			499,360	507,433	519,540	532,140	544,902	558,508
		Insurance Premium Incentives	25,953			0	0	0			0	0	0	0	0	0
		Sundry Administration Income	102,000	102,000	-	102,000	102,000	102,000			102,000	102,000	102,000	102,000	102,000	102,000
			564,713	580,288		587,168	594,552	601,707			611,973	620,206	632,474	645,238	658,167	671,941
		Service: Engineering & Works														
		Vehicle Leasing Revenue	23,000	23,000	2.80	23,644	24,306	24,987			25,686	26,405	27,145	27,905	28,686	29,489
		Training Subsidy				0	0	0			0	0	0	0	0	0
		Sale of old Materials	500	500	-	500	500	500			500	500	500	500	500	500
		Sundry Public Works Income	16,629	500	-	500	500	500			500	500	500	500	500	500
			40,129	24,000		24,644	25,306	25,987			26,686	27,405	28,145	28,905	29,686	30,489
		Total Function Revenue	604,842	604,288		611,812	619,858	627,694			638,660	647,612	660,619	674,143	687,853	702,431

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Administration cont.														
		Operating Expenditure														
		Service: Corporate Services														
		Administration Staff - Contracts & Salaries	436,300	454,000	2.50	465,350	476,984	488,908			501,131	513,659	526,501	539,663	553,155	566,984
		Administration Staff - Superannuation	70,100	86,000	2.50	92,157	98,568	101,032			103,558	106,147	108,800	111,520	114,308	117,166
		Leave Entitlements accrued	120,000	135,000	2.50	138,375	141,834	145,380			149,015	152,740	156,559	160,473	164,484	168,597
	App 3	Administration Staff - Training	20,000	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		Administration Staff - Travelling	15,000	15,000	2.00	15,300	15,606	15,918			16,236	16,561	16,892	17,230	17,575	17,926
		Fringe Benefits Tax	8,000	8,000	2.00	8,160	8,323	8,490			8,659	8,833	9,009	9,189	9,373	9,561
		Workers Compensation	24,800	24,800	2.50	25,420	26,056	26,707			27,375	28,059	28,760	29,479	30,216	30,972
		Overheads charged to other works	(61,400)	(94,000)	2.50	(96,350)	(98,759)	(101,228)			(103,758)	(106,352)	(109,011)	(111,736)	(114,530)	(117,393)
		Transfer to Doubtful Rates	939	939	2.50	962	987	1,011	3.00	1,042	1,073	1,105	1,138	1,172	1,207	
		Legal Expenses	50,000	50,000	2.00	51,000	52,020	53,060			54,122	55,204	56,308	57,434	58,583	59,755
		Insurance - Fidelity Guarantee	5,000	5,250	3.00	5,408	5,570	5,737			5,909	6,086	6,269	6,457	6,651	6,850
		Insurance - Professional Indemnity	36,036	37,838	3.00	38,973	40,142	41,346			42,587	43,864	45,180	46,536	47,932	49,370
		Insurance - Miscellaneous	45,769	48,057	3.00	49,499	50,984	52,514			54,089	55,712	57,383	59,105	60,878	62,704
		Telephone Rents & Charges	42,000	42,000	2.00	42,840	43,697	44,571			45,462	46,371	47,299	48,245	49,210	50,194
		Valuation Fees	22,963	24,500	2.00	24,990	25,490	26,000			26,520	27,050	27,591	28,143	28,706	29,280
		Advertising	37,500	25,000	2.00	25,500	26,010	26,530			27,061	27,602	28,154	28,717	29,291	29,877
		Printing & Stationery	27,000	27,000	2.00	27,540	28,091	28,653			29,226	29,810	30,406	31,015	31,635	32,267
		Postage	22,000	22,000	2.00	22,440	22,889	23,347			23,814	24,290	24,776	25,271	25,777	26,292
		Bank Charges	23,000	23,000	2.00	23,460	23,929	24,408			24,896	25,394	25,902	26,420	26,948	27,487
		Computer/Office Equipment Maintenance	137,000	167,000	2.00	170,340	173,747	177,222			180,766	184,381	188,069	191,831	195,667	199,580
		Sundry Office Expenses	66,000	20,000	2.00	20,400	20,808	21,224			21,649	22,082	22,523	22,974	23,433	23,902
		Partnerships	0	5,000	2.00	5,100	5,202	5,306			5,412	5,520	5,631	5,743	5,858	5,975
	S.4.2.6	Internal Audit Programme	20,000	35,000	2.00	40,000	40,800	41,616			42,448	43,297	44,163	45,046	45,947	46,866
	S.4.2.3	REROC Membership	24,761	24,761	2.50	25,380	26,015	26,665	3.00	27,332	28,015	28,715	29,433	30,169	30,923	
		Office Equipment Depreciation	53,000	53,000	-	53,000	53,000	53,000			53,000	53,000	53,000	53,000	53,000	53,000
		Council Chambers & Office:														
		Insurance	11,019	11,570	3.00	11,917	12,275	12,643			13,022	13,413	13,815	14,230	14,656	15,096
		Electricity	10,000	7,500	3.00	7,725	7,957	8,195			8,441	8,695	8,955	9,224	9,501	9,786
		Water Charges	3,500	3,500	3.00	3,605	3,713	3,825			3,939	4,057	4,179	4,305	4,434	4,567
		Rates	3,356	3,469	3.00	3,573	3,680	3,791	3.70	3,931	4,076	4,227	4,384	4,546	4,714	
		Cleaning	31,000	31,000	2.50	31,775	32,569	33,384			34,218	35,074	35,950	36,849	37,770	38,715
		M&R Furniture & Fittings	5,000	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		M&R Building	21,000	21,000	2.00	21,420	21,848	22,285			22,731	23,186	23,649	24,122	24,605	25,097
		Depreciation - Buildings	61,524	49,000	-	49,000	49,000	49,000			49,000	49,000	49,000	49,000	49,000	49,000
		Depreciation - Other Structures		0	-	0	0	0			0	0	0	0	0	0
			1,392,167	1,386,184		1,424,659	1,459,842	1,491,763			1,524,479	1,557,981	1,592,285	1,627,413	1,663,384	1,700,219

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Administration cont.														
		Operating Expenditure cont.														
		Service: Engineering & Works														
		Engineering Staff:														
		Contracts & Salaries	314,500	329,000	2.50	337,225	345,656	354,297			363,154	372,233	381,539	391,078	400,855	410,876
		Superannuation	58,100	59,600	2.50	63,867	68,310	70,017			71,768	73,562	75,401	77,286	79,218	81,199
		Leave Entitlements	100,300	95,800	2.50	98,195	100,650	103,166			105,745	108,389	111,099	113,876	116,723	119,641
	App 3	Training - Engineering Staff	15,000	17,500	2.00	17,850	18,207	18,571			18,943	19,321	19,708	20,102	20,504	20,914
		Travelling	15,000	15,000	2.00	15,300	15,606	15,918			16,236	16,561	16,892	17,230	17,575	17,926
		Fringe Benefits Tax	10,000	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		Workers Compensation Premiums	23,800	23,800	2.50	24,395	25,005	25,630			26,271	26,928	27,601	28,291	28,998	29,723
		Overheads Charged to other Works	(60,000)	(60,200)	2.50	(61,705)	(63,248)	(64,829)			(66,450)	(68,111)	(69,814)	(71,559)	(73,348)	(75,182)
		Insurance - Public Risk	36,036	37,838	3.00	38,973	40,142	41,346			42,587	43,864	45,180	46,536	47,932	49,370
		Insurance - Plant & Stores (NEI)	500	500	3.00	515	530	546			563	580	597	615	633	652
		Engineer's Office Expenses	37,000	37,000	2.00	37,740	38,495	39,265			40,050	40,851	41,668	42,501	43,351	44,218
		Engineer's Instruments Maintenance & Dep'n			-	0	0	0			0	0	0	0	0	0
		Stores Unallocated & Unaccounted for	1,000	1,000	-	1,000	1,000	1,000			1,000	1,000	1,000	1,000	1,000	1,000
		Field Staff:														
		Superannuation	158,400	170,500	2.50	182,707	195,417	200,302			205,310	210,443	215,704	221,097	226,624	232,290
	App 3	Training - Works Staff	32,000	34,500	2.00	35,190	35,894	36,612			37,344	38,091	38,853	39,630	40,422	41,231
		Leave Entitlements	175,800	173,100	2.50	177,428	181,863	186,410			191,070	195,847	200,743	205,762	210,906	216,178
		Public Holidays	53,400	58,500	2.50	59,963	61,462	62,998			64,573	66,187	67,842	69,538	71,277	73,058
		Accident Pay		0	2.50	0	0	0			0	0	0	0	0	0
		Workers Compensation Premiums	64,500	64,500	2.50	66,113	67,765	69,459			71,196	72,976	74,800	76,670	78,587	80,552
		Fringe Benefits Tax	10,000	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		Overheads Charged to other Works	(440,000)	(506,700)	2.50	(519,368)	(532,352)	(545,660)			(559,302)	(573,285)	(587,617)	(602,307)	(617,365)	(632,799)
S.4.2.6		Risk & Resource Management														
		Salaries & Wages	175,000	277,900	2.50	284,848	291,969	299,268			306,750	314,418	322,279	330,336	338,594	347,059
		Miscellaneous Small Plant	2,000	2,000		2,000	2,000	2,000			2,000	2,000	2,000	2,000	2,000	2,000
		WHS Equipment & Maintenance	28,000	28,000	2.00	28,560	29,131	29,714			30,308	30,914	31,533	32,163	32,806	33,463
		Depot														
		Insurance	6,119	6,425	3.00	6,618	6,618	6,816			7,021	7,231	7,448	7,672	7,902	8,139
		Electricity	1,500	1,500	3.00	1,545	1,545	1,591			1,639	1,688	1,739	1,791	1,845	1,900
		Water Charges	2,500	2,500	3.00	2,575	2,575	2,652			2,732	2,814	2,898	2,985	3,075	3,167
		Rates	2,106	2,057	3.00	2,119	2,182	2,248	3.70		2,331	2,417	2,506	2,599	2,695	2,795
		Depot Expenses	130,000	130,000	2.00	132,600	135,252	137,957			140,716	143,531	146,401	149,329	152,316	155,362
		Miscellaneous Small Plant	10,000	10,000		10,000	10,000	10,000			10,000	10,000	10,000	10,000	10,000	10,000
		Sundry Indirect Expenses			-	0	0	0			0	0	0	0	0	0
		Depreciation - Buildings	24,912	25,303	-	25,303	25,303	25,303			25,303	25,303	25,303	25,303	25,303	25,303
		Depreciation - Other Structures	21,800	22,236	-	22,236	22,236	22,236			22,236	22,236	22,236	22,236	22,236	22,236
			1,009,273	1,079,159		1,114,189	1,150,021	1,176,059			1,202,742	1,230,071	1,258,063	1,286,733	1,316,097	1,346,173

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Administration cont.														
		Operating Expenditure cont.														
		Service: Other Support Services														
		Plant Running Expenses	1,033,000	1,033,000	3.00	1,063,990	1,095,910	1,128,787		1,162,651	1,197,530	1,233,456	1,270,460	1,308,573	1,347,831	
		Plant Insurance Expenses	63,846	67,038	3.00	69,049	71,121	73,255		75,452	77,716	80,047	82,449	84,922	87,470	
		Plant Depreciation	582,064	582,064	-	582,064	582,064	582,064		582,064	582,064	582,064	582,064	582,064	582,064	
		Capitalised Plant Depreciation	(232,826)	(232,826)	-	(232,826)	(232,826)	(232,826)		(232,826)	(232,826)	(232,826)	(232,826)	(232,826)	(232,826)	
		Diesel Fuel Rebate	(25,000)	(35,000)		(35,000)	(35,000)	(35,000)		(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	
		Plant Costs Reallocated	(1,446,084)	(1,449,277)	3.00	(1,482,278)	(1,516,269)	(1,551,280)		(1,587,341)	(1,624,484)	(1,662,742)	(1,702,147)	(1,742,734)	(1,784,539)	
			(25,000)	(35,000)		(35,000)	(35,000)	(35,000)		(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	
		Function Expenditure	2,376,440	2,430,343		2,503,848	2,574,862	2,632,821		2,692,221	2,753,052	2,815,348	2,879,145	2,944,481	3,011,392	
		OPERATING RESULT - ADMINISTRATION	(1,771,598)	(1,826,055)		(1,892,036)	(1,955,004)	(2,005,128)		(2,053,562)	(2,105,440)	(2,154,729)	(2,205,002)	(2,256,628)	(2,308,961)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Governance														
		Operating Expenditure														
		Administrative - Contracts & Salaries	269,500	266,000	2.50	272,650	279,466	286,453			293,614	300,955	308,478	316,190	324,095	332,198
		Superannuation	30,800	39,500	2.50	42,328	45,273	46,405			47,565	48,754	49,973	51,222	52,503	53,815
		Leave Entitlements	67,900	78,800	2.50	80,770	82,789	84,859			86,980	89,155	91,384	93,668	96,010	98,410
		Training	3,500	3,500	2.00	3,570	3,641	3,714			3,789	3,864	3,942	4,020	4,101	4,183
		Travelling Expenses	10,000	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		Fringe Benefits Tax	7,500	7,500	2.00	7,650	7,803	7,959			8,118	8,281	8,446	8,615	8,787	8,963
		Workers Compensation Premiums	11,400	11,400	2.50	11,685	11,977	12,277			12,583	12,898	13,221	13,551	13,890	14,237
		Audit Fees	38,379	38,379	3.00	39,530	40,716	41,938			43,196	44,492	45,827	47,201	48,617	50,076
		Councillors/Mayoral Fees	105,000	105,000	2.00	107,100	109,242	111,427			113,655	115,928	118,247	120,612	123,024	125,485
		Councillor's Sustenance & Travelling	10,000	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		Councillor Training	3,000	3,000	2.00	3,060	5,000	3,091			3,153	3,216	5,500	3,300	3,366	3,433
		Election Expenses	3,500	4,000	-	53,522	4,000	4,000			4,000	60,000	5,000	5,000	5,000	65,000
		Subscriptions	23,518	28,000	2.00	28,560	29,131	29,714			30,308	30,914	31,533	32,163	32,806	33,463
		Delegates Expenses	15,000	15,000	2.00	15,300	15,606	15,918			16,236	16,561	16,892	17,230	17,575	17,926
		Section 356 expenses	12,000	12,000		12,000	12,000	12,000			12,000	12,000	12,000	12,000	12,000	12,000
S.4.2.3		Riverina JO Membership	19,427	19,427	2.50	19,913	20,411	20,921	3.00		21,549	22,195	22,861	23,547	24,253	24,981
S.4.2.7		Community Survey/Consultation	0	35,000	-	35,000	0	0			40,000	40,000	0	0	45,000	45,000
		Sundry	5,000	5,000		5,000	5,000	5,000			5,000	5,000	5,000	5,000	5,000	5,000
S.1.1.1		Donations	1,278	1,000	2.00	1,020	1,040	1,061			1,082	1,104	1,126	1,149	1,172	1,195
			636,702	692,506		759,059	693,905	707,961			764,478	837,399	761,953	777,444	840,633	919,267
		Total Function Expenditure	636,702	692,506		759,059	693,905	707,961			764,478	837,399	761,953	777,444	840,633	919,267
		OPERATING RESULT - GOVERNANCE	(636,702)	(692,506)		(759,059)	(693,905)	(707,961)			(764,478)	(837,399)	(761,953)	(777,444)	(840,633)	(919,267)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Public Order & Safety														
		Operating Revenues														
S.1.2.2		Service: Fire Protection.														
		OLG/NSW RFS Reimbursement	0	0		0	0	0		0	0	0	0	0	0	0
		Sundry Income	823	0												
			823	0		0	0	0		0	0	0	0	0	0	0
S.1.2.2		Service: Animal Control														
		Companion Animals	6,500	6,500	-	6,500	6,500	6,500		6,500	6,500	6,500	6,500	6,500	6,500	6,500
		Dog Impounding Fees	5,000	5,000	-	5,000	5,000	5,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000
		Cattle - Pound, Fines & Sales			-	0	0	0		0	0	0	0	0	0	0
			11,500	11,500		11,500	11,500	11,500		11,500	11,500	11,500	11,500	11,500	11,500	11,500
S.1.2.2		Service: Emergency Services														
		Grant -Flood Study	110,940	110,940	-											
			110,940	110,940		0	0	0		0	0	0	0	0	0	0
		Total Function Revenue	123,263	122,440		11,500	11,500	11,500		11,500	11,500	11,500	11,500	11,500	11,500	11,500
		Operating Expenditure														
S.1.2.2		Service: Fire Protection.														
		NSW Fire & Rescue - Contribution	21,884	25,775	2.50	26,419	27,080	27,757	3.00	28,590	29,447	30,331	31,241	32,178	33,143	33,143
		NSW RFS Contribution	289,248	289,443	2.50	296,679	304,096	311,698	3.00	321,049	330,681	340,601	350,819	361,344	372,184	372,184
		Insurance	4,115	4,321	3.00	4,450	4,584	4,721		4,863	5,009	5,159	5,314	5,473	5,638	5,638
		Rates	3,665	3,483	3.00	3,587	3,695	3,806	3.70	3,947	4,093	4,244	4,401	4,564	4,733	4,733
		Electricity & Gas	1,200	1,200	3.00	1,236	1,273	1,311		1,351	1,391	1,433	1,476	1,520	1,566	1,566
		Water	1,000	100		100	100	100		100	100	100	100	100	100	100
		Sundry	5,000	5,000	2.00	5,100	5,202	5,306		5,412	5,520	5,631	5,743	5,858	5,975	5,975
		Depreciation - Buildings	21,476	20,230	-	20,230	20,230	20,230		20,230	20,230	20,230	20,230	20,230	20,230	20,230
			347,588	349,552		357,802	366,260	374,930		385,541	396,471	407,729	419,324	431,267	443,569	443,569
S.1.2.2		Service: Animal Control														
		Dog Pound/Impounding Expenses	20,000	16,000	-	16,000	16,000	16,000		16,000	16,000	16,000	16,000	16,000	16,000	16,000
		Pound Maintenance	1,500	1,000	-	1,000	1,000	1,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000
		Pound Insurance		560	3.00	577	594	612		630	649	669	689	709	731	731
		Cattle Pound/Impounding Expenses	5,000	5,000	2.00	5,100	5,202	5,306		5,412	5,520	5,631	5,743	5,858	5,975	5,975
			26,500	22,560		22,677	22,796	22,918		23,042	23,170	23,299	23,432	23,568	23,706	23,706
S.1.2.2		Service: Emergency Services														
		NSW SES Contribution	11,492	19,945	2.50	20,444	20,955	21,479	3.00	22,123	22,787	23,471	24,175	24,900	25,647	25,647
		Flood Study	129,430	129,430		0	0	0		0	0	0	0	0	0	0
		Sundry Expenditure	431	0	2.00	0	0	0		0	0	0	0	0	0	0
			141,353	149,375		20,444	20,955	21,479		22,123	22,787	23,471	24,175	24,900	25,647	25,647
		Total Function Expenditure	515,441	521,487		400,923	410,011	419,327		430,707	442,428	454,499	466,931	479,735	492,922	492,922
		OPERATING RESULT - PUBLIC ORDER & SAFETY	(392,178)	(399,047)		(389,423)	(398,511)	(407,827)		(419,207)	(430,928)	(442,999)	(455,431)	(468,235)	(481,422)	(481,422)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Health														
		Operating Revenues														
S.1.2.2		Service: Food Control														
		Food Shop Inspections	2,000	2,000	2.00	2,040	2,081	2,122			2,165	2,208	2,252	2,297	2,343	2,390
			2,000	2,000		2,040	2,081	2,122			2,165	2,208	2,252	2,297	2,343	2,390
S.1.2.7		Service: Health Centres														
	App 9	Medical Centre Rentals	24,253	25,903	2.00	26,421	26,949	27,488			28,038	28,599	29,171	29,754	30,349	30,956
			24,253	25,903		26,421	26,949	27,488			28,038	28,599	29,171	29,754	30,349	30,956
		Total Function Revenue	26,253	27,903		28,461	29,030	29,611			30,203	30,807	31,423	32,052	32,693	33,347
		Operating Expenditure														
		Service: Administration & Inspection														
		Health - Salaries	74,996	87,200	2.50	89,380	91,615	93,905			96,252	98,659	101,125	103,653	106,245	108,901
		Health - Super	80,000	88,500	2.50	94,836	101,434	103,969			106,569	109,233	111,964	114,763	117,632	120,573
		Health - Leave Entitlements	131,900	127,300	2.50	130,483	133,745	137,088			140,515	144,028	147,629	151,320	155,103	158,980
	App 3	Training	3,000	3,000	-	3,000	3,000	3,000			3,000	3,000	3,000	3,000	3,000	3,000
		Health - Travelling	15,000	15,000	2.00	15,300	15,606	15,918			16,236	16,561	16,892	17,230	17,575	17,926
		Health - Fringe Benefits Tax	5,000	5,000	2.00	5,100	5,202	5,306			5,412	5,520	5,631	5,743	5,858	5,975
		Workers Compensation Premiums	31,100	31,100	2.50	31,878	32,674	33,491			34,329	35,187	36,066	36,968	37,892	38,840
		Overheads charged to other works	(178,000)	(236,000)	2.50	(241,900)	(247,948)	(254,146)			(260,500)	(267,012)	(273,688)	(280,530)	(287,543)	(294,732)
		Health Subscriptions				0	0	0			0	0	0	0	0	0
		Health Sundries	2,000	2,000	-	2,000	2,000	2,000			2,000	2,000	2,000	2,000	2,000	2,000
			164,996	123,100		130,076	137,328	140,532			143,814	147,176	150,620	154,148	157,762	161,464
S.1.2.2		Service: Food Control														
		Food Control	2,500	2,500	2.00	2,550	2,601	2,653			2,706	2,760	2,815	2,872	2,929	2,988
			2,500	2,500		2,550	2,601	2,653			2,706	2,760	2,815	2,872	2,929	2,988
S.1.2.7		Service: Health Centres														
		Medical Centres														
	App 9	Insurance	4,561	4,788	3.00	4,932	5,080	5,232			5,389	5,551	5,717	5,889	6,065	6,247
	App 9	Water Charges	360	1,600	3.00	1,648	1,697	1,748			1,801	1,855	1,910	1,968	2,027	2,088
	App 9	Rates	2,734	2,835	3.00	2,920	3,008	3,098	3.70		3,213	3,332	3,455	3,583	3,715	3,853
	App 9	Maintenance & Repairs	12,000	6,500	-	6,500	6,500	6,500			6,500	6,500	6,500	6,500	6,500	6,500
		Depreciation - Buildings	47,384	37,743	-	37,743	37,743	37,743			37,743	37,743	37,743	37,743	37,743	37,743
		Depreciation - Other Structures	560	470	-	470	470	470			470	470	470	470	470	470
			67,599	53,936		54,213	54,498	54,791			55,115	55,450	55,795	56,152	56,520	56,901
		Total Function Expenditure	235,095	179,536		186,839	194,426	197,976			201,635	205,386	209,231	213,172	217,212	221,352
		OPERATING RESULT - HEALTH	(208,842)	(151,633)		(158,378)	(165,396)	(168,365)			(171,433)	(174,579)	(177,808)	(181,120)	(184,519)	(188,006)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Environment														
		Operating Revenues														
S.2.2.1		Service: Noxious Plants														
		Noxious Weeds Grant	78,290	48,290	0.50	48,531	48,774	49,018		49,263	49,509	49,757	50,006	50,256	50,507	
			78,290	48,290		48,531	48,774	49,018		49,263	49,509	49,757	50,006	50,256	50,507	
		Service: Other Environmental Services														
		Regional Biodiversity Officer Contribution														
		Septic Tank Inspections			-	0	0	0		0	0	0	0	0	0	0
S.1.2.3		Service: Urban Stormwater Drainage	0	0		0	0	0		0	0	0	0	0	0	0
		Stormwater Management Charges	46,638	48,775	-	48,775	48,775	48,775		48,775	48,775	48,775	48,775	48,775	48,775	48,775
		Stormwater Drainage Contributions			-	0	0	0		0	0	0	0	0	0	0
			46,638	48,775		48,775	48,775	48,775		48,775	48,775	48,775	48,775	48,775	48,775	48,775
		Total Function Revenue	124,928	97,065		97,306	97,549	97,793		98,038	98,284	98,532	98,781	99,031	99,282	
		Operating Expenditure														
		Service: Insect/Vermin Control														
		Pest Control	1,000	1,000	-	1,000	1,000	1,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000
			1,000	1,000		1,000	1,000	1,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000
S.2.2.1		Service: Noxious Plants														
		Destruction of Noxious Weeds	157,292	127,292	2.00	129,838	132,435	135,083		137,785	140,541	143,351	146,218	149,143	152,126	
			157,292	127,292		129,838	132,435	135,083		137,785	140,541	143,351	146,218	149,143	152,126	
		Service: Other Environmental Services														
		Regional Biodiversity Officer Expenses														
		Septic Tank Inspections			-	0	0	0		0	0	0	0	0	0	0
S.4.3.1		Service: Street Cleaning	0	0		0	0	0		0	0	0	0	0	0	0
		Street & Gutter Cleaning	37,500	40,000	2.00	40,800	41,616	42,448		43,297	44,163	45,046	45,947	46,866	47,804	
			37,500	40,000		40,800	41,616	42,448		43,297	44,163	45,046	45,947	46,866	47,804	
S.1.2.3		Service: Urban Stormwater Drainage														
		Urban Stormwater Management	26,619	23,000	-	23,000	23,000	23,000		23,000	23,000	23,000	23,000	23,000	23,000	23,000
		Depreciation - Drainage Assets	43,296	45,000	-	45,000	45,000	45,000		45,000	45,000	45,000	45,000	45,000	45,000	45,000
			69,915	68,000		68,000	68,000	68,000		68,000	68,000	68,000	68,000	68,000	68,000	68,000
S.2.2.1		Service: Environmental Protection														
		Environmental Protection	50		-	0	0	0		0	0	0	0	0	0	0
			50	0		0	0	0		0	0	0	0	0	0	0
		Total Function Expenditure	265,757	236,292		239,638	243,051	246,532		250,082	253,704	257,398	261,166	265,009	268,929	
		OPERATING RESULT - ENVIRONMENT	(140,829)	(139,227)		(142,331)	(145,501)	(148,739)		(152,044)	(155,420)	(158,866)	(162,385)	(165,978)	(169,647)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Community Services & Education														
		Operating Revenues														
S.1.2.1		Service: Child Care														
	App 4	Ardlethan Preschool Fees & fundraising	2,276	0	737	4,752	8,128			11,399	14,763	18,228	21,793	25,459	29,230	
	App 4	Ardlethan Preschool Subsidy	173,560	187,300	188,047	188,797	189,551			190,309	191,071	191,836	192,605	193,378	194,155	
			175,836	187,300	188,784	193,549	197,679			201,708	205,834	210,064	214,398	218,837	223,385	
S.1.2.1		Service: Youth & Community Services														
		Sundry Income	597		0	0	0			0	0	0	0	0	0	0
		"Yield/Capture Coolamon" Income	4,368		0	0	0			0	0	0	0	0	0	0
		SCCF3 - Youth Event & Performance Kit	59,470		0	0	0			0	0	0	0	0	0	0
		SCCF3 - "Skill Up"	173,290	0	0	0	0			0	0	0	0	0	0	0
		Queens Jubilee Tree Planting	12,000		0	0	0			0	0	0	0	0	0	0
		School Holiday Funding	14,000	30,000	30,000	30,000	30,000			30,000	30,000	30,000	30,000	30,000	30,000	30,000
		Australia Day Council Grant	15,000	5,000	5,000	5,000	5,000			5,000	5,000	5,000	5,000	5,000	5,000	5,000
		Reconnecting Regional Events Grants	119,826		0	0	0			0	0	0	0	0	0	0
		CDAT Program		7,000	7,000	7,000	7,000			7,000	7,000	7,000	7,000	7,000	7,000	7,000
		NAIDOC Week Grant		2,000	0	0	0			0	0	0	0	0	0	0
		Youth Week Grant	3,313	3,500	3,500	3,500	3,500			3,500	3,500	3,500	3,500	3,500	3,500	3,500
			401,864	47,500	45,500	45,500	45,500			45,500	45,500	45,500	45,500	45,500	45,500	45,500
S.1.2.1		Service: Aged & Disabled														
	App 5	MSO Funding	137,796	198,302	200,285	202,288	204,311			206,354	208,418	210,502	212,607	214,733	216,880	
	App 5	MSO Client Income	49,472	78,696	79,483	80,278	81,081			81,892	82,711	83,537	84,373	85,216	86,068	
	App 5	Community Transport - Funding	51,220	124,509	125,754	127,011	128,281			129,564	130,860	132,168	133,490	134,825	136,174	
	App 5	Community Transport - Client Income	11,000	4,830	4,878	4,927	4,976			5,026	5,076	5,127	5,178	5,230	5,282	
	App 5	Other Transport Income		3,000	3,030	3,060	3,091			3,122	3,153	3,185	3,217	3,249	3,281	
	App 5	Home Care Packages	1,200,186	1,664,287	1,697,573	1,731,524	1,766,154			1,810,308	1,855,566	1,901,955	1,949,504	1,998,242	2,048,198	
			1,449,674	2,073,624	2,111,003	2,149,088	2,187,894			2,236,266	2,285,784	2,336,474	2,388,369	2,441,495	2,495,883	
		Total Function Revenue	2,027,374	2,308,424	2,345,287	2,388,137	2,431,073			2,483,474	2,537,118	2,592,038	2,648,267	2,705,832	2,764,768	

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General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Community Services & Education cont.														
		Operating Expenditure														
S.1.2.1		Service: Child Care														
	App 4	Ardlethan Preschool Operating Expenditure	143,800	157,449		158,711	163,248	167,144			171,011	174,972	179,032	183,191	187,451	191,815
	App 4	Ardlethan Preschool Insurance	2,353	2,471		2,520	2,570	2,621			2,647	2,673	2,700	2,727	2,754	2,782
	App 4	Ardlethan Preschool Water	1,000	1,000		1,030	1,061	1,093			1,104	1,115	1,126	1,137	1,148	1,159
	App 4	Ardlethan Preschool Electricity	1,200	2,241		2,308	2,377	2,448			2,539	2,633	2,730	2,831	2,936	3,045
	App 4	Ardlethan Preschool Rates	2,170	1,200	3.00	1,236	1,273	1,311	3.70		1,324	1,337	1,350	1,364	1,378	1,392
	App 4	Ardlethan Preschool M&R	16,000	2,000		2,040	2,081	2,123			2,144	2,165	2,187	2,209	2,231	2,253
	App 4	Ardlethan Preschool Depreciation	22,840	20,939	-	20,939	20,939	20,939			20,939	20,939	20,939	20,939	20,939	20,939
		Pre-schools														
		Insurance	4,469	4,692	3.00	4,833	4,978	5,128			5,281	5,440	5,603	5,771	5,944	6,123
		Water Charges	1,600	1,600	3.00	1,648	1,697	1,748			1,801	1,855	1,910	1,968	2,027	2,088
		Rates	4,266	4,228	3.00	4,354	4,485	4,620	3.70		4,791	4,968	5,152	5,342	5,540	5,745
		Maintenance & Repairs	2,000	2,000	2.00	2,040	2,081	2,122			2,165	2,208	2,252	2,297	2,343	2,390
		Depreciation - Buildings	34,324	30,314	-	30,314	30,314	30,314			30,314	30,314	30,314	30,314	30,314	30,314
		Depreciation - Other Structures	270	370	-	370	370	370			370	370	370	370	370	370
			236,292	230,504		232,344	237,474	241,981			246,430	250,989	255,665	260,460	265,375	270,414
S.1.2.1		Service: Youth & Community Services														
		Youth Week	6,626	7,000	-	7,000	7,000	7,000			7,000	7,000	7,000	7,000	7,000	7,000
		Community Development Salaries	79,500	84,500	2.50	86,613	88,778	90,997			93,272	95,604	97,994	100,444	102,955	105,529
		"Yield/Capture Coolamon" Expenditure	5,736	6,000		6,000	6,000	6,000			6,000	6,000	6,000	6,000	6,000	6,000
		SCCF3 - Youth Event & Performance Kit	0			0	0	0			0	0	0	0	0	0
		SCCF3 - "Skill Up"	83,750	0		0	0	0			0	0	0	0	0	0
		Grant Expenditure	152,540	53,600		53,600	53,600	53,600			53,600	53,600	53,600	53,600	53,600	53,600
		Program Expenditure	13,000	9,000	2.00	9,180	9,364	9,551			9,742	9,937	10,135	10,338	10,545	10,756
			341,152	160,100		162,393	164,741	167,148			169,614	172,141	174,730	177,382	180,100	182,885
S.1.2.1		Service: Aged & Disabled.														
	App 5	MSO Operating Expenditure	134,790	235,326		240,032	244,833	249,730			253,286	256,904	260,585	264,331	268,142	272,022
	App 5	MSO - Admin. Fee	29,449	41,672		39,736	37,733	35,662			34,960	34,225	33,454	32,649	31,807	30,926
	App 5	CT Operating Expenditure	74,359	112,488		113,613	114,748	115,896			117,055	118,226	119,408	120,602	121,808	123,026
	App 5	CT - Admin Fee	19,950	19,851		20,049	20,250	20,452			20,657	20,863	21,072	21,283	21,496	21,711
	App 5	Depreciation - Plant CT	0	0		0	0	0			0	0	0	0	0	0
	App 5	Home Care Packages	816,707	1,410,679		1,438,992	1,467,872	1,497,335			1,533,986	1,571,545	1,610,037	1,649,478	1,689,901	1,731,324
	App 5	HCP - Rent & Admin Fee	283,293	209,608		214,581	219,652	224,819			232,322	240,021	247,918	256,026	264,341	272,874
	App 5	Depreciation - Plant HCP	43,300	44,000		44,000	44,000	44,000			44,000	44,000	44,000	44,000	44,000	44,000
			1,401,848	2,073,624		2,111,003	2,149,088	2,187,894			2,236,266	2,285,784	2,336,474	2,388,369	2,441,495	2,495,883
		Total Function Expenditure	1,979,292	2,464,228		2,505,739	2,551,304	2,597,023			2,652,310	2,708,914	2,766,869	2,826,212	2,886,970	2,949,182
		OPERATING RESULT - COMMUNITY SERVICES & EDUCATION	48,082	(155,804)		(160,452)	(163,167)	(165,950)			(168,836)	(171,796)	(174,831)	(177,945)	(181,138)	(184,414)

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General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Housing & Community Amenity														
		Operating Revenues														
S.1.2.1		Service: Housing														
		Council Flats & Dwellings	11,700		11,960	-	11,960	11,960	11,960		11,960	11,960	11,960	11,960	11,960	11,960
		Aged Persons Units	121,940		124,540	1.00	125,785	127,043	128,314		129,597	130,893	132,202	133,524	134,859	136,208
			133,640		136,500		137,745	139,003	140,274		141,557	142,853	144,162	145,484	146,819	148,168
S.2.2.2		Service: Town Planning														
		Development Application Fees	85,000		55,000	2.00	56,100	57,222	58,366		59,534	60,724	61,939	63,178	64,441	65,730
		Subdivision Fees	7,000		3,000	2.00	3,060	3,121	3,184		3,247	3,312	3,378	3,446	3,515	3,585
		Planning Certificates	11,500		10,000	1.00	10,100	10,201	10,303		10,406	10,510	10,615	10,721	10,829	10,937
		Crown Land Mgt Plan Development Funding	0													
		Sundry Income	149		100	1.00	101	102	103		104	105	106	107	108	109
			103,649		68,100		69,361	70,646	71,956		73,291	74,652	76,039	77,452	78,893	80,362
S.1.2.3		Service: Street Lighting														
		LRCIP - Street Lighting	0													
		Street Lighting ESCI	65													
		TfNSW - Street Lighting Subsidy	18,000		18,000	-	18,000	18,000	18,000		18,000	18,000	18,000	18,000	18,000	18,000
			18,065		18,000		18,000	18,000	18,000		18,000	18,000	18,000	18,000	18,000	18,000
S.1.2.3		Service: Public Cemeteries														
		Cemeteries (inc. lawn)	95,000		95,000	2.00	96,900	98,838	100,815		102,831	104,888	106,985	109,125	111,308	113,534
			95,000		95,000		96,900	98,838	100,815		102,831	104,888	106,985	109,125	111,308	113,534
		Total Function Revenue	350,354		317,600		322,006	326,487	331,045		335,679	340,392	345,186	350,061	355,020	360,063

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General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Housing & Community Amenity cont.														
		Operating Expenditure														
S.1.2.1		Service: Housing														
		Council Dwellings														
		Insurance	3,744	3.00	3,931	4,049	4,170	4,295			4,424	4,557	4,693	4,834	4,979	5,129
		Water Charges	2,400	3.00	2,200	2,266	2,334	2,404			2,476	2,550	2,627	2,706	2,787	2,871
		Rates	2,642	3.00	2,735	2,817	2,901	2,988	3.70		3,099	3,214	3,333	3,456	3,584	3,716
		Electricity	0	3.00	0	0	0	0			0	0	0	0	0	0
		Maintenance & Repairs	5,000	2.00	10,000	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
		Depreciation - Buildings	35,064	-	32,303	32,303	32,303	32,303			32,303	32,303	32,303	32,303	32,303	32,303
		Depreciation - Other Structures		-	0	0	0	0			0	0	0	0	0	0
		Aged Persons Units														
		Insurance	12,065	3.00	12,668	13,048	13,440	13,843			14,258	14,686	15,127	15,580	16,048	16,529
		Water Charges	8,700	3.00	12,600	12,978	13,367	13,768			14,181	14,607	15,045	15,496	15,961	16,440
		Rates	12,836	3.00	12,188	12,554	12,930	13,318	3.70		13,811	14,322	14,852	15,402	15,971	16,562
		Electricity	1,300	3.00	1,160	1,195	1,231	1,268			1,306	1,345	1,385	1,427	1,469	1,514
		Maintenance & Repairs	50,000	2.00	36,800	37,536	38,287	39,052			39,834	40,630	41,443	42,272	43,117	43,979
		Depreciation - Buildings	88,756	-	86,393	86,393	86,393	86,393			86,393	86,393	86,393	86,393	86,393	86,393
		Depreciation - Other Structures	270	-	250	250	250	250			250	250	250	250	250	250
			222,777		213,228	215,588	218,010	220,495			223,159	225,897	228,712	231,605	234,579	237,637
S.2.2.2		Service: Town Planning														
		Salaries (inc. oncosts)	139,300	2.50	139,300	142,783	146,352	150,011			153,761	157,605	161,545	165,584	169,724	173,967
	App 3	Town Planning Training	3,000	2.00	3,000	3,060	3,121	3,184			3,247	3,312	3,378	3,446	3,515	3,585
		Subscriptions	7,500	2.00	7,500	7,650	7,803	7,959			8,118	8,281	8,446	8,615	8,787	8,963
		Sundry Planning Expenses	5	2.00	5,000	5,100	5,202	5,306			5,412	5,520	5,631	5,743	5,858	5,975
		LEP Review - consultancy	8,790		80,000											
		Mapping/IT Expenses	20,000	2.00	10,000	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
			178,595		244,800	168,793	172,882	177,072			181,363	185,759	190,262	194,875	199,601	204,441
S.1.2.3		Service: Public Cemeteries														
		Cemeteries Water	11,000	3.00	11,000	11,330	11,670	12,020			12,381	12,752	13,135	13,529	13,934	14,353
		Cemeteries M&R (including lawn)	110,000	2.00	80,000	81,600	83,232	84,897			86,595	88,326	90,093	91,895	93,733	95,607
		Depreciation - Other Structures	6,200	-	5,000	5,000	5,000	5,000			5,000	5,000	5,000	5,000	5,000	5,000
			127,200		96,000	97,930	99,902	101,917			103,975	106,078	108,228	110,423	112,667	114,960
S.1.2.3		Service: Public Conveniences & Amenities														
		Public Privies - Maintenance & Repairs	60,000	2.00	70,000	71,400	72,828	74,285			75,770	77,286	78,831	80,408	82,016	83,656
		Insurance	0	3.00	1,300	1,339	1,379	1,421			1,463	1,507	1,552	1,599	1,647	1,696
		Depreciation - Buildings	22,800	-	15,660	15,660	15,660	15,660			15,660	15,660	15,660	15,660	15,660	15,660
		Depreciation - Other Structures	500	-	450	450	450	450			450	450	450	450	450	450
			83,300		87,410	88,849	90,317	91,815			93,343	94,903	96,494	98,117	99,773	101,463

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Housing & Community Amenity cont.														
		Operating Expenditure cont.														
S.1.2.3		Service: Street Lighting (funded by Road Component of FAGS)														
		Street Lighting Energy Costs	40,000	45,000	3.00	46,350	47,741	49,173		50,648	52,167	53,732	55,344	57,005	58,715	
		Depreciation - Other Structures	6,100	5,600		5,600	5,600	5,600		5,600	5,600	5,600	5,600	5,600	5,600	
		Streetlighting Maintenance	65,000	5,000		5,000	5,000	5,000		5,000	5,000	5,000	5,000	5,000	5,000	
		LRCIP - Street Lighting Replacement	0			0	0	0		0	0	0	0	0	0	
			111,100	55,600		56,950	58,341	59,773		61,248	62,767	64,332	65,944	67,605	69,315	
		<i>Total Function Expenditure</i>	722,972	697,038		628,110	639,452	651,071		663,089	675,405	688,028	700,965	714,225	727,816	
		OPERATING RESULT - HOUSING & COMMUNITY AMENITIES	(372,618)	(379,438)		(306,103)	(312,965)	(320,027)		(327,410)	(335,013)	(342,842)	(350,904)	(359,205)	(367,753)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Recreation & Culture														
		Operating Revenues														
S.1.3.2		Service: Public Libraries														
		Library Subsidy	69,862		69,892	-	69,892	69,892	69,892		69,892	69,892	69,892	69,892	69,892	69,892
		Library - Special Project Grant	1,840			-	0	0	0		0	0	0	0	0	0
		Sundry Income	6,396		500	2.00	510	520	531		541	552	563	574	586	598
			78,098		70,392		70,402	70,412	70,423		70,433	70,444	70,455	70,466	70,478	70,490
S.1.3.5		Service: Museums														
		Contributions & Donations	3,485		6,792	3.00	6,996	7,206	7,422	3.70	7,697	7,982	8,277	8,583	8,901	9,230
		Rent	7,381		5,800		5,800	5,800	5,800		5,800	5,800	5,800	5,800	5,800	5,800
S.1.3.3		Grant Funding				-	0	0	0		0	0	0	0	0	0
			10,866		12,592		12,796	13,006	13,222		13,497	13,782	14,077	14,383	14,701	15,030
S.1.2.3		Service: Community Centres & Halls														
	App 9	Community Contributions	6,739		6,792	2.00	6,928	7,067	7,208		7,352	7,499	7,649	7,802	7,958	8,117
	App 9	Allawah Community Centre	46,800		46,800	2.00	47,736	48,691	49,665		50,162	50,664	51,171	51,683	52,200	52,722
			53,539		53,592		54,664	55,758	56,873		57,514	58,163	58,820	59,485	60,158	60,839
		Service: Other Cultural Services														
S.2.2.3		Local Heritage Fund	5,500		0	-	0	6,500	6,500		6,500	6,500	6,500	6,500	6,500	6,500
S.2.2.3		Heritage Advisor Grant	6,000		0	-	0	6,000	6,000		6,000	6,000	6,000	6,000	6,000	6,000
		SCCF3 - Heritage Mural funding	93,225													
			104,725		0		0	12,500	12,500		12,500	12,500	12,500	12,500	12,500	12,500
S.1.3.4		Service: Swimming Pools														
		Community Contribution			0	-	0	0	0		0	0	0	0	0	0
			0		0		0	0	0		0	0	0	0	0	0
S.1.3.4		Service: Sporting Grounds														
		Community Contributions			0	3.00	0	0	0		0	0	0	0	0	0
		NSW Local Government Recovery Grant			100,000		0	0	0		0	0	0	0	0	0
		Business Plan & Strategy - Equine			586,273		0	0	0		0	0	0	0	0	0
		Coolamon Touch Fields Rental	1,636		1,636	2.00	1,669	1,702	1,736		1,771	1,806	1,842	1,879	1,917	1,955
			1,636		687,909		1,669	1,702	1,736		1,771	1,806	1,842	1,879	1,917	1,955
S.1.3.4		Service: Parks & Gardens														
		Sundry Parks & Gardens Income	3,700		0	-	0	0	0		0	0	0	0	0	0
			3,700		0		0	0	0		0	0	0	0	0	0
		Total Function Revenue	252,564		824,486		139,531	153,378	154,754		155,715	156,695	157,695	158,714	159,754	160,814

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Recreation & Culture cont.														
		Operating Expenditure														
S.1.3.2		Service: Public Libraries														
		Contribution - Riverina Regional Library	122,026	126,395	3.00	130,187	134,092	138,115	3.70	143,225	148,525	154,020	159,719	165,629	171,757	
		Library - Special Project	0		2.00	0	0	0		0	0	0	0	0	0	
		Sundry Library Services	1,063		2.00	0	0	0		0	0	0	0	0	0	
		Coolamon Library														
		Salaries	100,000	129,000	2.50	132,225	135,531	138,919		142,392	145,952	149,600	153,340	157,174	161,103	
		Superannuation			2.50	0	0	0		0	0	0	0	0	0	
		Insurance	0	2,625	3.00	2,704	2,785	2,868		2,954	3,043	3,134	3,228	3,325	3,425	
		Telephone	1,600	1,600	2.00	1,632	1,665	1,698		1,732	1,767	1,802	1,838	1,875	1,912	
		Electricity	5,700	5,700	3.00	5,871	6,047	6,229		6,415	6,608	6,806	7,010	7,221	7,437	
		Water	500	500	3.00	515	530	546		563	580	597	615	633	652	
		Rates	731	924	3.00	952	980	1,010	3.70	1,047	1,086	1,126	1,168	1,211	1,256	
		Operating Costs	18,953	13,000	2.00	13,260	13,525	13,796		14,072	14,353	14,640	14,933	15,232	15,536	
		Maintenance Costs	20,000	20,000	2.00	20,400	20,808	21,224		21,649	22,082	22,523	22,974	23,433	23,902	
		Depreciation - Buildings	21,200	17,947		17,947	17,947	17,947		17,947	17,947	17,947	17,947	17,947	17,947	
		Depreciation - Other Structures				0	0	0		0	0	0	0	0	0	
			291,773	317,691		325,692	333,911	342,352		351,996	361,941	372,196	382,772	393,679	404,928	
S.1.3.5		Service: Museums														
		Museum Collections	5,000	5,000		5,000	5,000	5,000		5,000	5,000	5,000	5,000	5,000	5,000	
		Grant Projects				0	0	0		0	0	0	0	0	0	
S.1.3.3		Museums														
		Insurance	16,115	13,400	3.00	13,802	14,216	14,643		15,082	15,534	16,000	16,480	16,975	17,484	
		Electricity	5,000	5,000	3.00	5,150	5,305	5,464		5,628	5,796	5,970	6,149	6,334	6,524	
		Water	1,500	800	3.00	824	849	874		900	927	955	984	1,013	1,044	
		Rates	2,367	1,876	3.00	1,933	1,991	2,050	3.70	2,126	2,205	2,287	2,371	2,459	2,550	
		Telephone	400	400	2.00	408	416	424		433	442	450	459	469	478	
		Maintenance & Repairs	36,000	20,000	2.00	20,400	20,808	21,224		21,649	22,082	22,523	22,974	23,433	23,902	
		UTDS Committee	525			0	0	0		0	0	0	0	0	0	
		Depreciation - Buildings	67,800	70,647	-	70,647	70,647	70,647		70,647	70,647	70,647	70,647	70,647	70,647	
		Depreciation - Other Structures	1,500	1,020		1,020	1,020	1,020		1,020	1,020	1,020	1,020	1,020	1,020	
			136,207	118,143		119,184	120,251	121,346		122,485	123,653	124,853	126,085	127,350	128,648	
S.1.2.3		Service: Community Centres & Halls														
		Community Centres & Halls														
	App 9	Insurance	14,854	18,875	3.00	19,441	20,024	20,625		21,244	21,881	22,537	23,213	23,910	24,627	
	App 9	Electricity	11,000	12,000	3.00	12,360	12,731	13,113		13,506	13,911	14,329	14,758	15,201	15,657	
	App 9	Water	750	500	3.00	515	530	546		563	580	597	615	633	652	
	App 9	Rates	5,838	6,105	3.00	6,288	6,476	6,671	3.70	6,917	7,173	7,439	7,714	7,999	8,295	
	App 9	Maintenance & Repairs	26,000	10,000	2.00	10,200	10,404	10,612		10,824	11,041	11,262	11,487	11,717	11,951	
		SCCF Round 1 - Halls														
		Stronger Communities - Marrar Hall														
		Depreciation - Buildings	97,800	91,513	-	91,513	91,513	91,513		91,513	91,513	91,513	91,513	91,513	91,513	
		Coolamon Shire Council - Delivery Program 2023/2027 & Operational Plan 2023/2024				0	0	0		0	0	0	0	0	0	
			156,242	138,992		140,316	141,679	143,079		144,567	146,099	147,676	149,301	150,973	152,696	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Recreation & Culture cont.														
		Operating Expenditure cont.														
		Service: Other Cultural Services														
S.2.2.3		Local Heritage Fund	15,500	13,000	-	13,000	13,000	13,000			13,000	13,000	13,000	13,000	13,000	13,000
S.2.2.3		Heritage Advisor	6,100	12,000	-	12,000	12,000	12,000			12,000	12,000	12,000	12,000	12,000	12,000
		SCCF3 - Heritage Murals	52,000	0		0	0	0			0	0	0	0	0	0
		Sundry Heritage Expenditure		0		0	0	0			0	0	0	0	0	0
			73,600	25,000		25,000	25,000	25,000			25,000	25,000	25,000	25,000	25,000	25,000
S.1.3.4		Service: Swimming Pools														
		Swimming Pools														
	App 6	Insurance	30,242	31,752	3.00	32,705	33,686	34,696			35,737	36,809	37,914	39,051	40,222	41,429
	App 6	Telephone	4,700	1,620	2.00	1,652	1,685	1,719			1,754	1,789	1,824	1,861	1,898	1,936
	App 6	Electricity	24,600	27,700	3.00	28,531	29,387	30,269			31,177	32,112	33,075	34,068	35,090	36,142
	App 6	Water	17,100	17,000	3.00	17,510	18,035	18,576			19,134	19,708	20,299	20,908	21,535	22,181
	App 6	Rates	3,375	3,946	3.00	4,064	4,186	4,312	3.70		4,471	4,637	4,808	4,986	5,171	5,362
	App 6	Operational Costs	93,000	91,000	2.00	92,820	94,676	96,570			98,501	100,471	102,481	104,530	106,621	108,753
	App 6	Maintenance & Repairs	60,000	55,000	2.00	56,100	57,222	58,366			59,534	60,724	61,939	63,178	64,441	65,730
		Depreciation - Buildings	60,000	52,559	-	52,559	52,559	52,559			52,559	52,559	52,559	52,559	52,559	52,559
		Depreciation - Other Structures	102,500	102,500	-	102,500	102,500	102,500			102,500	102,500	102,500	102,500	102,500	102,500
		Depreciation - Swimming Pools	55,000	55,000	-	55,000	55,000	55,000			55,000	55,000	55,000	55,000	55,000	55,000
			450,517	438,077		443,441	448,937	454,567			460,366	466,309	472,399	478,641	485,037	491,593
S.1.3.4		Service: Sporting Grounds														
		Sporting Grounds														
		Insurance	7,529	7,200	3.00	7,416	7,638	7,868			8,104	8,347	8,597	8,855	9,121	9,394
		Electricity		0	3.00	0	0	0			0	0	0	0	0	0
		Water	6,500	1,500	3.00	1,545	1,591	1,639			1,688	1,739	1,791	1,845	1,900	1,957
		Rates	175	644	3.00	663	683	704	3.70		730	757	785	814	844	875
		Maintenance & Repairs	12,000	12,000	2.00	12,240	12,485	12,734			12,989	13,249	13,514	13,784	14,060	14,341
		NSW Local Government Recovery Grant - Ard Showground		100,000												
		Business & Strategy Development - Equine	80,000	488,273												
		SCCF Round 2 - Sports projects														
		- Kindra Park														
		SCCF2 - GGGM Football Club														
		SCCF2 - Ardlethan Recreation Reserve														
		SCCF2 - Coolamon Sport & Rec Club														
		SCCF2 - Marrar Football Club														
		DCP2														
		DCP2 - Marrar Gymkhana Reserve														
		Depreciation - Buildings	55,400	58,938	-	58,938	58,938	58,938			58,938	58,938	58,938	58,938	58,938	58,938
		Depreciation - Other Structures	50,800	50,800	-	50,800	50,800	50,800			50,800	50,800	50,800	50,800	50,800	50,800
			212,404	719,355		131,602	132,136	132,683			133,249	133,829	134,425	135,036	135,663	136,306

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General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Recreation & Culture cont.														
		Operating Expenditure cont.														
S.1.3.4		Service: Parks & Gardens														
		Parks, Gardens & Reserves														
		Insurance	5,188	5,447	3.00	5,611	5,779	5,953			6,131	6,315	6,504	6,700	6,901	7,108
		Electricity	10,000	10,000	3.00	10,300	10,609	10,927			11,255	11,593	11,941	12,299	12,668	13,048
		Water Charges	40,000	50,000	3.00	51,500	53,045	54,636			56,275	57,964	59,703	61,494	63,339	65,239
		Rates	5,956	7,357	3.00	7,578	7,805	8,039	3.70		8,337	8,645	8,965	9,297	9,641	9,998
		Maintenance & Repairs	303,000	378,554	2.00	386,125	393,848	401,725			409,759	417,954	426,313	434,840	443,536	452,407
		Playground Equipment Impact Absorption	0	5,000	2.00	5,100	5,202	5,306			5,412	5,520	5,631	5,743	5,858	5,975
		Urban Landscaping & Tree Management Plan	35,476	35,000	2.00	35,700	36,414	37,142			37,885	38,643	39,416	40,204	41,008	41,828
		Street/Heritage Furniture Management	5,000	5,000	2.00	5,100	5,202	5,306			5,412	5,520	5,631	5,743	5,858	5,975
		Parks, Gardens & Reserves Refurbishment	0	10,000	2.00	10,200	10,404	10,612			10,824	11,041	11,262	11,487	11,717	11,951
S.2.2.1		Native Vegetation Restoration	0	3,000	2.00	3,060	3,121	3,184			3,247	3,312	3,378	3,446	3,515	3,585
		Small Plant Purchases	2,000	3,000		3,000	3,000	3,000			3,000	3,000	3,000	3,000	3,000	3,000
	App 7C	Town Parks Priorities		2,606	2.00	0	2,606	0			0	0	0	0	0	0
		Depreciation - Land Improvements	21,300	22,000	-	22,000	22,000	22,000			22,000	22,000	22,000	22,000	22,000	22,000
		Depreciation - Buildings			-	0	0	0			0	0	0	0	0	0
		Depreciation - Other Structures	44,500	44,500	-	44,500	44,500	44,500			44,500	44,500	44,500	44,500	44,500	44,500
			472,420	581,465		589,774	603,535	612,330			624,039	636,008	648,244	660,752	673,540	686,614
		Total Function Expenditure	1,793,163	2,338,723		1,775,010	1,805,448	1,831,358			1,861,702	1,892,839	1,924,793	1,957,587	1,991,242	2,025,785
		OPERATING RESULT - RECREATION & CULTURE	(1,540,599)	(1,514,237)		(1,635,479)	(1,652,070)	(1,676,605)			(1,705,987)	(1,736,144)	(1,767,099)	(1,798,873)	(1,831,489)	(1,864,971)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Mining, Manufacture & Construction														
		Operating Revenues														
S.2.2.2		Service: Building Control														
S.2.2.1		Septic Tank Permits		0	2.00	0	0	0			0	0	0	0	0	0
		Construction Certificates	67,500	55,000	2.00	56,100	57,222	58,366			59,534	60,724	61,939	63,178	64,441	65,730
		Building Inspection Fees	60,000	35,000	2.00	35,700	36,414	37,142			37,885	38,643	39,416	40,204	41,008	41,828
		Sundry Income	600	600	-	600	600	600			600	600	600	600	600	600
			128,100	90,600		92,400	94,236	96,109			98,019	99,967	101,955	103,982	106,049	108,158
		Total Function Revenue	128,100	90,600		92,400	94,236	96,109			98,019	99,967	101,955	103,982	106,049	108,158
		Operating Expenditure														
S.2.2.2		Service: Building Control														
		Building Control - Wages (inc. oncosts)	139,300	139,300	2.50	142,783	146,352	150,011			153,761	157,605	161,545	165,584	169,724	173,967
	App 3	Building Control - Training	9,000	8,000	2.00	8,160	8,323	8,490			8,659	8,833	9,009	9,189	9,373	9,561
		Building Control - Travelling	7,500	7,500	2.00	7,650	7,803	7,959			8,118	8,281	8,446	8,615	8,787	8,963
		Building Control - Subscriptions	6,124	5,000		5,000	5,000	5,000			5,000	5,000	5,000	5,000	5,000	5,000
		Building Control - Sundry	18,000	2,000	-	2,000	2,000	2,000			2,000	2,000	2,000	2,000	2,000	2,000
			179,924	161,800		165,593	169,478	173,460			177,539	181,718	186,001	190,389	194,884	199,491
S.2.2.1		Service: Quarries & Pits														
		Gravel Pit Maintenance/Restoration	3,000	3,000	-	3,000	3,000	3,000			3,000	3,000	3,000	3,000	3,000	3,000
		Rates	626	648	3.00	667	687	708	3.70		734	761	790	819	849	881
		Depn on Restoration of Asset	17,000	17,000		17,000	17,000	17,000			17,000	17,000	17,000	17,000	17,000	17,000
		Finance Expense on Restoration Liability	10,000	10,000		10,000	10,000	10,000			10,000	10,000	10,000	10,000	10,000	10,000
			30,626	30,648		30,667	30,687	30,708			30,734	30,761	30,790	30,819	30,849	30,881
		Total Function Expenditure	210,550	192,448		196,260	200,166	204,168			208,273	212,480	216,790	221,207	225,733	230,371
		OPERATING RESULT - MINING, MANUFACTURE & CONSTRUCTION	(82,450)	(101,848)		(103,860)	(105,930)	(108,059)			(110,254)	(112,513)	(114,836)	(117,226)	(119,684)	(122,213)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN													
				2023/2027 DELIVERY PROGRAM													
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
		Function: Transport & Communication															
		Operating Revenues															
S.1.2.3		Service: Urban Sealed Roads															
		Bus Shelter	3,600														
	App 7A	Roads to Recovery	0	0		0	0	0		0	0	0	0	0	0	0	0
			3,600	0	0	0	0	0		0	0	0	0	0	0	0	0
S.1.2.3		Service: Sealed Local Rural Roads															
		Road Damage Royalties/Contributions			2.00	0	0	0		0	0	0	0	0	0	0	0
		FLR - Potholes 1	240,000	240,000		0	0	0		0	0	0	0	0	0	0	0
		Regional & Local Road Repair - Potholes 2	1,276,000	1,276,000		0	0	0		0	0	0	0	0	0	0	0
		Disaster Funding 2022	38,459														
		Hazard Reduction Funding															
	App 7A	Roads to Recovery	849,338	715,171		770,000	770,000	770,000		770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000
			2,403,797	2,231,171		770,000	770,000	770,000		770,000	770,000	770,000	770,000	770,000	770,000	770,000	770,000
S.1.2.3		Service: Unsealed Local Roads															
		Disaster Funding 2022	152,274														
	App 7A	Roads to Recovery	14,400	0		0	0	0		0	0	0	0	0	0	0	0
			166,674	0		0	0	0		0	0	0	0	0	0	0	0
S.1.2.3		Service: Sealed Regional Roads															
	App 7D	Contribution - Regional Roads Block	1,203,000	1,203,000	-	1,203,000	1,203,000	1,203,000		1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000
		Disaster Funding 2022	218,797														
		Hazard Reduction Funding															
		Fixing Country Roads															
			1,421,797	1,203,000		1,203,000	1,203,000	1,203,000		1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000	1,203,000
S.1.2.3		Service: Bridge & Major Culverts															
		Fixing Country Roads		0	-												
			0	0		0	0	0		0	0	0	0	0	0	0	0
		Service: Other Transport & Communication															
S.1.3.8		Active Transport Program		0		0	0	0		0	0	0	0	0	0	0	0
			0	0		0	0	0		0	0	0	0	0	0	0	0
		Total Function Revenue	3,995,868	3,434,171		1,973,000	1,973,000	1,973,000		1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000	1,973,000
		Operating Expenditure															
S.1.2.3		Service: Urban Sealed Roads															
	App 7B	Town Maintenance	182,100	188,950	2.50	193,674	198,516	203,478	3.00	209,583	215,870	222,347	229,017	235,888	242,964		
	App 7C	Town Works Priorities	36,000	0	-	0	0	0		0	0	0	0	0	0	0	0
		Disaster Rectification	10,834														
		Dep'n - Urban Roads & Streets	270,800	276,216	2.00	281,740	287,375	293,123		298,985	304,965	311,064	317,285	323,631	330,104		
		Dep'n - Kerb & Gutter	58,300	59,466	2.00	60,655	61,868	63,106		64,368	65,655	66,968	68,308	69,674	71,067		
		Dep'n - Other Structures	25,700	26,214	-	26,214	26,214	26,214		26,214	26,214	26,214	26,214	26,214	26,214		
			583,734	550,846		562,283	573,973	585,921		599,150	612,705	626,593	640,824	655,406	670,349		

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Transport & Communication cont.														
		Operating Expenditure cont.														
S.1.2.3		Service: Sealed Local Rural Roads														
	App 7A	Roads Maintenance/Operational	207,358	215,050	2.50	220,426	225,937	231,585	3.00	238,533	245,689	253,060	260,651	268,471	276,525	
		Disaster Rectification	27,625													
		FLR - Potholes 1	240,000	240,000												
		Regional & Local Road Repair - Potholes 2	1,276,000	1,276,000												
		Dep'n - Sealed Local Rural Roads	677,800	691,356	2.00	705,183	719,287	733,673		748,346	763,313	778,579	794,151	810,034	826,234	
			2,428,783	2,422,406		925,609	945,224	965,258		986,879	1,009,002	1,031,639	1,054,802	1,078,505	1,102,760	
S.1.2.3		Service: Sealed Regional Roads														
	App 7D	Regional Roads Block Expenditure	378,039	419,688	-	450,000	450,000	450,000		450,000	450,000	450,000	450,000	450,000	450,000	
		Natural Disaster Rectification	218,798	0												
		Dep'n - Regional Roads	645,400	658,308	2.00	671,474	684,904	698,602		712,574	726,825	741,362	756,189	771,313	786,739	
			1,242,237	1,077,996		1,121,474	1,134,904	1,148,602		1,162,574	1,176,825	1,191,362	1,206,189	1,221,313	1,236,739	
S.1.2.3		Service: Unsealed Local Rural Roads														
	App 7A	Roads Maintenance/Operational	564,119	585,000	2.50	599,626	614,616	629,982	3.00	648,881	668,347	688,398	709,050	730,321	752,231	
		Natural Disaster Rectification	152,274	0		0	0	0		0	0	0	0	0	0	
		Asset Impairment		0		0	0	0		0	0	0	0	0	0	
		Dep'n - Unsealed Local Rural Roads	402,500	410,550	2.00	418,761	427,136	435,679		444,393	453,280	462,346	471,593	481,025	490,645	
			1,118,893	995,550		1,018,387	1,041,752	1,065,661		1,093,274	1,121,628	1,150,744	1,180,643	1,211,346	1,242,876	
S.1.2.3		Service: Bridges & Major Culverts														
		Bridge Maintenance		0												
		Dep'n - Bridges & Major Culverts	32,000	32,640	2.00	33,293	33,959	34,638		35,331	36,037	36,758	37,493	38,243	39,008	
			32,000	32,640		33,293	33,959	34,638		35,331	36,037	36,758	37,493	38,243	39,008	
S.1.2.3		Service: Footpaths														
	App 7B	Maintenance	10,300	10,600	2.00	10,812	11,028	11,249		11,474	11,703	11,937	12,176	12,420	12,668	
		Dep'n - Footpaths	46,500	47,430	2.00	48,379	49,346	50,333		51,340	52,367	53,414	54,482	55,572	56,683	
			56,800	58,030		59,191	60,374	61,582		62,814	64,070	65,351	66,658	67,991	69,351	
S.1.2.3		Service: Other Transport & Communication														
		Road Safety Officer	12,000	12,000	2.00	12,240	12,485	12,734		12,989	13,249	13,514	13,784	14,060	14,341	
			12,000	12,000		12,240	12,485	12,734		12,989	13,249	13,514	13,784	14,060	14,341	
		Total Function Expenditure	5,474,447	5,149,468		3,732,477	3,802,671	3,874,395		3,953,010	4,033,515	4,115,961	4,200,393	4,286,864	4,375,424	
		OPERATING RESULT - TRANSPORT & COMMUNICATION	(1,478,579)	(1,715,297)		(1,759,477)	(1,829,671)	(1,901,395)		(1,980,010)	(2,060,515)	(2,142,961)	(2,227,393)	(2,313,864)	(2,402,424)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Economic Affairs														
		Operating Revenues														
S.3.2.2		Service: Caravan Parks														
	App 8	Coolamon Rents & Fees	60,000	89,591	2.00	91,383	93,210	95,075		96,976	98,916	100,894	102,912	104,970	107,069	
			60,000	89,591		91,383	93,210	95,075		96,976	98,916	100,894	102,912	104,970	107,069	
S.3.1.1		Service: Tourism														
		Sundry Income	21,392	0	-	0	0	0		0	0	0	0	0	0	0
			21,392	0		0	0	0		0	0	0	0	0	0	0
S.3.1.1		Service: Industrial Development/Promotion														
		Sundry Income		0	-	0	0	0		0	0	0	0	0	0	0
		EV Charging Station Grant	13,650	0	-	0	0	0		0	0	0	0	0	0	0
		NYE Fest Income	11,509	0	-	0	0	0		0	0	0	0	0	0	0
			25,159	0		0	0	0		0	0	0	0	0	0	0
		Service: Other Business Undertakings														
	App 9	Commercial Rents	64,811	65,521	-	65,521	65,521	65,521		65,521	65,521	65,521	65,521	65,521	65,521	
		Other Income	166													
		DCP1 - Drought Event														
		FCR - Marrar South														
		Private Works Income	40,000	30,000	2.00	30,600	31,212	31,836		32,473	33,122	33,785	34,461	35,150	35,853	
			104,977	95,521		96,121	96,733	97,357		97,994	98,643	99,306	99,981	100,671	101,374	
		Total Function Revenue	211,528	185,112		187,503	189,943	192,432		194,970	197,559	200,200	202,893	205,641	208,443	
		Operating Expenditure														
S.3.2.2		Service: Caravan Parks														
		Caravan Parks														
	App 8	Insurance	1,029	1,079	3.00	1,112	1,145	1,179		1,215	1,251	1,289	1,328	1,367	1,408	
	App 8	Electricity	10,250	10,080	3.00	10,382	10,694	11,015		11,345	11,685	12,036	12,397	12,769	13,152	
	App 8	Water Charges	1,900	1,800	3.00	1,854	1,910	1,967		2,026	2,087	2,149	2,214	2,280	2,349	
	App 8	Rates	175	644	3.00	663	683	704	3.70	730	757	785	814	844	875	
	App 8	Maintenance & Repairs	7,500	6,500	2.00	6,630	6,763	6,898		7,036	7,177	7,320	7,466	7,616	7,768	
	App 8	Operational Expenditure	56,500	55,000	2.00	56,100	57,222	58,366		59,534	60,724	61,939	63,178	64,441	65,730	
		Interest on Internal Loan														
		Depreciation - Buildings	24,600	17,292	-	17,292	17,292	17,292		17,292	17,292	17,292	17,292	17,292	17,292	
		Depreciation - Land Improvements	660	667		667	667	667		667	667	667	667	667	667	
		Depreciation - Other Structures	13,600	13,736	-	13,736	13,736	13,736		13,736	13,736	13,736	13,736	13,736	13,736	
			116,214	106,798		108,436	110,111	111,824		113,580	115,376	117,213	119,091	121,012	122,977	
S.3.2.2		Service: Tourism														
S.1.1.3		Advertising Advantages of the Area/Tourism Pr	40,490	43,080	2.00	43,942	44,820	45,717		46,631	47,564	48,515	49,485	50,475	51,485	
		Salaries & Wages (inc Leave)	70,000	73,700	2.50	75,543	77,431	79,367		81,351	83,385	85,469	87,606	89,796	92,041	
		Superannuation			2.50	0	0	0		0	0	0	0	0	0	
		Tourism Projects	20,175		-	0	0	0		0	0	0	0	0	0	
		NYE Fest Expenditure	23,757	13,000	-	13,000	13,000	13,000		13,000	13,000	13,000	13,000	13,000	13,000	
		Coolamon Shire Council – Delivery Program 2023/2027 & Operational Plan 2023/2024	154,422	129,780		132,484	135,251	138,084		140,982	143,949	146,984	150,092	153,271	156,526	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

General Fund

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL . %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL . %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
		Function: Economic Affairs cont.														
		Operating Expenditure cont.														
S.3.1.1		Service: Industrial Development														
		Grant Expenditure (EV Stations)	31,163	2.00	0	0	0			0	0	0	0	0	0	0
		Industrial Promotion	2,502		0	0	0			0	0	0	0	0	0	0
			33,665	0	0	0	0			0	0	0	0	0	0	0
S.3.1.4		Service: Real Estate Development														
		Subdivision incentives	0	0	0	0	0			0	0	0	0	0	0	0
			0	0	0	0	0			0	0	0	0	0	0	0
		Service: Other Business Undertakings														
		Commercial Properties														
	App 9	Insurance	3,055	8,391	3.00	8,642	8,901	9,169			9,444	9,727	10,019	10,319	10,629	10,948
	App 9	Water Charges	1,200	1,350	3.00	1,391	1,432	1,475			1,519	1,565	1,612	1,660	1,710	1,761
	App 9	Rates	3,237	3,825	3.00	3,940	4,058	4,180	3.70		4,334	4,495	4,661	4,833	5,012	5,198
	App 9	Electricity	3,200	4,000	3.00	4,120	4,244	4,371			4,502	4,637	4,776	4,919	5,067	5,219
	App 9	Maintenance & Repairs	4,500	2,000	2.00	2,040	2,081	2,122			2,165	2,208	2,252	2,297	2,343	2,390
		Depreciation - Buildings	28,000	19,168	-	19,168	19,168	19,168			19,168	19,168	19,168	19,168	19,168	19,168
		Depreciation - Other Structures			-	0	0	0			0	0	0	0	0	0
		Council Property (NEI)														
		Insurance	8,074	5,400	3.00	5,562	5,729	5,901			6,078	6,260	6,448	6,641	6,841	7,046
		Electricity	2,000	2,000	3.00	2,060	2,122	2,185			2,251	2,319	2,388	2,460	2,534	2,610
		Water Charges	2,500	2,500	3.00	2,575	2,652	2,732			2,814	2,898	2,985	3,075	3,167	3,262
		Rates	18,774	18,741	3.00	19,303	19,882	20,479	3.70		21,237	22,022	22,837	23,682	24,558	25,467
		Maintenance & Repairs	12,000	12,000	2.00	12,240	12,485	12,734			12,989	13,249	13,514	13,784	14,060	14,341
		Capital Contribution and connection to Ard Sewer			-											
		Depreciation - Buildings	10,300	14,776	-	14,776	14,776	14,776			14,776	14,776	14,776	14,776	14,776	14,776
		Depreciation - Other Structures	0		-	0	0	0			0	0	0	0	0	0
		DCP1 - Drought Event														
		DCP1 - Fast Fill														
		DCP1 - Ganmain Historical Society														
		FCR - Marrar South Road														
		Private Works Expenditure	30,000	20,000	-	20,000	20,000	20,000			20,000	20,000	20,000	20,000	20,000	20,000
			126,840	114,151		115,817	117,530	119,292			121,277	123,324	125,436	127,616	129,865	132,186
		Total Function Expenditure	431,141	350,729		356,737	362,893	369,199			375,839	382,648	389,633	396,799	404,148	411,688
		OPERATING RESULT - ECONOMIC AFFAIRS	(219,613)	(165,617)		(169,233)	(172,950)	(176,768)			(180,869)	(185,090)	(189,434)	(193,905)	(198,508)	(203,245)
		TOTAL OPERATING REVENUE	11,808,488	15,485,164		13,293,552	13,537,645	13,829,885			14,155,418	14,424,020	14,701,892	14,942,184	15,228,091	15,508,508
		TOTAL OPERATING EXPENDITURE	14,641,000	15,252,798		13,284,639	13,478,188	13,731,831			14,053,346	14,397,771	14,600,503	14,901,021	15,256,254	15,634,129
		TOTAL OPERATING RESULT BEFORE ASSET SALES	(2,832,512)	232,366		8,913	59,457	98,054			102,071	26,250	101,389	41,162	(28,163)	(125,621)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
2023/2024 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
OFFICE EQUIPMENT								
Administration/Engineering & Works								
Authority Upgrade	80,000					80,000	80,000	0
Office Furniture & Equipment & Computers	25,000					25,000	25,000	0
PLANT & EQUIPMENT								
Engineering/Administration/Health								
Fleet Vehicles	95,000					95,000	95,000	0
ACC Vehicles	60,000					60,000	60,000	0
Transport & Communication								
Water Truck (new tank for PL134)	70,000	0		70,000		0	70,000	0
Truck (PL132 sold PL134 transferred)	230,000	5,846	40,000	190,000			230,000	34,154
Tractor (PL97)	150,000	19,877	60,000	90,000			150,000	40,123
Truck Crew Cab (PL138)	75,000	2,345	30,000	45,000			75,000	27,655
Utility (PL276)	35,000	0	15,000			20,000	35,000	15,000
Utility (PL302)	39,000	5,057	21,000			18,000	39,000	15,943
Water Pump (PL505)	5,000	1				5,000	5,000	(1)
Mower (PL652)	45,000	1,968	17,000			28,000	45,000	15,032
PROPERTY & INFRASTRUCTURE ASSETS								
Buildings								
Aged Persons Housing Renewal	86,400					86,400	86,400	0
Other Buildings Renewal	150,000					150,000	150,000	0
SCCF5 - Coolamon Showground Exhibition	560,000				560,000		560,000	0
Dwelling 14 Dunrobin St	400,000			400,000			400,000	0
Industrial Estate Complex	800,000			800,000			800,000	0

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2023/2024 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
PROPERTY & INFRASTRUCTURE ASSETS cont.								
Other Structures							0	0
Swimming Pools	40,000					40,000	40,000	0
Coolamon Showground (LG LRCIP4)	100,000			0	100,000		100,000	0
	772,445				772,445		772,445	0
Infrastructure								
TfNSW Repair Programme	448,440				448,440		448,440	0
Regional Block Grant	559,092				559,092		559,092	0
Roads to Recovery	601,492				601,492		601,492	0
Fixing Local Roads	568,398				568,398		568,398	0
VPA Works	230,075				230,075		230,075	0
Bitumen Improvement	161,347					161,347	161,347	0
Gravel Resheeting	484,573					484,573	484,573	0
Selected Stabilisation							0	0
Town Reseals	107,477					107,477	107,477	0
Town Priorities	344,428					344,428	344,428	0
Town Parks	26,500					26,500	26,500	0
Contribution Plan Works	49,262			49,262			49,262	0
Urban Drainage Priorities	0					0	0	0
Developer Assets - Stormwater (Gregor)	66,545				66,545		66,545	0
Developer Assets - K & G (Gregor)	84,886				84,886		84,886	0
	7,550,360	35,095	183,000	1,644,262	3,991,373	1,731,725	7,550,360	147,905

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2023/2024 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
<i>REAL ESTATE ASSETS</i>								
<u>Real Estate Development</u>								
Coolamon Business Park								
Costs/Sales	57,050	1,355,070	1,554,328	(1,497,278)			57,050	199,259
Gregor Development Costs	402,964			487,153			402,964	0
Loch Street Sales		75,542	109,091	(109,091)			0	33,549
	460,014	1,430,612	1,663,419	(1,119,216)	0	0	460,014	232,808

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
2024/2025 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
OFFICE EQUIPMENT								
<u>Administration/Engineering & Works</u>								
Office Furniture & Equipment & Computers	30,000					30,000	30,000	0
PLANT & EQUIPMENT								
<u>Engineering/Administration/Health</u>								
Fleet Vehicles	95,000					95,000	95,000	0
ACC Vehicles	60,000					60,000	60,000	0
<u>Transport & Communication</u>						0	0	0
Low Loader (PL611)	70,000	0		70,000			70,000	0
Self Propelled Roller (PL370)	185,000	14,647	50,000	135,000			185,000	35,353
Backhoe (PL34)	145,000	0	45,000	100,000			145,000	45,000
Utility (PL303)	35,000	10,029	15,000			20,000	35,000	4,971
Utility (PL304)	35,000	10,600	15,000			20,000	35,000	4,400
Community Mower	14,000	1	3,000			11,000	14,000	2,999

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2024/2025 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
PROPERTY & INFRASTRUCTURE ASSETS								
Land								
MLHD Support	400,000			400,000			400,000	0
Buildings								
Aged Persons Housing Renewal	88,128					88,128	88,128	0
Other Buildings Renewal	153,000					153,000	153,000	0
Coolamon Dentist (subject to funding)	500,000			250,000	250,000		500,000	0
Other Structures								
Swimming Pools	40,000					40,000	40,000	0
Infrastructure								
TfNSW Repair Programme	412,920				412,920		412,920	0
Regional Block Grant	546,540				546,540		546,540	0
Roads to Recovery	770,000				770,000		770,000	0
Fixing Local Roads							0	0
VPA Works							0	0
Bitumen Improvement	166,187					166,187	166,187	0
Gravel Resheeting	499,110					499,110	499,110	0
Selected Stabilisation	0					0	0	0
Town Reseals	110,164					110,164	110,164	0
Town Priorities	239,800					239,800	239,800	0
Town Parks	40,000					40,000	40,000	0
Contribution Plan Works	24,990			24,990			24,990	0
Urban Drainage Priorities	528,950			51,551		477,399	528,950	0
Developer Assets - Kerb & Gutter (Mimosa)	90,909				90,909		90,909	0
LRICP4 - Roads	445,563				445,563		445,563	0
	5,725,262	35,277	128,000	1,031,541	2,515,932	2,049,789	5,725,262	92,723

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2024/2025 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
REAL ESTATE ASSETS								
Real Estate Development								
Coolamon Business Park Sales		1,355,070	1,554,328	(1,554,328)			0	199,259
Gregor Sales		181,958	327,273	(327,273)			0	145,315
Loch Street Sales		75,542	109,091	(109,091)			0	33,549
Mimosa Development Costs	536,688			536,688			536,688	0
	536,688	1,612,570	1,990,692	(1,454,004)	0	0	536,688	378,122

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
2025/2026 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
OFFICE EQUIPMENT								
<u>Administration/Engineering & Works</u>								
Office Furniture & Equipment & Computers	30,000					30,000	30,000	0
PLANT & EQUIPMENT								
<u>Engineering/Administration/Health</u>								
Fleet Vehicles	95,000					95,000	95,000	0
ACC Vehicles	60,000					60,000	60,000	0
<u>Transport & Communication</u>								
Truck (PL135)	220,000	40,174	50,000	170,000			220,000	9,826
Drawn Combination Roller (PL370)	120,000	4,095	40,000	80,000			120,000	35,905
Tractor (PL80)	135,000	31,836	45,000	90,000			135,000	13,164
Utility (PL305)	37,000	2,345	20,000			17,000	37,000	17,655
Utility (PL306)	43,000	11,028	25,000			18,000	43,000	13,972
Mower (PL656)	20,000	3,097	5,000			15,000	20,000	1,903
Community Mower	14,000	1	3,000			11,000	14,000	2,999

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2025/2026 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
PROPERTY & INFRASTRUCTURE ASSETS								
Land								
Buildings								
Aged Persons Housing Renewal	89,891					89,891	89,891	0
Other Buildings Renewal	156,060					156,060	156,060	0
Other Structures								
Swimming Pools	40,000					40,000	40,000	0
Infrastructure								
TfNSW Repair Programme	412,920				412,920		412,920	0
Regional Block Grant	546,540				546,540		546,540	0
Roads to Recovery	770,000				770,000		770,000	0
Fixing Local Roads							0	0
VPA Works	250,000			250,000			250,000	0
Bitumen Improvement	171,173					171,173	171,173	0
Gravel Resheeting	514,083					514,083	514,083	0
Selected Stabilisation	0					0	0	0
Town Reseals	112,918					112,918	112,918	0
Town Priorities	308,487					308,487	308,487	0
Town Parks	40,000					40,000	40,000	0
Contribution Plan Works	129,763			129,763			129,763	0
Urban Drainage Priorities	85,500			25,775		59,725	85,500	0
	4,401,335	92,576	188,000	745,538	1,729,460	1,738,337	4,401,335	95,424
REAL ESTATE ASSETS								
Real Estate Development								
Coolamon Business Park Sales		1,129,225	1,295,274	(1,295,274)				166,049
Gregor Sales		181,958	327,273	(327,273)				145,315
Loch Street Sales		75,542	109,091	(109,091)				33,549
Mimosa Sales		257,557	436,364	(436,364)				178,807
	0	1,644,281	2,168,001	(2,168,001)	0	0	0	523,720

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
2026/2027 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
OFFICE EQUIPMENT								
<u>Administration/Engineering & Works</u>								
Office Furniture & Equipment & Computers	30,000					30,000	30,000	
PLANT & EQUIPMENT								
<u>Engineering/Administration/Health</u>								
Fleet Vehicles	95,000					95,000	95,000	0
ACC Vehicles	60,000					60,000	60,000	0
<u>Transport & Communication</u>								
Loader (PL56)	330,000	1	100,000	230,000			330,000	99,999
Truck (PL144)	75,000	1	20,000	55,000			75,000	19,999
Utility (PL307)	38,000	10,497	18,000			20,000	38,000	7,503
Community Mower	14,000	1	3,000			11,000	14,000	2,999

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
2026/2027 Capital Expenditure

DESCRIPTION	ACQUISITION OF ASSETS	BOOK VALUE OF ASSET SOLD	SOURCE OF FUNDING				TOTAL FUNDING	PROFIT/LOSS ON SALE OF ASSET
			SALE PRICE OF ASSET SOLD	RESERVE TRANSFER	GRANT / CONT.	CURRENT YEAR'S REVENUE		
PROPERTY & INFRASTRUCTURE ASSETS								
Land								
Buildings							0	0
Aged Persons Housing Renewal	91,688					91,688	91,688	
Other Buildings Renewal	159,181					159,181	159,181	0
Ganmain Aged Persons Units	400,000			400,000			400,000	0
Other Structures							0	0
Swimming Pools	40,000					40,000	40,000	0
Infrastructure							0	0
TfNSW Repair Programme	412,920				412,920		412,920	0
Regional Block Grant	546,540				546,540		546,540	0
Roads to Recovery	770,000				770,000		770,000	0
Fixing Local Roads							0	0
VPA Works							0	0
Bitumen Improvement	176,308					176,308	176,308	0
Gravel Resheeting	529,506					529,506	529,506	0
Selected Stabilisation	0					0	0	0
Town Reseals	115,176					115,176	115,176	0
Town Priorities	261,158					261,158	261,158	0
Town Parks	40,000					40,000	40,000	0
Contribution Plan Works	89,250			89,250			89,250	0
Urban Drainage Priorities	117,800			25,775		92,025	117,800	0
	4,391,528	10,500	141,000	800,025	1,729,460	1,721,043	4,391,528	130,500
REAL ESTATE ASSETS								
Real Estate Development								
Coolamon Business Park Sales		1,129,225	1,295,274	(1,295,274)			0	166,049
Gregor Sales		242,611	436,364	(436,364)			0	193,753
Loch Street Sales		75,542	127,273	(127,273)			0	51,731
Mimosa Sales		257,557	436,364	(436,364)			0	178,807
	0	1,704,934	2,295,274	(2,295,274)	0	0	0	590,340

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Liabilities & Restrictions

TYPE	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4						
GRANT LIABILITIES										
Anticipated balance as at 1st July	3,824,599	17,582	17,582	17,582	17,582	17,582	17,582	17,582	17,582	17,582
Plus: Transfers to Restrictions										
Ardlethan Preschool	0	(0)	0	0	0	0	0	0	0	0
Less: Transfers from Restrictions										
FLR4 - Marrar North Road	90,944									
SCCF5-0500 Ganmain Bowling Green	280,000									
SCCF5-0500 Coolamon Showground	451,055									
FLR Potholes 1	240,000									
Regional & Local Repair - Potholes 2	1,276,000									
OLG Flood	1,000,000									
Business Case & Strategy - Equine	469,019									
	3,807,018	0	0	0	0	0	0	0	0	0
Anticipated balance as at 30th June	17,582	17,582	17,582	17,582	17,582	17,582	17,582	17,582	17,582	17,582
CONTRIBUTIONS PLAN										
Anticipated balance as at 1st July	102,137	92,832	108,599	20,408	(0)	0	(0)	0	(0)	0
Plus: Transfers to Restrictions										
Developer Contributions	39,957	40,757	41,572	42,403	43,251	44,116	44,999	45,899	46,817	47,753
Transfer from Asset Management				26,439						
	39,957	40,757	41,572	68,842	43,251	44,116	44,999	45,899	46,817	47,753
Less: Transfers from Restrictions										
Identified Contributions Plans Works	49,262	24,990	129,763	89,250	40,000	40,000	40,000	40,000	40,000	40,000
Transfer to Asset Management Reserve					3,251	4,117	4,998	5,899	6,816	1,358
	49,262	24,990	129,763	89,250	43,251	44,117	44,998	45,899	46,816	41,358
Anticipated balance as at 30th June	92,832	108,599	20,408	(0)	0	(0)	0	(0)	0	6,395

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Liabilities & Restrictions

TYPE	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4						
VOLUNTARY PLANNING AGREEMENTS - ROADS										
Anticipated balance as at 1st July	0	(26,075)	180,385	136,845	343,305	309,121	534,354	503,991	738,323	712,039
Plus: Transfers to Restrictions	204,000	206,460	206,460	206,460	220,816	225,232	229,737	234,332	239,019	243,799
Less: Transfers from Restrictions	230,075	0	250,000	0	255,000	0	260,100	0	265,302	0
Anticipated balance as at 30th June	(26,075)	180,385	136,845	343,305	309,121	534,354	503,991	738,323	712,039	955,838
GRANTS REVENUES										
Anticipated balance as at 1st July	48,763	48,763	48,763	48,763	48,763	48,763	48,763	48,763	48,763	48,763
Plus: Transfers to Restrictions										
Less: Transfers from Restrictions										
LRCIP3 Projects	0									
	0	0	0	0	0	0	0	0	0	0
Anticipated balance as at 30th June	48,763	48,763	48,763	48,763	48,763	48,763	48,763	48,763	48,763	48,763
STORMWATER MANAGEMENT										
Anticipated balance as at 1st July	1	25,776	(0)	(0)	(0)	25,775	51,550	77,325	103,100	128,875
Plus: Transfers to Restrictions	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775	48,775
Less: Transfers from Restrictions										
Maintenance	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000
Capital	0	51,551	25,775	25,775	0	0	0	0	0	0
	23,000	74,551	48,775	48,775	23,000	23,000	23,000	23,000	23,000	23,000
Anticipated balance as at 30th June	25,776	(0)	(0)	(0)	25,775	51,550	77,325	103,100	128,875	154,650

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Liabilities & Restrictions

TYPE	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4						
EMPLOYEES LEAVE ENTITLEMENTS										
Anticipated balance as at 1st July	1,793,500	1,828,500	1,835,675	1,969,104	2,084,369	2,224,554	2,253,243	2,379,524	2,530,487	2,685,224
Plus: Transfers to Restrictions	127,000	130,175	133,429	136,765	140,184	143,689	147,281	150,963	154,737	158,606
Less: Transfers from Restrictions	92,000	123,000	0	21,500	0	115,000	21,000	0	0	0
Anticipated balance as at 30th June	1,828,500	1,835,675	1,969,104	2,084,369	2,224,554	2,253,243	2,379,524	2,530,487	2,685,224	2,843,829
PLANT/ASSET MANAGEMENT										
Anticipated balance as at 1st July	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Plus: Transfers to Restrictions	395,000	305,000	340,000	285,000	380,000	385,000	390,000	395,000	400,000	405,000
Less: Transfers from Restrictions	395,000	305,000	340,000	285,000	380,000	385,000	390,000	395,000	400,000	405,000
Anticipated balance as at 30th June	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
SHIRE SWIMMING POOLS										
Anticipated balance as at 1st July	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Plus: Transfers to Restrictions	40,000	40,000	40,000	40,000	40,800	41,616	42,448	43,297	44,163	45,046
Less: Transfers from Restrictions	40,000	40,000	40,000	40,000	40,800	41,616	42,448	43,297	44,163	45,046
Anticipated balance as at 30th June	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Liabilities & Restrictions

TYPE	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4						
REHABILITATION OF GRAVEL PITS										
Anticipated balance as at 1st July	255,000	295,000	335,000	375,000	415,000	455,000	495,000	535,000	575,000	615,000
Plus: Transfers to Restrictions	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Less: Transfers from Restrictions										
Anticipated balance as at 30th June	295,000	335,000	375,000	415,000	455,000	495,000	535,000	575,000	615,000	655,000
ARDLETHAN PRESCHOOL										
Anticipated balance as at 1st July	81,610	102,549	123,488	144,427	165,366	186,305	207,244	228,183	249,122	270,061
Plus: Transfers to Restrictions	20,939	20,939	20,939	20,939	20,939	20,939	20,939	20,939	20,939	20,939
Less: Transfers from Restrictions		0	0	0	0	0	0	0	0	0
Anticipated balance as at 30th June	102,549	123,488	144,427	165,366	186,305	207,244	228,183	249,122	270,061	291,000
DEFERRED WORKS										
Anticipated balance as at 1st July	57,790	0	0	0	0	0	0	0	0	0
Plus: Transfers to Restrictions	0									
Less: Transfers from Restrictions										
Marrar Pedestrian Rail Crossing	18,100									
Ganmain Pedestrian Rail Crossing	39,690									
	57,790									
Anticipated balance as at 30th June	0	0	0	0	0	0	0	0	0	0

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Liabilities & Restrictions

TYPE	2023/2033 LONG TERM FINANCIAL PLAN									
	2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4						
ASSET MANAGEMENT										
Anticipated balance as at 1st July	2,829,555	3,393,646	4,275,810	6,897,493	9,380,399	10,292,334	11,028,497	10,652,489	11,045,807	11,289,702
Plus: Transfers to Restrictions										
Proceeds from Real Estate Sales	1,663,419	1,990,692	2,168,001	2,295,274	436,364	327,273	0	0	0	0
Loan Repayments 87 Cowabbie Street	47,373	46,495	48,218	53,744	50,858	47,921	45,009	31,847	0	0
Transfer from Developer Contributions Fund	0	0	0	0	3,251	4,117	4,998	5,899	6,816	1,358
Loan Repayments by CECC	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	1,710,793	2,047,187	2,226,219	2,359,017	500,473	389,310	60,007	47,746	16,816	11,358
Less: Transfers from Restrictions										
Ganmain Aged Persons Units				400,000						
Business Park Premises	800,000									
Coolamon Dentist		250,000								
MLHD Support		400,000								
Aged Persons							850,000			
Transfer to Developer Contributions Fund	0	0	0	26,439	0	0	0	0	0	0
Real Estate Development	460,014	536,688	0	0						
	1,260,014	1,186,688	0	426,439	0	0	850,000	0	0	0
Fund Transfers										
General Fund	113,313	21,665	395,464	550,328	411,462	346,853	413,985	345,571	227,080	149,611
	113,313	21,665	395,464	550,328	411,462	346,853	413,985	345,571	227,080	149,611
Anticipated balance as at 30th June	3,393,646	4,275,810	6,897,493	9,380,399	10,292,334	11,028,497	10,652,489	11,045,807	11,289,702	11,450,671

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Training Programme

CORPORATE SERVICES		2023/2024 ESTIMATE
<i>Accounting Training/Workshop</i>		5,000
<i>Professional Development</i>		5,000
TOTAL		10,000
ENGINEERING SERVICES		2023/2024 ESTIMATE
Professional Training		
Professional Development		17,500
CivilCad & Survey training		
Asset Management		
MapInfo Training		
Work, Health & Safety Training		
Induction		34,500
WHS Overview		
Plant Operating		
Traffic Control		
Confined Spaces		
First Aid		
Sharps Handling		
Chemical Handling		
TOTAL		52,000
ENVIRONMENTAL & HEALTH SERVICES		2023/2024 ESTIMATE
Function: Health		
<i>Miscellaneous Training</i>		3,000
Function: Housing & Community Amenities		
<i>Town Planning Training</i>		3,000
Function: Mining, Manufacture & Construction		
<i>Building Training</i>		8,000
TOTAL		14,000

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Ardlethan Preschool

ITEM	2023/2027 DELIVERY PROGRAM				
	2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
Ardlethan Preschool					
Revenues					
Fees					
Fundraising			737	4,752	8,128
Start Strong Fee Relief	37,980	0.50	37,980	37,980	37,980
Department of Education Funding	149,320	0.50	150,067	150,817	151,571
	187,300		188,784	193,549	197,679
Expenses					
Employment Costs					
Salaries & Wages - permanent staff	99,200	2.50	101,680	104,222	106,828
Salaries & Wages - casual staff	4,900	2.50	5,023	5,149	5,278
Superannuation	15,800	2.50	16,931	18,109	18,561
Leave provisions	13,200	2.50	13,530	13,868	14,215
Workers Compensation Insurance	4,500	2.50	4,613	4,728	4,846
Fixed Costs					
Staff Training	5,000	2.00	5,100	5,202	5,306
Insurance	2,471	2.00	2,520	2,570	2,621
Rates	2,241	3.00	2,308	2,377	2,448
Electricity	1,200	3.00	1,236	1,273	1,311
Water	1,000	3.00	1,030	1,061	1,093
Telephone	1,100	2.00	1,122	1,144	1,167
Subscriptions	2,000	2.00	2,040	2,081	2,123
Advertising	100	2.00	102	104	106
Printing & Stationery	1,200	2.00	1,224	1,248	1,273
Postage	300	2.00	306	312	318
IT	2,000	2.00	2,040	2,081	2,123
Consumables	8,149		5,000	5,000	5,000
M & R - Building & Grounds	2,000	2.00	2,040	2,081	2,123
Depreciation	20,939		20,939	20,939	20,939
	187,300		188,784	193,549	197,679
OPERATING RESULT					
	0		(0)	0	0
Transfer to/(from) Reserve					
	0		(0)	0	-

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Community Care

ITEM	2023/2027 DELIVERY PROGRAM				
	2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
Allawah Community Care - MSO					
<i>Revenues</i>					
CHSP Federal Grant	198,302	1.00	200,285	202,288	204,311
CHSP - Sundry Income		1.00	0	0	0
CHSP - Home Mods	19,136	1.00	19,327	19,520	19,715
CHSP - Home Maintenance	15,900	1.00	16,059	16,220	16,382
CHSP - Meals on Wheels	14,760	1.00	14,908	15,057	15,208
CHSP - Respite	11,458	1.00	11,573	11,689	11,806
CHSP - Domestic Assistance	15,334	1.00	15,487	15,642	15,798
CHSP - Social Support	2,108	1.00	2,129	2,150	2,172
	276,998		279,768	282,566	285,392
<i>Expenses</i>					
Admin Salary and Wages inc Oncosts	66,498	2.00	67,828	69,185	70,569
Council Administration	41,672		39,736	37,733	35,662
Sundry Administration Expenses		2.00			
Volunteers Training Expenses		2.00	0	0	0
Direct Service Costs					
- CHSP - Home Mods	38,272	2.00	39,037	39,818	40,614
- CHSP - Home Maintenance	34,450	2.00	35,139	35,842	36,559
- CHSP - Meals	26,333	2.00	26,859	27,396	27,944
- CHSP - Respite	27,663	2.00	28,216	28,780	29,356
- CHSP - Domestic Assistance	37,021	2.00	37,761	38,516	39,286
- CHSP - Social Support	5,090	2.00	5,192	5,296	5,402
	276,998		279,768	282,566	285,392
OPERATING RESULT	(0)		0	0	0

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Community Care

ITEM	2023/2027 DELIVERY PROGRAM				
	2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
Allawah Community Care - Community Transport					
<i>Revenues</i>					
Community Transport - CHSP	89,546	1.00	90,441	91,345	92,258
Community Transport - CTP	34,963	1.00	35,313	35,666	36,023
Community Transport - Client Income	4,830	1.00	4,878	4,927	4,976
Other Income	3,000	1.00	3,030	3,060	3,091
	132,339		133,662	134,998	136,348
<i>Expenses</i>					
Admin Salary and Wages inc Oncosts	58,018	2.00	59,178	60,362	61,569
Council Administration	19,851		20,049	20,250	20,452
Community Transport Services	54,470		54,435	54,386	54,327
Community Transport Vehicle Depreciation			0	0	0
	132,339		133,662	134,998	136,348
OPERATING RESULT					
	0		0	0	0
Allawah Community Care - Home Care Packages					
<i>Revenues</i>					
Home Care Packages Income	1,664,287	2.00	1,697,573	1,731,524	1,766,154
	1,664,287		1,697,573	1,731,524	1,766,154
<i>Expenses</i>					
Administration - Salaries & Wages	235,046	2.00	239,747	244,542	249,433
Administration - Superannuation	39,700	2.00	40,494	41,304	42,130
Administration - ELE	52,300	2.00	53,346	54,413	55,501
Administration - Employee Oncosts	(33,562)	2.00	(34,233)	(34,918)	(35,616)
Training	11,000	2.00	11,220	11,444	11,673
Administration - Travelling	500	2.00	510	520	530
Administration - Workers Comp Insurance	19,710	2.50	20,203	20,708	21,226
Administration - Other Employee Costs	3,500	2.00	3,570	3,641	3,714
Printing & Stationery	4,500	2.00	4,590	4,682	4,776
Subscriptions	5,000	2.00	5,100	5,202	5,306
Computer Expenses	17,500	2.00	17,850	18,207	18,571
Telephone	1,500	2.00	1,530	1,561	1,592
Postage	750	2.00	765	780	796
Advertising	2,000	2.00	2,040	2,081	2,123
Furniture & Fittings	1,000	2.00	1,020	1,040	1,061
Rent	46,800	2.00	47,736	48,691	49,665
Allawah Lodge Support	83,214		84,879	86,576	88,308
Council Administration/Management	79,594		81,966	84,385	86,846
Sundry Expenses	5,000	2.00	5,100	5,202	5,306
Volunteer Expenses	12,000	2.00	12,240	12,485	12,735
HCP Services	1,033,235	2.00	1,053,900	1,074,978	1,096,478
HCP Depreciation	44,000		44,000	44,000	44,000
	1,664,287		1,697,573	1,731,524	1,766,154
OPERATING RESULT					
	(0)		0	(0)	0

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Swimming Pools

SWIMMING POOLS

2023/2024 ESTIMATE

INCOME

Nil income

TOTAL INCOME

0

EXPENDITURE

Ardlethan

Insurance	6,305	
Liability Insurance	3,594	
Telephone	540	
Electricity charges	3,200	
Water charges	5,000	
Rates	1,619	
Repairs & Maintenance	10,000	
Operational Costs	8,000	
Contractors subsidy	20,000	58,258

Coolamon

Insurance	8,549	
Liability Insurance	3,594	
Telephone	540	
Electricity charges	20,000	
Water charges	6,500	
Rates	644	
Repairs & Maintenance	25,000	
Operational Costs	15,000	
Contractors subsidy	20,000	99,827

Ganmain

Insurance	6,115	
Liability Insurance	3,594	
Telephone	540	
Electricity charges	4,500	
Water charges	5,500	
Rates	1,683	
Repairs & Maintenance	20,000	
Operational Costs	8,000	
Contractors subsidy	20,000	69,933

TOTAL EXPENDITURE

228,018

NETT RESULTS

(228,018)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Local Rural Roads - Sealed & Unsealed

RURAL LOCAL ROADS - PRIORITY LIST

(FUNDING FROM ROADS COMPONENT OF THE FINANCIAL ASSISTANCE GRANT, OTHER GENERAL PURPOSE REVENUES AND SPECIFIC PURPOSE GRANTS/CONTRIBUTIONS)

SEALED LOCAL RURAL ROADS - MAINTENANCE	2023/2027 DELIVERY PROGRAM			
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
Rural Local Roads - Operational Expenditure	42,850	43,921	45,019	46,144
Rural Local Roads - Maintenance Expenditure	172,200	176,505	180,918	185,441
	215,050	220,426	225,937	231,585

These budget items include the installation, inspection, maintenance, replacement and repair of Council's Sealed Local Rural Road Network to Council's Intervention Standard.

UNSEALED LOCAL RURAL ROADS - MAINTENANCE	2023/2027 DELIVERY PROGRAM			
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
Rural Local Roads - Operational Expenditure	23,300	23,883	24,480	25,092
Rural Local Roads - Gravel Maintenance	406,600	416,765	427,184	437,864
Rural Local Roads - Harvest maintenance	155,100	158,978	162,952	167,026
	585,000	599,626	614,616	629,982

These budget items include the installation, inspection, maintenance, replacement and repair of Council's Un-sealed Local Rural Road Network to Council's Intervention Standard.

2023/2024 ROADS TO RECOVERY

ROAD	2023/2024	PROGRESS TOTAL
Rannock Road Reconstruction (Ardlethan Rd - Temora boundary 29.46-29.82)	88,200	88,200
Matong North Road Reconstruction (Canola Way - Ardlethan Rd 19.50-20.31)	115,506	203,706
Matong North Road Widening (Canola Way - Ardlethan Rd 21.63-24.45)	38,916	242,622
Lonsdales Lane Construction (Wildmans St - Lot 294 0.00-2.26)	211,536	454,158
Methul Road Reseal (Ardlethan Rd - Mirrool South Rd 20.08-21.84)	60,016	514,174
Rannock Road Reseal (Ardlethan Rd - Mannings Lane 5.46-8.43)	87,318	601,492
Counted in FLR - Marrar North Road \$113,679		

2023/2024 FIXING LOCAL ROADS

ROAD	2023/2024	PROGRESS TOTAL
FLR4 Marrar North Road Reconstruction (Canola Way - Springwood Rd 10.64-12.40, 20.11-20.35, 20.49-21.12, 21.22-21.55)	568,398	568,398

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN**Local Rural Roads - Sealed & Unsealed****2023/2024 VPA WORKS**

ROAD	2023/2024	PROGRESS TOTAL
Milbrae VPA - Seberry's Lane Reconstruction (Wallerrobie Rd - Doyles Ln 0.00-0.32)	56,000	56,000
Milbrae VPA - Wallerrobie Road Reconstruction (Ardlethan Rd - Yarranjerry Exchange 1.44-1.61, 5.49-6.27, 6.35-6.44, 3.59)	174,075	230,075

2023/2024 BITUMEN IMPROVEMENT

ROAD	2023/2024	PROGRESS TOTAL
Kockibitoo Road Reseal (Canola Way - boundary 1.8-4.00)	49,627	49,627
Marrar North Road Reseal (Canola Way - Springwood Road 0.00-3.80)	111,720	161,347

2023/2024 GRAVEL RESHEETING/IMPROVEMENT PROGRAMME

ROAD	2023/2024	PROGRESS TOTAL
Seymours Lane (Berry Jerry Ln - Johnson Hill 0.00-2.00)	23,900	23,900
Old Wagga Road (Springwood Rd - East West Rd 0.00-0.50)	5,975	29,875
Old Wagga Road (Springwood Rd - East West Rd 2.2-3.2)	11,950	41,825
Devlin Road (Winrows Ln - Poverty Ln 0-1.8)	21,510	63,335
Seymours Lane (Berry Jerry Ln - Johnson Hill 3.2-4.7)	17,925	81,260
Hawthorns Lane (Rannock Rd - Stinsons Ln 0-1.6)	19,120	100,380
Ariah Road (Tilyards Ln - Menzies 0-1.7)	20,315	120,695
Turners Lane (Hodges Ln - Johnsons Hill Rd 0-2)	23,900	144,595
Ramp Road (Murrelebale Rd - Coffin Rock Rd 3-5)	23,900	168,495
East West Road (Jones Ln - Seberry's Ln 0-2.4)	28,680	197,175
Flanagans Lane (Canola Way - boundary 3.5-5)	17,925	215,100
Flanagans Lane (Holgates Lan - boundary 0-1.4)	16,730	231,830
Ramp Road (Murrulebale Rd - Coffin Rock Rd 1.3-2.1)	9,560	241,390
Johnsons Hill Road (Briar Bush Ln - McNabbs Ln 0-0.9)	10,755	252,145
McCormacks Lane (Berry Jerry Ln - Springwood Rd 3-4)	11,950	264,095
Stewarts Lane (Bygoo Rd - end 0.5-2)	17,925	282,020
Brangalgan Road (Matong North Rd - Ardethan Rd 0.9-3.2)	27,485	309,505
Hayes Lane (Mirrool South Rd - Gilberts Ln 0-2)	23,900	333,405
Hayes Lane (Mirrool South Rd - Gilberts Ln 5.5-6)	5,975	339,380
Uley Lane (Ardlethan Rd - McDougalls Ln 1-2.1)	13,145	352,525
McDougalls Lane (Uley Ln - Irish Jims Ln 0-1.5)	17,925	370,450
Murrell Creek Road (Ardlethan Rd - Pamandi Rd 0-1.1)	13,145	383,595
Poverty Lane (Matong North Rd - Ardlethan Rd 0-0.8)	9,560	393,155
Spencers Lane (Bygoo Rd - class change 0-1.5)	17,925	411,080
Gilmores Lane (East West Road - gate 0.0-2.3)	27,485	438,565
Boundary Street, Ardlethan (Burley Griffin Way - Mumbledoon Rd (0.2-0.5)	3,585	442,150
Rands Tank Road (Grave Street - boundary 0-1.6)	19,120	461,270
Pamandi Road (Narrarnder Shire - Murrell Creek Rd 0-1.95)	23,303	484,573

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2023/2024 Town Works

OPERATIONAL & MAINTENANCE EXPENDITURE		2023/2024 ESTIMATE	
Ardlethan			
	Town Maintenance inc. inspections	22,800	
	Maintenance - slashing	6,900	
	Street Sweeping	3,200	
	Town Spraying	3,000	
	Footpath & K & G Maintenance & Repairs	3,000	38,900
Coolamon			
	Town Maintenance inc. inspections	61,400	
	Maintenance - slashing	11,600	
	Street Sweeping	5,800	
	Town Spraying	2,700	
	Footpath & K & G Maintenance & Repairs	3,000	84,500
Ganmain			
	Town Maintenance inc. inspections	34,500	
	Maintenance - slashing	3,200	
	Street Sweeping	5,400	
	Town Spraying	2,400	
	Footpath & K & G Maintenance & Repairs	3,100	48,600
Beckom			
	Town Maintenance inc. inspections	3,800	
	Maintenance - slashing	1,250	
	Town Spraying	1,250	
	Footpath & K & G Maintenance & Repairs	500	6,800
Marrar			
	Town Maintenance inc. inspections	7,500	
	Maintenance - slashing	1,600	
	Street Sweeping	1,250	
	Town Spraying	1,250	
	Footpath & K & G Maintenance & Repairs	500	12,100
Matong			
	Town Maintenance inc. inspections	4,800	
	Maintenance - slashing	2,100	
	Town Spraying	1,250	
	Footpath & K & G Maintenance & Repairs	500	8,650
		199,550	

This budget item includes the installation, inspection, maintenance, replacement and repair of the following:- trees, footpaths, signs for remote supervision and playground equipment to Council's Intervention Standard.

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2023/2024 Town Works

CAPITAL EXPENDITURE		2023/2024 ESTIMATE
Ardlethan		
	Bitumen Resealing	21,657
Coolamon		
	Bitumen Resealing	56,142
Ganmain		
	Bitumen Resealing	20,790
Beckom		
	Bitumen Resealing	0
Marrar		
	Bitumen Resealing	8,888
Matong		
	Bitumen Resealing	0
		107,477

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2023/2024 Town Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	DUNROBIN ST K&G STH SIDE (METHUL-BRUCE)		38,675	38,675
COOLAMON	DUNROBIN ST PATH NTH SIDE (COWABBIE-MIRROOL)		28,560	67,235
COOLAMON	K&G DEVLIN ST STH SIDE (COWABBIE-METHUL), METHUL ST WST SIDE (DEVLIN-BOOTH), BOOTH ST NTH SIDE (METHUL-COWABBIE)		135,363	202,598
COOLAMON	METHUL ST (WEST) LANE SEALING (BOOTH-DELVIN)		31,500	234,098
GANMAIN	INTERSECTION STREET LIGHTING			234,098
ARDLETHAN	YITHAN ST PATH WST SIDE (BARELLAN-PARK)		27,540	261,638
MARRAR	HARE ST & WEBB ST DRAINAGE IMPROVEMENTS/CAUSEWAYS		25,000	286,638
MARRAR	RAIL CROSSING PATH (YORK ST TO HODGES LANE) (DEFERRED FROM PREVIOUS YEAR)		18,100	304,738
GANMAIN	RAIL CROSSING PATH (LAKE ST TO DERRY ST) (DEFERRED FROM PREVIOUS YEAR)		39,690	344,428
<i>TOTAL</i>		-	344,428	344,428

2023/2024 Parks Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
ARDLETHAN	STEWART PARK IRRIGATION TELEMTRY	2,606		2,606
MARRAR	YORK & SEE STS STENCIL CRETE & K&G RENEWAL		26,500	29,106
<i>TOTAL</i>		2,606	26,500	29,106

2023/2024 Contributions Plan Works

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	LEWIS ST (WEST) LANE SEALING (BOOTH-DEVLIN)		32,200	32,200
COOLAMON	STINSON ST PATH NTH SIDE (BRUCE-LEWIS)		17,062	49,262
<i>TOTAL</i>		-	49,262	49,262

2023/2024 Drainage Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
				-
<i>TOTAL</i>		-	-	-

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2024/2025 Town Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	BRUCE ST (WEST) LANE SEAL (BOOTH-DEVLIN)		31,500	31,500
COOLAMON	COWABBIE ST (WEST) LANE SEAL (BOOTH-ORR)		36,800	68,300
COOLAMON	METHUL ST (WEST) LANE SEAL (DEVLING-CSC DEPOT)		18,200	86,500
COOLAMON				86,500
GANMAIN	HILL ST (HANNAH-BISHOP) & BISHOP ST (HILL-SPRING) ROAD SEAL		153,300	239,800
	<i>TOTAL</i>	-	239,800	239,800

2024/2025 Parks Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
MARRAR	SHADE SAIL BICENTENNIAL PARK		40,000	40,000
	<i>TOTAL</i>	-	40,000	40,000

2024/2025 Contributions Plan Works

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	DUNROBIN ST NTH SIDE PATH (COWABBIE-MIRROOL)		24,990	24,990
	<i>TOTAL</i>	-	24,990	24,990

2024/2025 Drainage Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	BREDINS LN DRAIN LINING NTH SIDE (LEWIS TO GOVT DAM)		528,950	528,950
	<i>TOTAL</i>	-	528,950	528,950

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2025/2026 Town Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	QUARRY LANE SEAL (COWABBIE-WATTLE)		84,000	84,000
GANMAIN	PARK ST SEAL (GRANT-HIGH)		51,300	135,300
GANMAIN	FORD ST PATH (LOCH TO SPORTS CLUB)		62,475	197,775
ARDLETHAN	CASSITERITE CRESCENT EAST LANE SEAL (REDMOND-NORTH)		28,000	225,775
COOLAMON	LEWIS ST PATH EST SIDE (STINSON-HAKEA)		41,550	267,325
COOLAMON	METHUL ST PATH EST SIDE (DOUGLAS-DUNROBIN)		41,162	308,487
<i>TOTAL</i>		-	308,487	308,487

2025/2026 Parks Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
ARDLETHAN	PRESCHOOL IRRIGATION TELEMTRY	2,606		2,606
	PLAYGROUND SHADESAIL		40,000	42,606
<i>TOTAL</i>		2,606	40,000	42,606

2025/2026 Contributions Plan Works

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	IVREACH ST EST SDE (LOUGHNAN-MANN) & KINGDON DR NTH & STH SID (IVERACH TO LOT 241) K&G		111,563	111,563
COOLAMON	STINSON ST STH SIDE LANE SEAL (METHUL-BRUCE)		18,200	129,763
<i>TOTAL</i>		-	129,763	129,763

2025/2026 Drainage Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	DUNROBIN ST NTH SIDE DRAIN LINING (THOMPSON-WILDMAN)		85,500	85,500
<i>TOTAL</i>		-	85,500	85,500

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

2026/2027 Town Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	BRUCE ST (WST SIDE) K&G (LEWIS-EXISTING K&G)		37,500	37,500
GANMAIN	MENANGLE ST (EST SIDE) (LOGAN LN-WRIGHT) & WRIGHT ST (NTH SIDE) (MENANGLE-EXISTING K&G) K&G		49,088	86,588
COOLAMON	DOUGLAS ST (STH SIDE) PATH (MIRROOL-MIMOSA)		22,312	108,900
ARDLETHAN	YITHAN ST (WST SIDE) K&G (BARELLAN-PARK)		55,038	163,938
COOLAMON	IVERACH ST (WEST) LANE SEAL (LOUGHNAN-MANN)		51,100	215,038
COOLAMON	MANN ST (NORTH) LANE SEAL (IVERACH-42 MANN)		15,400	230,438
MARRAR	YORK ST PATH (STH SIDE) (WOOD-LYNE)		30,720	261,158
<i>TOTAL</i>		-	261,158	261,158

2026/2027 Parks Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
	PLAYGROUND SHADE SAIL		40,000	40,000
<i>TOTAL</i>		-	40,000	40,000

2026/2027 Contributions Plan Works

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
COOLAMON	DEVLIN ST (STH SIDE)(COWABBIE-MIRROOL) & MIRROOL ST (EST SIDE)(DEVLIN-CHILDCARE) K&G		84,788	84,788
COOLAMON	STINSON ST STH SIDE PATH (LEWIS-BUS SHELTER)		4,462	89,250
<i>TOTAL</i>		-	89,250	89,250

2026/2027 Drainage Priorities

TOWN	DESCRIPTION	MAINT. ESTIMATE	CAPITAL ESTIMATE	PROGRESS TOTAL
GANMAIN	DEACON ST PIPED DRAINAGE (EST SIDE) (DERRY-CAVE)		117,800	117,800
<i>TOTAL</i>		-	117,800	117,800

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Regional Roads Works

	2023/2027 DELIVERY PROGRAM			
	2023/2024 ESTIMATE OPERATIONAL PLAN	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4
Repair Programme Funding	224,220	206,460	206,460	206,460
Regional Block Grant Funding	1,203,000	1,203,000	1,203,000	1,203,000
TOTAL	1,427,220	1,409,460	1,409,460	1,409,460
Works represented by:				
Regionals Road Maintenance	419,688	450,000	450,000	450,000
Repair Programme	448,440	412,920	412,920	412,920
Regional Roads Capital Works	559,092	546,540	546,540	546,540
	1,427,220	1,409,460	1,409,460	1,409,460

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Caravan Parks

CARAVAN PARKS		2023/2024 ESTIMATE	
INCOME			
Fees & Charges			89,591
		TOTAL INCOME	89,591
EXPENDITURE			
Ardlethan Short Stay Caravan Park			
	Insurance		
	Electricity		
	Water Charges	600	
	Rates		
	Operational Expenditure		
	Maintenance & Repairs	3,500	4,100
Coolamon Caravan Park			
	Insurance	1,079	
	Electricity	10,080	
	Water Charges	1,200	
	Rates	644	
	Caretaker	55,000	
	Maintenance & Repairs	3,000	71,003
		TOTAL EXPENDITURE	75,103
		NETT RESULT	14,488

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Non-Residential Rents

NON-RESIDENTIAL PREMISES		2023/2024 ESTIMATE	
INCOME			
Function: Health			
Coolamon Shire Medical Centre & Ganmain Medical Centre			25,903
Function: Recreation & Culture			
Allawah Community Centre			
	Allawah Community Care		46,800
Public Halls			
	Community Contributions		6,792
Function: Economic Affairs			
Ganmain Craft Cottage			1,418
Coolamon Railway Station			6,327
87 Cowabbie Street, Coolamon			0
Old Fire Station, Coolamon			425
Telecommunications Towers			
	Telstra	6,890	
	NSW Fire & Rescue	3,512	
	NSW Police	6,198	
	Optus	12,299	
	NBN	12,801	
	NSW Ambulance Service	5,803	47,503
Rural Transaction Centre			
	Beyond Bank	5,909	
	Rural Financial Counselling Service - NSW Southern Region	4,364	10,273
Business Park			
AIGT Lease			4,344
		TOTAL INCOME	149,785
EXPENDITURE			
Function: Health			
Coolamon Shire Medical Centre			
	Insurance	3,136	
	Water Charges	0	
	Rates	2,039	
	Maintenance & Repairs	5,000	10,175
Ganmain Medical Centre			
	Insurance	1,652	
	Water Charges	1,600	
	Rates	1,324	
	Maintenance & Repairs	1,500	6,076
Function: Recreation & Culture			
Allawah Community Centre			
	Insurance	2,564	
	Electricity & Gas	12,000	
	Water Charges		
	Rates	2,039	
	General Maintenance & Fixed Costs	10,000	26,602
Public Halls			
	Insurance	16,311	
	Electricity & Gas	0	
	Water Charges	500	
	Rates	4,066	
	General Maintenance & Fixed Costs		20,877

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Non-Residential Rents

NON-RESIDENTIAL PREMISES		2023/2024 ESTIMATE	
EXPENDITURE cont.			
Function: Economic Affairs			
Ganmain Craft Cottage			
	Insurance	1,359	
	Water Charges	400	
	Rates	1,324	
	General Maintenance & Fixed Costs	500	3,583
Old Fire Station, Coolamon			
	Insurance	784	
	Water Charges	450	
	Rates	561	
	General Maintenance & Fixed Costs	500	2,295
Telecommunications Tower			
	Insurance	3,824	
	Water Charges	0	
	Rates	473	
	Electricity	4,000	
	General Maintenance & Fixed Costs	0	8,297
Rural Transaction Centre			
	Insurance	2,422	
	Water Charges	500	
	Rates	1,467	
	General Maintenance & Fixed Costs	1,000	5,389
		TOTAL EXPENDITURE	81,000
		NETT RESULT	68,786

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Coolamon Early Childhood Centre (inc. National Competition Policy requirements)

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
S.1.2.1		Operating Revenues														
		Interest on Investments		3.50					3.50							
		Fees * (inclusive of CCS)	796,000	883,950	2.50	931,674	954,966	978,840	2.50	1,003,311	1,028,394	1,054,104	1,080,457	1,107,468	1,135,155	
		ISS & Preschool Subsidies	64,167	0		0	0	0		0	0	0	0	0	0	
		Sundry Income	6,273	0		0	0	0		0	0	0	0	0	0	
		Total Function Revenue	866,440	883,950		931,674	954,966	978,840		1,003,311	1,028,394	1,054,104	1,080,457	1,107,468	1,135,155	
S.1.2.1		Operating Expenditure														
		Salaries & Wages	530,000	520,200	2.50	533,205	546,535	560,198		574,203	588,558	603,272	618,354	633,813	649,658	
		Trainees		90,000	2.50	92,250	94,556	96,920		99,343	101,827	104,373	106,982	109,657	112,398	
		Superannuation	63,000	63,350	2.50	67,886	72,608	74,423		76,284	78,191	80,146	82,150	84,203	86,308	
		Employees Leave Entitlements	86,000	85,250	2.50	87,381	89,566	91,805		94,100	96,453	98,864	101,336	103,869	106,466	
		Training	7,500	6,000	2.00	6,120	6,242	6,367		6,494	6,624	6,756	6,891	7,029	7,170	
		Workers Compensation Insurance	21,000	25,000	2.50	25,625	26,266	26,923		27,596	28,286	28,993	29,718	30,461	31,223	
		Insurance	3,512	3,688	3.00	3,798	3,912	4,029		4,150	4,275	4,403	4,535	4,671	4,811	
		Telephone Rents & Charges	1,100	1,000	1.00	1,010	1,020	1,030		1,040	1,050	1,061	1,072	1,083	1,094	
		Administration Fee	10,000	10,000		10,000	10,000	10,000		10,000	10,000	10,000	10,000	10,000	10,000	
		Subscriptions	2,600	2,800	2.00	2,856	2,913	2,971		3,030	3,091	3,153	3,216	3,280	3,346	
		Advertising	750	750	2.00	765	780	796		812	828	845	862	879	897	
		Printing & Stationery	3,000	3,000	2.00	3,060	3,121	3,183		3,247	3,312	3,378	3,446	3,515	3,585	
		Computer	4,000	4,000	2.00	4,080	4,162	4,245		4,330	4,417	4,505	4,595	4,687	4,781	
		Bank Fees	600	600	2.00	612	624	636		649	662	675	689	703	717	
		Electricity & gas	5,000	5,500	3.00	5,665	5,835	6,010		6,190	6,376	6,567	6,764	6,967	7,176	
		Water Charges	2,500	2,600	3.00	2,678	2,758	2,841		2,926	3,014	3,104	3,197	3,293	3,392	
		Rates	3,015	4,258	3.00	4,386	4,518	4,654	3.70	4,826	5,005	5,190	5,382	5,581	5,787	
		Operational Expenditure														
		Consumables & Resources	26,000	10,000	2.00	10,200	10,404	10,612		10,824	11,040	11,261	11,486	11,716	11,950	
		Cleaning & Sanitary Supplies	16,000	17,500	2.00	17,850	18,207	18,571		18,942	19,321	19,707	20,101	20,503	20,913	
		Building - M & R	12,500	14,000	2.00	14,280	14,566	14,857		15,154	15,457	15,766	16,081	16,403	16,731	
		Grounds - M & R	5,000	5,500	2.00	5,610	5,722	5,836		5,953	6,072	6,193	6,317	6,443	6,572	
		Depreciation - Buildings	39,200	38,730		39,414	40,109	40,816		41,535	42,266	43,009	43,764	44,532	45,313	
		Depreciation - Other Structures	2,300	2,300		2,300	2,300	2,300		2,300	2,300	2,300	2,300	2,300	2,300	
		Total Function Expenditure	844,577	916,026		938,730	964,424	987,723		1,011,628	1,036,125	1,061,221	1,086,938	1,113,288	1,140,288	
		OPERATING RESULT	21,863	(32,076)		(7,057)	(9,458)	(8,883)		(8,317)	(7,731)	(7,117)	(6,481)	(5,820)	(5,133)	
		Capital Grants, Contributions & Donations				0	0	0		0	0	0	0	0	0	
		OPERATING RESULT	21,863	(32,076)		(7,057)	(9,458)	(8,883)		(8,317)	(7,731)	(7,117)	(6,481)	(5,820)	(5,133)	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Coolamon Early Childhood Centre (inc. National Competition Policy requirements)

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		OPERATING RESULT	21,863	(32,076)		(7,057)	(9,458)	(8,883)		(8,317)	(7,731)	(7,117)	(6,481)	(5,820)	(5,133)
		Less: Corporate Taxation Equivalent (30%)	6,559	0		0	0	0		0	0	0	0	0	0
		OPERATING RESULT AFTER TAX	15,304	(32,076)		(7,057)	(9,458)	(8,883)		(8,317)	(7,731)	(7,117)	(6,481)	(5,820)	(5,133)
		Add: Non-cash operating expenses													
		Depreciation	41,500	41,030		41,714	42,409	43,116		43,835	44,566	45,309	46,064	46,832	47,613
		Corporate Taxation Equivalent	6,559	0		0	0	0		0	0	0	0	0	0
		Employees Leave Entitlements	15,400	15,000	2.50	15,375	15,759	16,153		16,557	16,971	17,395	17,830	18,276	18,733
			63,459	56,030		57,089	58,168	59,269		60,392	61,537	62,704	63,894	65,108	66,346
		CURRENT FUNDS AVAILABLE	78,763	23,954		50,032	48,710	50,386		52,075	53,806	55,587	57,413	59,288	61,213
		Less: Capital expenses (non-operating funds deployed)													
		MISCELLANEOUS OPERATING													
		Decrease in payable													
		INVESTING ACTIVITIES													
		Capital Improvements	10,000	41,030		41,714	42,409	43,116		43,835	44,566	45,309	46,064	46,832	47,613
		FINANCING ACTIVITIES													
		Repayment of loans (principal)	20,000	0		10,000	10,000	10,000		10,000	10,000	10,000	10,000	10,000	10,000
			30,000	41,030		51,714	52,409	53,116		53,835	54,566	55,309	56,064	56,832	57,613
		Add: Capital incomes (non-operating funds employed)													
		MISCELLANEOUS OPERATING													
		INVESTING ACTIVITIES													
		FINANCING ACTIVITIES													
			0	0		0	0	0		0	0	0	0	0	0
		NETT CHANGE IN "CASH" HELD	48,763	(17,076)		(1,682)	(3,699)	(2,730)		(1,760)	(760)	278	1,349	2,456	3,600
		Transfers to CECC Restriction		0		0	0	0		0	0	278	1,349	2,456	3,600
		Transfers to External Grant Restrictions	0	0											
		Transfer to Internal Grant Restrictions	0	0											
			0	0		0	0	0		0	0	278	1,349	2,456	3,600
		Transfers from CECC Restriction	0	17,076		1,682	3,699	2,730		1,760	760	0	0	0	0
		Transfers from External Grant Restrictions													
		Transfer from Internal Grant Restrictions													
			0	17,076		1,682	3,699	2,730		1,760	760	0	0	0	0
		NETT CHANGE IN UNRESTRICTED CASH	48,763	(17,076)		(1,682)	(3,699)	(2,730)		(1,760)	(760)	278	1,349	2,456	3,600

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Fund (produced for National Competition Policy Purposes)

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
			2023/2027 DELIVERY PROGRAM											
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	Operating Result													
ALL-A	Allawah Lodge	(23,827)	(79,412)		269,106	243,084	228,415		212,836	195,965	177,736	158,086	136,944	114,241
ALL-B	Allawah Village	2,484	22,062	-	23,817	28,204	37,920		35,064	34,973	32,979	31,290	26,870	26,549
	TOTAL OPERATING RESULT INC. ASSET SALES	(21,343)	(57,350)		292,922	271,288	266,335		247,901	230,938	210,715	189,375	163,814	140,790
	Less: Corporate Taxation Equivalent (30%)	0	0		87,877	81,386	79,900		74,370	69,281	63,215	56,813	49,144	42,237
	OPERATING RESULT AFTER TAX	(21,343)	(57,350)		205,046	189,902	186,434		173,531	161,657	147,501	132,563	114,670	98,553
	Capital Contributions & Donations	0	0		0	0	0		0	0	0	0	0	0
		0	0		0	0	0		0	0	0	0	0	0
	OPERATING RESULT AFTER CAPITAL AMOUNTS	(21,343)	(57,350)		205,046	189,902	186,434		173,531	161,657	147,501	132,563	114,670	98,553
	Add: Non-cash operating expenses													
	Depreciation	457,540	476,045		483,657	491,398	490,234		498,058	506,014	514,104	522,330	530,695	539,201
	Employees Leave Entitlements	25,000	29,000	2.50	29,725	30,468	31,230		32,011	32,811	33,631	34,472	35,334	36,217
	Corporate Taxation Equivalent	0	0		87,877	81,386	79,900		74,370	69,281	63,215	56,813	49,144	42,237
		482,540	505,045		601,259	603,253	601,364		604,439	608,106	610,949	613,614	615,173	617,655
	Less: Non-cash operating incomes													
	CURRENT FUNDS AVAILABLE	461,197	447,695		806,305	793,155	787,798		777,970	769,763	758,450	746,177	729,842	716,208

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Fund (produced for National Competition Policy Purposes)

REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
			2023/2027 DELIVERY PROGRAM											
			2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
	CURRENT FUNDS AVAILABLE	461,197	447,695		806,305	793,155	787,798		777,970	769,763	758,450	746,177	729,842	716,208
	Less: Capital expenses (non-operating funds deployed)													
	MISCELLANEOUS OPERATING													
	Reduction in Provisions	0	0	2.50	0	0	0		0	0	0	0	0	0
	Decrease in Grant Payables	0	0		0	0	0		0	0	0	0	0	0
	Decrease in Liabilities	2,463,034	196,000		259,000	259,000	262,500		273,000	273,000	273,000	280,000	280,000	280,000
	INVESTING ACTIVITIES													
	Acquisition of assets	180,000	476,045		483,657	491,398	490,234		498,058	506,014	514,104	522,330	530,695	539,201
	FINANCING ACTIVITIES													
	Repayment of Internal Loan from General Fund	2,643,034	672,045		742,657	750,398	752,734		771,058	779,014	787,104	802,330	810,695	819,201
	Add: Capital incomes (non-operating funds employed)													
	MISCELLANEOUS OPERATING													
	Carrying amount of assets sold/written off	0	0		0	0	0		0	0	0	0	0	0
	Increase in Grant Payables													
	Increase in Liabilities	1,050,000	1,700,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
	FINANCING ACTIVITIES													
	Repayment of Internal Loan from General Fund	1,050,000	1,700,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
	NETT CHANGE IN "CASH" HELD	(1,131,837)	1,475,650		563,647	542,756	535,064		506,911	490,749	471,347	443,847	419,147	397,007
	Transfers to External Restrictions	1,050,000	1,700,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
	Transfers from External Restrictions	2,463,034	196,000		259,000	259,000	262,500		273,000	273,000	273,000	280,000	280,000	280,000
	NETT CHANGE IN "CASH " ALLAWAH FUND ASSET	281,197	(28,350)		322,647	301,756	297,564		279,911	263,749	244,347	223,847	199,147	177,007

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Lodge - Detailed

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2024/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		OPERATING RESULT	(23,827)	(79,412)		269,106	243,084	228,415		212,836	195,965	177,736	158,086	136,944	114,241
		Capital Contributions & Donations				0	0	0		0	0	0	0	0	0
			0	0		0	0	0		0	0	0	0	0	0
		OPERATING RESULT AFTER CAPITAL AMOUNTS	(23,827)	(79,412)		269,106	243,084	228,415		212,836	195,965	177,736	158,086	136,944	114,241
		Add: Non-cash operating expenses													
		Allawah Lodge Depreciation	264,400	254,429		257,609	260,829	264,090		267,391	270,733	274,118	277,544	281,013	284,526
		Employees Leave Entitlements	25,000	29,000	2.50	29,725	30,468	31,230		32,011	32,811	33,631	34,472	35,334	36,217
			289,400	283,429		287,334	291,298	295,320		299,402	303,544	307,749	312,016	316,347	320,743
		Less: Non-cash operating incomes													
		CURRENT FUNDS AVAILABLE	265,573	204,017		556,440	534,382	523,735		512,238	499,509	485,485	470,101	453,291	434,984
		Less: Capital expenses (non-operating funds deployed)													
		MISCELLANEOUS OPERATING													
		Employees Leave Entitlements on Retirement			2.50										
		Decrease in Grant Payables													
		Accommodation Payments Repayments	2,274,952								0	0	0	0	0
		INVESTING ACTIVITIES													
		Allawah Lodge refurbishment/IT	100,000	254,429		257,609	260,829	264,090		267,391	270,733	274,118	277,544	281,013	284,526
		Capital Improvements (Stages 1-3)													
		FINANCING ACTIVITIES													
			2,374,952	254,429		257,609	260,829	264,090		267,391	270,733	274,118	277,544	281,013	284,526
		Add: Capital incomes (non-operating funds employed)													
		MISCELLANEOUS OPERATING													
		Accommodation Payments Receipts	550,000	1,200,000											
		Increase in Grant Payables													
		Restricted funds no longer restricted													
		FINANCING ACTIVITIES													
		Internal Loan Repayment		50,000		50,000	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000
			550,000	1,250,000		50,000	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000
		NETT CHANGE IN "CASH" HELD	(1,559,379)	1,199,588		348,831	323,552	309,645		294,847	278,775	261,367	242,557	222,278	200,458
		Transfers to External Restrictions													
		Allawah Lodge Accommodation Payments	550,000	1,200,000		0	0	0		0	0	0	0	0	0
			550,000	1,200,000		0	0	0		0	0	0	0	0	0
		Transfers from External Restrictions													
		Allawah Lodge Accommodation Payments	2,274,952	0		0	0	0		0	0	0	0	0	0
			2,274,952	0		0	0	0		0	0	0	0	0	0
		Coolamdn Shire Council – Delivery Program 2023/2027 & Operational Plan 2023/2024													94
		NETT CHANGE IN ALLAWAH LODGE "CASH" HELD	165,573	(412)		348,831	323,552	309,645		294,847	278,775	261,367	242,557	222,278	200,458

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Village - Detailed

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN													
				2023/2027 DELIVERY PROGRAM													
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2024/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
S.1.2.1		INCOME															
		Maintenance Fees	135,000	136,500	139,750	139,750	143,000		143,000	146,250	146,250	149,500	149,500	152,750			
		Loan Licence Retention	149,248	148,959	147,306	154,183	153,753		152,675	152,124	152,955	151,195	150,212	150,952			
		Interest on Investments	130,329	161,991	171,653	179,172	186,844	3.50	194,734	202,156	209,575	216,924	223,970	230,860			
			414,577	447,450	458,709	473,105	483,597		490,409	500,530	508,780	517,619	523,681	534,562			
S.1.2.1		EXPENDITURE															
		Insurance	27,154	28,512	29,367	30,248	31,156		32,090	33,053	34,044	35,066	36,118	37,201			
		Management Fee	37,827	44,745	45,871	47,311	48,360		49,041	50,053	50,878	51,762	52,368	53,456			
		Electricity	1,400	1,500	1,545	1,591	1,639		1,688	1,739	1,791	1,845	1,900	1,957			
		Water Charges	20,000	20,000	20,600	21,218	21,855		22,510	23,185	23,881	24,597	25,335	26,095			
		Rates	25,052	26,516	27,312	28,131	28,975	3.70	30,047	31,159	32,311	33,507	34,747	36,032			
		Administration Expenses	2,520	2,500	2,550	2,601	2,653		2,706	2,760	2,815	2,872	2,929	2,988			
		Buildings - Repairs & Maintenance	60,000	45,000	45,900	46,818	47,754		48,709	49,684	50,677	51,691	52,725	53,779			
		Garden Maintenance	45,000	35,000	35,700	36,414	37,142		37,885	38,643	39,416	40,204	41,008	41,828			
		Depreciation - Land Improvements	420	473	473	473	473		473	473	473	473	473	473			
		Depreciation - Buildings	188,720	216,943	221,375	225,896	221,472		225,995	230,608	235,314	240,113	245,009	250,003			
		Depreciation - Other Structures	4,000	4,200	4,200	4,200	4,200		4,200	4,200	4,200	4,200	4,200	4,200			
			412,093	425,388	434,892	444,901	445,678		455,344	465,556	475,801	486,330	496,812	508,013			
		Gain/(Loss) Sale of Property				0											
		OPERATING RESULT	2,484	22,062	23,817	28,204	37,920		35,064	34,973	32,979	31,290	26,870	26,549			
		Capital Contributions & Donations		0	0	0	0		0	0	0	0	0	0			
			0	0	0	0	0		0	0	0	0	0	0			
		OPERATING RESULT AFTER CAPITAL AMOUNTS	2,484	22,062	23,817	28,204	37,920		35,064	34,973	32,979	31,290	26,870	26,549			
		Add: Non-cash operating expenses															
		Allawah Village Depreciation	193,140	221,616	226,048	230,569	226,144		230,667	235,281	239,986	244,786	249,682	254,675			
			193,140	221,616	226,048	230,569	226,144		230,667	235,281	239,986	244,786	249,682	254,675			
		Less: Non-cash operating incomes															
		CURRENT FUNDS AVAILABLE	195,624	243,678	249,865	258,773	264,064		265,732	270,254	272,965	276,076	276,551	281,225			

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Allawah Village - Detailed

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		CURRENT FUNDS AVAILABLE	195,624	243,678		249,865	258,773	264,064		265,732	270,254	272,965	276,076	276,551	281,225
		Less: Capital expenses (non-operating funds deployed)													
		MISCELLANEOUS OPERATING													
		Allawah Village Loan Licence Retentions/Repayments	188,082	196,000		259,000	259,000	262,500		273,000	273,000	273,000	280,000	280,000	280,000
		INVESTING ACTIVITIES													
		Acquisition of assets													
		- Allawah Village refurbishment	80,000	221,616		226,048	230,569	226,144		230,667	235,281	239,986	244,786	249,682	254,675
		- Retirement Village Unit													
		FINANCING ACTIVITIES													
		Internal Loan Repayment		50,000		50,000	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000
			268,082	467,616		535,048	539,569	538,644		553,667	558,281	562,986	574,786	579,682	584,675
		Add: Capital incomes (non-operating funds employed)													
		MISCELLANEOUS OPERATING													
		Carrying Amount of Asset Sold													
		Allawah Village Loan Licence Received	500,000	500,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
			500,000	500,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
		NETT CHANGE IN "CASH" HELD	427,542	276,062		214,817	219,204	225,420		212,064	211,973	209,979	201,290	196,870	196,549
		Transfers to External Restrictions													
		Allawah Village Loan Licence	500,000	500,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
			500,000	500,000		500,000	500,000	500,000		500,000	500,000	500,000	500,000	500,000	500,000
		Transfers from External Restrictions													
		Allawah Village Loan Licence	188,082	196,000		259,000	259,000	262,500		273,000	273,000	273,000	280,000	280,000	280,000
			188,082	196,000		259,000	259,000	262,500		273,000	273,000	273,000	280,000	280,000	280,000
		NETT CHANGE IN ALLAWAH VILLAGE "CASH" HELD	115,624	(27,938)		(26,183)	(21,796)	(12,080)		(14,936)	(15,027)	(17,021)	(18,710)	(23,130)	(23,451)

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Waste Management

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
S.2.2.4		Operating Revenues														
		Service: Corporate Services														
		Income - DWM & Waste Mgt Charges	788,840	675,038	3.00	695,289	716,148	737,632	3.70	764,925	793,227	822,576	853,012	884,573	917,302	
		Income - Waste Management Charges		153,756	3.00	158,369	163,120	168,013	3.70	174,230	180,676	187,361	194,294	201,483	208,937	
		Abandoned - Pensioners	(44,685)	(44,000)	3.00	(45,320)	(46,680)	(48,080)	3.70	(49,859)	(51,704)	(53,617)	(55,601)	(57,658)	(59,791)	
		Abandoned - Others	(500)	(500)	3.00	(515)	(530)	(546)	3.70	(567)	(588)	(609)	(632)	(655)	(679)	
		Grant - Pensioner Subsidy	23,509	24,200	3.00	24,926	25,674	26,444	3.70	27,422	28,437	29,489	30,580	31,712	32,885	
		Transfer from Doubtful Rates Suspende				0	0	0		0	0	0	0	0	0	
		Extra Charges	2,400	2,400		2,400	2,400	2,400		2,400	2,400	2,400	2,400	2,400	2,400	
		Interest on Investments - Bank	24,638	22,846	3.50	23,975	26,024	28,223	3.50	30,579	32,386	35,465	38,963	42,913	46,334	
		Tip Access Fees	40,000	50,000	1.00	50,500	51,005	51,515		52,030	52,551	53,076	53,607	54,143	54,684	
		Sale of Recyclables	79,046	30,000	1.00	30,300	30,603	30,909		31,218	31,530	31,846	32,164	32,486	32,811	
		Total Function Revenue	913,248	913,740		939,924	967,763	996,510		1,032,378	1,068,916	1,107,987	1,148,787	1,191,396	1,234,883	
S.2.2.4		Operating Expenditure														
		Service: Corporate Services														
		Salaries & Wages inc. oncosts	23,300	23,900	2.50	24,498	25,110	25,738		26,381	27,041	27,717	28,410	29,120	29,848	
		Transfer to Doubtful Rates Suspende	92	100	3.00	103	106	109	3.70	113	118	122	126	131	136	
		Sundry Expenditure	7,000	5,000		5,000	5,000	5,000		5,000	5,000	5,000	5,000	5,000	5,000	
		Administration Fee	81,613	91,374		93,992	96,776	99,651		103,238	106,892	110,799	114,879	119,140	123,488	
			112,005	120,374		123,593	126,992	130,498		134,732	139,050	143,638	148,415	153,391	158,472	
		Service: Engineering & Works														
		Operational:														
		Contractors Collection Charges	150,000	175,206	3.00	180,462	185,876	191,452		197,196	203,112	209,205	215,481	221,946	228,604	
		Recycling Collection, Transport & Deposit	100,000	99,788	3.00	102,782	105,865	109,041		112,312	115,682	119,152	122,727	126,408	130,201	
		Garbage Depot Maintenance	200,000	220,000	2.00	224,400	228,888	233,466		238,135	242,898	247,756	252,711	257,765	262,920	
		Staff - Contracts & Salaries	181,500	166,000	3.00	170,980	176,109	181,393		186,834	192,439	198,213	204,159	210,284	216,592	
		Insurance	412	473	3.00	487	501	516		532	548	564	581	599	617	
		Organics Collection	39,816	46,564	3.00	47,961	49,400	50,882		52,409	53,981	55,600	57,268	58,986	60,756	
		Plant expenditure	20,000	20,000	2.00	20,400	20,808	21,224		21,649	22,082	22,523	22,974	23,433	23,902	
		Town/Farm Cleanups	6,000	10,000	2.00	10,200	10,404	10,612		10,824	11,041	11,262	11,487	11,717	11,951	
			697,728	738,031		757,672	777,852	798,587		819,891	841,782	864,275	887,388	911,138	935,543	
		Depreciation														
		Depreciation - Plant	34,000	34,000	-	34,000	34,000	34,000		34,000	34,000	34,000	34,000	34,000	34,000	
		Depreciation - Buildings	7,200	7,200	-	7,200	7,200	7,200		7,200	7,200	7,200	7,200	7,200	7,200	
		Depreciation - Other Structures	30,800	31,844	-	31,844	31,844	31,844		31,844	31,844	31,844	31,844	31,844	31,844	
			72,000	73,044		73,044	73,044	73,044		73,044	73,044	73,044	73,044	73,044	73,044	
		Total Function Expenditure	881,733	931,449		954,309	977,888	1,002,129		1,027,668	1,053,876	1,080,957	1,108,847	1,137,573	1,167,059	
		Gain/(Loss) Sale of Property/Equipment		15,999						15,999				15,999		
		OPERATING RESULT	31,515	(1,710)		(14,385)	(10,125)	(5,619)		20,710	15,040	27,031	39,940	69,822	67,825	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Waste Management

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		OPERATING RESULT	31,515	(1,710)		(14,385)	(10,125)	(5,619)		20,710	15,040	27,031	39,940	69,822	67,825
		Capital Grants, Contributions & Donations					0	0		0	0	0	0	0	0
		OPERATING RESULT AFTER CAPITAL AMOUNTS	31,515	(1,710)		(14,385)	(10,125)	(5,619)		20,710	15,040	27,031	39,940	69,822	67,825
		Add: Non-cash operating expenses													
		Depreciation	72,000	73,044		73,044	73,044	73,044		73,044	73,044	73,044	73,044	73,044	73,044
		Increase in Bad & Doubtful Debts	92		3.00				3.70						
			72,092	73,044		73,044	73,044	73,044		73,044	73,044	73,044	73,044	73,044	73,044
		Less: Non-cash operating incomes													
		CURRENT FUNDS AVAILABLE	103,607	71,335		58,659	62,920	67,426		93,754	88,084	100,075	112,985	142,867	140,869
		Less: Capital expenses (non-operating funds deployed)													
		MISCELLANEOUS OPERATING													
		Increase in Rates Receivable D/Debts	92	100	3.00	103	106	109	3.70	113	118	122	126	131	136
		INVESTING ACTIVITIES													
		Acquisition of assets													
		Transfer Stations & Depot Alterations Plant (PL300)	300,000	39,000						42,000				45,000	
		FINANCING ACTIVITIES													
			300,092	39,100		103	106	109		42,113	118	122	126	45,131	136
		Add: Capital incomes (non-operating funds employed)													
		MISCELLANEOUS OPERATING													
		INVESTING ACTIVITIES													
		Book value of assets sold		1						1				1	
		FINANCING ACTIVITIES													
			0	1		0	0	0		1	0	0	0	1	0
		NETT CHANGE IN "CASH" HELD	(196,485)	32,236		58,556	62,813	67,316		51,642	87,967	99,953	112,858	97,737	140,733
		Transfers to DWM Restriction	0	32,236		58,556	62,813	67,316		51,642	87,967	99,953	112,858	97,737	140,733
		Transfers from DWM Restriction	196,485	0		0	0	0		0	0	0	0	0	0
		NETT CHANGE IN UNRESTRICTED CASH	0	0		0	0	0		0	0	0	0	0	0

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Coolamon Shire Sewerage (inc. National Competition Policy Requirements)

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN												
				2023/2027 DELIVERY PROGRAM												
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10	
S.1.2.4		Operating Revenues														
		Service: Corporate Services														
		Sewerage - Rates & Service Charges	736,857	723,453	3.00	745,157	767,511	790,537	3.70	819,786	850,119	881,573	914,191	948,016	983,093	
		Annual Capital Contributions via Rates		28,684		28,684	28,684	28,684		28,684	28,684	28,684	28,684	28,684	28,684	
		Abandoned - Pensioners	(27,563)	(27,000)	3.00	(27,810)	(28,644)	(29,504)	3.70	(30,595)	(31,727)	(32,901)	(34,119)	(35,381)	(36,690)	
		Abandoned - Others	(500)	(500)	3.00	(515)	(530)	(546)	3.70	(567)	(588)	(609)	(632)	(655)	(679)	
		Grant - Pensioner Subsidy	14,716	14,850	3.00	15,296	15,754	16,227	3.70	16,827	17,450	18,096	18,765	19,460	20,180	
		Extra Charges	2,500	2,000		2,000	2,000	2,000		2,000	2,000	2,000	2,000	2,000	2,000	
		Interest on Investments	58,787	77,036	3.50	79,208	81,139	83,330	3.50	69,970	30,174	27,914	25,955	24,331	23,075	
S.1.2.11		Sundry Income inc Effluent Reuse	1,233	2,000	1.00	2,020	2,040	2,061		2,081	2,102	2,123	2,144	2,166	2,187	
			786,030	820,523		844,039	867,954	892,789		908,187	898,213	926,879	956,990	988,620	1,021,849	
		Total Function Revenue	786,030	820,523		844,039	867,954	892,789		908,187	898,213	926,879	956,990	988,620	1,021,849	
S.1.2.4		Operating Expenditure														
		Service: Corporate Services														
		Salaries & Wages inc. oncosts	67,500	69,500	2.50	71,238	73,018	74,844		76,715	78,633	80,599	82,614	84,679	86,796	
		Training	500	1,000		1,000	1,000	1,000		1,000	1,000	1,000	1,000	1,000	1,000	
		Transfer to Doubtful Rates Suspense	914	1,000	3.00	1,030	1,061	1,093	3.70	1,133	1,175	1,219	1,264	1,310	1,359	
		Administration Fee	75,921	82,052		84,404	86,795	89,279		90,819	89,821	92,688	95,699	98,862	102,185	
			144,835	153,552		157,672	161,874	166,216		169,667	170,629	175,505	180,576	185,851	191,340	
		Service: Engineering & Works														
		Operational:														
		Insurance	12,548	14,000	3.00	14,420	14,853	15,298		15,757	16,230	16,717	17,218	17,735	18,267	
		Energy Costs	36,000	36,000	3.00	37,080	38,192	39,338		40,518	41,734	42,986	44,275	45,604	46,972	
		Water Charges	11,000	12,000	3.00	12,360	12,731	13,113		13,506	13,911	14,329	14,758	15,201	15,657	
		Rates	3,612	3,738	3.00	3,850	3,965	4,084	3.70	4,235	4,392	4,554	4,723	4,898	5,079	
		Treatment Works - Working Expenses	127,000	140,000	2.00	142,800	145,656	148,569		151,541	154,571	157,663	160,816	164,032	167,313	
		Plant Operating Expenses	2,000	2,000	2.00	2,040	2,081	2,122		2,165	2,208	2,252	2,297	2,343	2,390	
		Sundries	568	500	2.00	510	520	531		541	552	563	574	586	598	
			192,728	208,238		213,060	217,998	223,055		228,263	233,598	239,064	244,663	250,399	256,276	
		Maintenance & Repairs:														
		Sewers - Maintenance & Repairs	65,000	50,000	2.00	51,000	52,020	53,060		54,122	55,204	56,308	57,434	58,583	59,755	
		Pump Stations - Maintenance & Repairs	75,000	35,000	2.00	35,700	36,414	37,142		37,885	38,643	39,416	40,204	41,008	41,828	
S.1.2.11		Effluent Reuse - Maintenance & Repairs	20,000	22,000	2.00	22,440	22,889	23,347		23,814	24,290	24,776	25,271	25,777	26,292	
			160,000	107,000		109,140	111,323	113,549		115,820	118,137	120,499	122,909	125,368	127,875	

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Coolamon Shire Sewerage (inc. National Competition Policy Requirements)

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN													
				2023/2027 DELIVERY PROGRAM													
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
		Depreciation															
		Depreciation - Other Structures	6,400	6,629		6,629	6,629	6,629		6,629	6,629	6,629	6,629	6,629	6,629	6,629	6,629
		Depreciation - Plant	5,000	3,461		3,461	3,461	3,461		3,461	3,461	3,461	3,461	3,461	3,461	3,461	3,461
		Depreciation - Buildings	1,800	1,649		1,649	1,649	1,649		1,649	1,649	1,649	1,649	1,649	1,649	1,649	1,649
		Depreciation - Network	268,000	276,929	-	296,225	301,357	306,576		319,419	427,498	434,819	442,261	449,828	457,521	465,274	473,026
			281,200	288,667		307,963	313,095	318,314		331,157	439,236	446,557	453,999	461,566	469,259	476,951	484,643
		<i>Total Function Expenditure</i>	778,763	757,456		787,834	804,291	821,134		844,908	961,600	981,625	1,002,148	1,023,184	1,044,749	1,066,300	1,087,851
		OPERATING RESULT	7,267	63,066		56,205	63,664	71,655		63,279	(63,387)	(54,746)	(45,158)	(34,564)	(22,900)	(11,305)	(1,300)
		Less: Corporate Taxation Equivalent (30%)	2,180	18,920		16,862	19,099	21,496		18,984	0	0	0	0	0	0	0
		OPERATING RESULT AFTER TAX	5,087	44,146		39,343	44,565	50,159		44,295	(63,387)	(54,746)	(45,158)	(34,564)	(22,900)	(11,305)	(1,300)
		Capital Grants, Contributions & Donations															
		NSW Local Government Recovery Grant		800,000													
		Developer Contribution (Cool Business Park)	699,611														
		Developer Contribution (Gregor)		69,091													
		Developer Contributions inc Ard Sewer	11,901														
		SSWP - Coolamon STW Upgrade	0							4,954,410							
			711,512	869,091		0	0	0		4,954,410	0	0	0	0	0	0	0
		OPERATING RESULT	716,599	913,237		39,343	44,565	50,159		4,998,705	(63,387)	(54,746)	(45,158)	(34,564)	(22,900)	(11,305)	(1,300)
		Add: Non-cash operating expenses															
		Depreciation	281,200	288,667		307,963	313,095	318,314		331,157	439,236	446,557	453,999	461,566	469,259	476,951	484,643
		Increase in Bad & Doubtful Debts	914		3.00				3.70								
		Corporate Taxation Equivalent	2,180	18,920		16,862	19,099	21,496		18,984	0	0	0	0	0	0	0
			284,294	307,587		324,825	332,194	339,810		350,141	439,236	446,557	453,999	461,566	469,259	476,951	484,643
		Less: Non-cash operating incomes															
		Developer Assets	0	0		0	0	0		0	0	0	0	0	0	0	0
		CURRENT FUNDS AVAILABLE	1,000,893	1,220,824		364,168	376,759	389,968		5,348,847	375,849	391,811	408,841	427,002	446,359	465,054	483,705

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN
Coolamon Shire Sewerage (inc. National Competition Policy Requirements)

STRATEGIC PLAN REFERENCE	REF	ITEM	2022/2023 ADJ BUDGET AS AT 31/03/23	2023/2033 LONG TERM FINANCIAL PLAN											
				2023/2027 DELIVERY PROGRAM											
				2023/2024 ESTIMATE OPERATIONAL PLAN	INFL. %	2034/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4	INFL. %	2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10
		CURRENT FUNDS AVAILABLE	1,000,893	1,220,824		364,168	376,759	389,968		5,348,847	375,849	391,811	408,841	427,002	446,359
		Less: Capital expenses (non-operating funds deployed)													
		MISCELLANEOUS OPERATING													
		Increase in Rates Receivable D/Debts	914	1,000	3.00	1,030	1,061	1,093	3.70	1,133	1,175	1,219	1,264	1,310	1,359
		INVESTING ACTIVITIES													
		Asset Renewals						452,287		6,153,593					
		- Coolamon STW Renewal						452,287		6,153,593					
		- Sewer Infrastructure Replacements/Refurbishments	236,920	288,667		307,963	313,095	318,314		331,157	439,236	446,557	453,999	461,566	469,259
		Asset Expansions													
		- Plant	46,085												
		- Buildings/Other Structures	54,273												
		- Sewer Extensions (Gregor Subdivision)		69,091											
		- Sewer Exenstion (Coolamon Business)	699,611												
		- Sewer Exenstion (Loch Street)													
		- Effluent Reuse Upgrade		400,000											
		- Waste Water Dams		400,000											
		- Developer Extensions	18,925												
		Advance to deferred debtors													
		FINANCING ACTIVITIES													
		Repayment of loans (principal)		0		0	0	0		0	0	0	0	0	0
		Repayment of other debts													
			1,056,728	1,158,758		308,993	314,156	771,693		6,485,883	440,411	447,775	455,263	462,877	470,618
		Add: Capital incomes (non-operating funds employed)													
		MISCELLANEOUS OPERATING													
		INVESTING ACTIVITIES													
		Repayments by deferred debtors	0	0		0	0	0		0	0	0	0	0	0
		FINANCING ACTIVITIES													
		Loan funds utilised		0		0	0	0		0	0	0	0	0	0
		Other debt finance													
			0	0		0	0	0		0	0	0	0	0	0
		NETT CHANGE IN "CASH" HELD	(55,835)	62,066		55,175	62,603	(381,725)		(1,137,037)	(64,562)	(55,965)	(46,422)	(35,875)	(24,259)
		Transfers to Sewerage Restriction	0	62,066		55,175	62,603	0		0	0	0	0	0	0
		Transfers from Sewerage Restriction	55,835	0		0	0	381,725		1,137,037	64,562	55,965	46,422	35,875	24,259
		NETT CHANGE IN UNRESTRICTED CASH	0	0		0	0	0	0	0	0	0	0	0	0

2023/2027 DELIVERY PROGRAM & 2023/2024 OPERATIONAL PLAN

Major Capital Projects 2023/2024 to 2032/2033

	EST. TOTAL COST (INC PREVIOUS YEARS EXPENDITURE)	FUNDING SOURCES	2023/2033 LONG TERM FINANCIAL PLAN											
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
			2023/2024 ESTIMATE OPERATIONAL PLAN	2024/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4								
Administration														
Public Order & Safety														
Health														
MLHD Hospital Support	400,000	400,000	GENERAL FUND		400,000									
Coolamon Dentist (subj. to funding)	500,000	250,000	GENERAL FUND		500,000									
		250,000	FED/STATE FUNDING											
Environment														
Stormwater (Developer Contributed)	66,545	66,545	DEVELOPER	66,545										
Community Services & Education														
Housing & Community Amenities														
Ganmain Aged Persons Units (dependent on sale of existing unit)	400,000	400,000	GENERAL FUND				400,000							
Aged Persons Units Replacement	850,000	850,000	GENERAL FUND							850,000				
Dwelling 14 Dunrobin Street	400,000	400,000	GENERAL FUND	400,000										
Sewerage Services														
Sewer Extensions	69,091	69,091	DEVELOPER	69,091	-	-	-	-	-	-	-	-	-	-
			SEWERAGE FUND											
Effluent Reuse	400,000	400,000	OLG FLOOD	400,000										
Waste Water Dams	400,000	400,000	OLG FLOOD	400,000										
Coolamon STW Renewal	6,605,880	4,954,410	SSWP		-	-	452,287	6,153,593	-	-	-	-	-	-
		1,651,470	SEWERAGE FUND											
Recreation & Culture														
Coolamon Showground Exhibition Building	560,000	560,000	SCCF5	560,000										
Coolamon Showground OLG Flood Recovery	100,000	100,000	OLG FLOOD	100,000										
LRCIP4 Projects	772,445	772,445	LRCIP4	772,445										
Transport & Communication														
FLR4 -Marrar North Road	568,398	454,718	FLR	568,398										
		113,680	RTR											
VPA Works	1,260,477	1,260,477	VPA	230,075	-	250,000	-	255,000	-	260,100	-	265,302	-	-
Contribution Plan Works	533,265	533,265	DEVELOPER	49,262	24,990	129,763	89,250	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Kerb & Gutter (Developer Contributed)	175,795	175,795	DEVELOPER	84,886	90,909									
LRCIP4 Roads	445,563	445,563	LRCIP4		445,563									
Economic Affairs														
Business Park Premises	800,000	800,000	GENERAL FUND	800,000										
Coolamon Business Park	57,050	57,050	GENERAL FUND	57,050										
Gregor Subdivision	402,964	402,964	GENERAL FUND	402,964										
Mimosa Real Estate	536,688	536,688	GENERAL FUND		536,688									
SUB TOTAL ASSET ENHANCEMENT	16,304,161	16,304,161		4,960,716	1,998,150	379,763	941,537	6,448,593	40,000	1,150,100	40,000	305,302	40,000	40,000
														16,304,161

Recurrent Capital Projects 2022/2023 to 2031/2032

	EST. TOTAL COST	FUNDING SOURCES	2023/2033 LONG TERM FINANCIAL PLAN											
			2023/2027 DELIVERY PROGRAM				2027/2028 ESTIMATE YEAR 5	2028/2029 ESTIMATE YEAR 6	2029/2030 ESTIMATE YEAR 7	2030/2031 ESTIMATE YEAR 8	2031/2032 ESTIMATE YEAR 9	2032/2033 ESTIMATE YEAR 10		
			2023/2024 ESTIMATE OPERATIONAL PLAN	2024/2025 ESTIMATE YEAR 2	2025/2026 ESTIMATE YEAR 3	2026/2027 ESTIMATE YEAR 4								
Administration														
Office Furniture & Equipment & Computers	490,000	490,000	GENERAL FUND	105,000	30,000	30,000	30,000	60,000	40,000	40,000	40,000	70,000	45,000	
Fleet Vehicles	990,000	990,000	GENERAL FUND	95,000	95,000	95,000	95,000	100,000	100,000	100,000	100,000	105,000	105,000	
ACC Vehicle	640,000	640,000	GENERAL FUND	60,000	60,000	60,000	60,000	65,000	65,000	65,000	65,000	70,000	70,000	
Plant	6,229,000	6,229,000	GENERAL FUND	649,000	484,000	589,000	457,000	600,000	630,000	660,000	690,000	720,000	750,000	
Environment														
Urban Drainage	732,250	732,250	RESERVE	-	528,950	85,500	117,800							
Waste Management Plant	126,000	126,000	RESERVE	39,000	-	-	-	42,000	-	-	-	45,000	-	
Community Services & Education														
CECC Renewal	442,486	442,486	CECC RESERVES	41,030	41,714	42,409	43,116	43,835	44,566	45,309	46,064	46,832	47,613	
Housing & Community Amenities														
Aged Persons Housing Renewal	946,056	946,056	GENERAL FUND	86,400	88,128	89,891	91,688	93,522	95,393	97,300	99,246	101,231	103,256	
Sewerage Services														
Sewer Renewal	3,829,813	3,829,813	SEWER FUND	288,667	307,963	313,095	318,314	331,157	439,236	446,557	453,999	461,566	469,259	
Recreation & Culture														
Swimming Pools	417,371	417,371	GENERAL FUND	40,000	40,000	40,000	40,000	40,800	41,616	42,448	43,297	44,163	45,046	
Park Priorities	266,500	266,500	GENERAL FUND	26,500	40,000	40,000	40,000	20,000	20,000	20,000	20,000	20,000	20,000	
Transport & Communication														
TfNSW Repair Programme	4,164,720	4,164,720	REPAIR/BLOCK	448,440	412,920	412,920	412,920	412,920	412,920	412,920	412,920	412,920	412,920	412,920
Regional Block Grant	5,477,952	5,477,952	BLOCK	559,092	546,540	546,540	546,540	546,540	546,540	546,540	546,540	546,540	546,540	546,540
Roads to Recovery	7,531,507	7,531,507	RTR	601,492	770,000	770,000	770,000	770,000	770,001	770,002	770,003	770,004	770,005	
			GENERAL FUND											
Bitumen Improvement	1,815,016	1,815,016	GENERAL FUND	161,347	166,187	171,173	176,308	180,000	184,000	188,000	192,000	196,000	200,000	
Gravel Resheeting	5,433,273	5,433,273	GENERAL FUND	484,573	499,110	514,083	529,506	540,000	551,000	562,000	573,000	584,000	596,000	
Selected Stabilisation	-	-	GENERAL FUND	-	-	-	-	-	-	-	-	-	-	
Town Reseals	1,178,735	1,178,735	GENERAL FUND	107,477	110,164	112,918	115,176	117,000	119,000	121,000	123,000	125,000	128,000	
Town Priorities	2,830,873	2,830,873	GENERAL FUND	344,428	239,800	308,487	261,158	266,000	271,000	276,000	282,000	288,000	294,000	
Economic Affairs														
Other Buildings Renewal	1,642,458	1,642,458	GENERAL FUND	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	
Allawah Lodge Renewal	2,692,283	2,692,283	ALLAWAH RESERVES	254,429	257,609	260,829	264,090	267,391	270,733	274,118	277,544	281,013	284,526	
Allawah Village Renewal	2,359,453	2,359,453	ALLAWAH RESERVES	221,616	226,048	230,569	226,144	230,667	235,281	239,986	244,786	249,682	254,675	
SUB TOTAL EXISTING ASSET BASE	50,235,746	50,235,746		4,763,490	5,097,133	4,868,475	4,753,942	4,889,197	5,001,897	5,076,104	5,151,703	5,312,700	5,321,104	
TOTAL				9,724,207	7,095,283	5,248,238	5,695,479	11,337,790	5,041,897	6,226,204	5,191,703	5,618,002	5,361,104	

LONG TERM FINANCIAL PLANNING ASSUMPTIONS

This commentary details Council's assumptions used in the development of the Long Term Financial Plan (LTFP) for the period 2023/2024 to 2032/2033.

The Long Term Financial Plan is used to forecast Council's long term financial sustainability taking into consideration the long term financial implications of long lived assets (sewerage and roads) as well as attempting to maintain the current level of services provided by Council.

INCOME FROM CONTINUING OPERATIONS

Rates & Annual Charges

This includes General Rate Revenue, Domestic Waste Management Charges, Stormwater Management Charges and Sewer Charges.

Council is restricted by rate pegging in relation to General Rates as determined by the Independent Pricing and Regulatory Tribunal. The rate increase set for 2023/2024 for Coolamon Shire Council was set at 3.7%. Council has conservatively provided for 3% increases for years 2-4 and 3.7% increases for the years 5-10.

Sewer charges have been increased by between 1.96-3.62% for 2023/2024 and then 3.0% for years 2-4 and 3.7% for years 5-10. Money raised via sewer charges is restricted and must be used in the provision of sewer services. The assumed increases ensure that the sewer fund meets expenditure requirements.

Domestic Waste Management Charges must be reasonable and meet the cost of providing domestic waste services across the Shire (collection, processing and disposal). Council is proposing increases ranging from 3.45% to 6.52% across the range of charges for 2023/2024. For years 2-4 of the long term financial plan Council has assumed increases of 3.0% and years 5-10 at increases of 3.7%.

Council levies Stormwater Management Charges in accordance with the Local Government Act 1993 and the Local Government Regulation 2021. These charges have been levied at the maximum allowed and no increase has been applied for years 2-10 of the plan.

User Charges and Fees

Council's fees and charges have usually indexed by CPI each year. The long term financial plan assumes that this will be approximately 2% each year

Grants & Contributions for Operating Purposes

Council's revenue from the Financial Assistance Grant from the Federal Government usually amounts for 50% of the revenue from Grants & Contributions for Operating Purposes. Council has assumed that future grants will be paid in the year that they apply to. Council has applied a 1% increase for each of the years in the plan.

Other operating grants have not been indexed.

Grants & Contributions for Capital Purposes

Amounts included in Council's long term financial plan as capital grant & contributions are reflective of currently funded projects as well as long term projects where Council will be seeking external funding from either the State or Federal Governments.

Interest & Investment Revenue

Council has conservatively projected interest rate returns of 3.5% for all 10 years of the plan.

EXPENDITURE FROM CONTINUING OPERATIONS

Employee Costs

Employee costs include salaries, wages, employee leave entitlements, superannuation and workers compensation insurance.

Council has increased salaries and wages by 4% for the 2023/2024 financial year. Increases thereafter have been set at 2.5% each year. These same increases have been applied to employee leave entitlements.

The General Superannuation Guarantee is set by the Federal Government and will increase to 11.5% in 2023/2024 and increase by a further 0.5% each year until it reaches 12.00% in 2025/2026.

Materials & Contracts

Increases of between 2.00% and 3.00% have been applied to the various expenditures that make up Materials and Contracts.

Depreciation

Council has not applied an index to depreciation but has increased depreciation costs in accordance with the capitalization of expenditure in each previous year.

Other Expenses

Council has applied the same assumed general rates increases of 3.0% and 3.7% for the Emergency Service Levies for the SES, Fire & Rescue NSW and NSW Rural Fire Service.

CAPITAL EXPENDITURE

A detailed capital works program is included in Council's Long Term Financial Plan showing both Recurrent Capital Expenditure (expenditure on existing asset base) and Major Capital Projects (enhancement and additions to existing asset base).